FINANCIAL TIMES



Sunshine

The US and China Fractiousness over a swathe of issues.



EGISIAIG

> Samuel Brittan The angst of the middle class



A gathering of Russia's clans

Australia's AMP George Trumbull: a gust of fresh air

engineering strike over 6% pay claim

Germany's biggest trade union, IG Metall, turned up the temperature in this year's pay round yester-day by threatening to call a strike ballot in the engineering industry if employers offered no response to its 6 per cent pay claim by tomorrow.

Klaus Zwickel, head of the union, said a date would be set for a strike ballot if Gesamtmetall, the employers' federation, did not "put a serious offer on the teble" in the next day or two. Page 16

Pearson, media and entertainment group which owns the Financial Times and has long wanted a foothold in the south-east Asian television market, is expected to announce today the acquisition of a 9.9 per cent stake in Hong Kong-based Television Broadcasts for HK\$1.3bn (\$166m). Page 17

Advisors for sell-off chosen: Kleinwort Benson, UK investment bank, and Lehman Brothers of the US have won the hotly contested mandate to advise on the privatisation of Taiwan Power Company, Page 18

Mandela under pressure over wife President Nelson Mand-



ela of South Africa is under mounting pressure to sack his estranged wife Winnie (left) from the government of national unity. The top 11 executive committee members of the powerful women's league of the ruling African National Congress resigned at the

weekend in protest at what they say is the undemocratic behaviour of Mrs Mandela, deputy minister of arts and culture and the league's president. Page 16

US praise for Bulgaria: Bulgaria will today receive recognition for its calming role in the volatile Balkans when President Zhelyu Zhelev meets President Bill Clinton at the White House. Page 2

Italy aims to raise Ecu5bn loan: The Italian treasury will today announce it is seeking a fiveyear Ecu5bn (\$6bn) loan from international banks in order to redeem maturing Italian government bonds denominated in Ecu. Page 17

Levy will fund China dam: Chinese people will pay a levy on their electricity bills to help fund the Three Gorges Dam project, an official report said. Profits from the Gezhouba Dam will also go towards

Slow progress for CIS: A multi-speed Commonwealth of Independent States seems likely to develop after leaders of the 12 member states failed to make substantive progress towards closer economic and political integration at their recent summit in Kazakhstan, Page 2

Deal nearer on Algerian debt: Algeria and its commercial bank creditors inched closer to a deal on rescheduling the country's \$4.5bn commercial debt through on a three-year credit facility. Page 4

Clinton looks to use veto: US president Bill Clinton this weekend threatened to cast his first veto against efforts by the new Republican majority in Congress to rework much of last year's crime

Railtrack, which has responsibility for most elements of UK railway infrastructure, is to spend \$100m (\$156m) more than originally estimated to adapt the rail network north and west of London to allow the passage of Channel tunnel trains. Page 7

Chechens claim missile site hit Chechnya said its forces blew up a former Soviet missile launching site near Alkhan-Kala, south-west of Grozny, killing 250 of the Russian soldiers who were

European Monetary System: The gap between strongest and weakest currency in the EMS grid fell by about 1 percentage point last week as the Spanish peseta firmed on the back of reduced political uncertainty. The firmer French franc also managed to rise above the Danish krone in the grid. Curren-

cies, Page 25 February 10, 1995



A.L. A. 123 中華

Peseta The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the curren-cies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the

guilder which move in a 2.25 per cent band. Bid for Skopbank likely: The Finnish banking group to be formed by the newly announced merger of Kansallis-Osake-Pankki and Union Bank of Finland is already contemplating extending its powerful market position by bidding for Skopbank, a state-owned wholesale unit. Page 19

Ramos moves on water shortage: President Fidel Ramos of the Philippines is pressurising the Senate to grant him emergency powers to tackle a Manila water shortage which is harming the coung foreign investors. Page 3

Belguin Dell Belguin 8 Bulgarin Luril Cypnus Gi Caseh Rp Ci Dermett D Syppi Si Estonia E Belord F	trias Greece 1.250 Hong Ko 5770 Hongary 00.00 beland 17.70 hold 17.70 hold 17.70 hold 17.70 hold 17.70 Jordan 17.55 Kevell 10.50 Lubanon	PL/220 PL/25 Stat 7,90 U3000 V500 J01.50 F6.825	Moropeo Nath Nigeris Novasy Optan Pakistan Philippine Potend Portugal (MDH15 R1 4.25 Nuix 90 NOC 18.00 CR1.50 Ru 40 Pro50 Z1 42,000 minus 9	S.Arabi Singap Siovak S. Afric Spain Swader Switz Syria Turnisia	SF13.60 SE50.00 Din1.500
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IG Metall threatens | Mexican uprising may fuel fears over economic deal

By Leedle Crawford In Mexico City

The Mexican army claimed to have taken control yesterday of a dozen small towns formerly held by the Zapatista National Liberation Army in the southern state of Chiapas as it hunted for the eaders of a 13-month-old peasant

The army said it had encountered little resistance from the Zapatistas, who have retreated with Guatemala. However, the instability in Chianas could contribute to international concerns abont Mexico and its financial

The killing of a policeman and an army colonel in a rebel ambush on Friday has raised the prospect of a protracted guerrilla war, and on Saturday, in Mexico City, tens of thousands of antigovernment protesters filled the capital's main square President Ernesto Zedillo

tista leadership late last week following the discovery of arms caches in Mexico City and in the state of Vera Cruz. He said the finds were proof the Zapatistas were planning to unleash "acts of violence" across the country.

The arrest orders spelled the end of an uneasy truce in Chia-pas and of the government's efforts to solve the conflict through negotiations. The national defence ministry said 2,500 troops, 33 aircraft, 30 tanks and 32 armoured vehicles were

involved in the military operation in Chiapas. The rebels' charismatic military leader, Subcomandante Marcos, pledged at the weekend to continue his guerrilla war.

They are trying to annihilate us, but surrender is not in our plans," he said. "We will be in the mountains, resisting." It was not clear how the military operation in Chiapas would

affect voting for a new governor and 124 mayors in the state of Jalisco vesterday. The ruling

Institutional Revolutionary party (PRI) was hoping President Zedillo's offensive against the Zapatistas would give them a last-minute edge over the conservative National Action party (PAN). A PAN victory would mark

only the fourth time the PRI has lost a state in its 65 years of unbroken rule. The elections in Jalisco, Mexico's second mostpopulous and prosperous state, are the first to be held under Mr Zedillo's two-month-old presidency, and as such, are being

The economic crisis which has engulfed Mexico since the devalu-

ation of the peso in December has made Mr Zedillo's government deeply unpopular, and many government officials fear a defeat in Jalisco could further undermine the president's tenuous authority over the ruling

Zedillo pushes ahead with state sell-off. Page 6

New effort on Mideast is pledged by Clinton

Peace process at 'critical moment', says US president

By George Graham in

Mr Bill Clinton, the US president, yesterday attempted to revive the stalled Middle East peace promeeting of foreign ministers from Israel, the Palestine Liberation Organisation, Egypt and Jor-

We are in a critical moment of the peace process," Mr Clinton said at the opening of a meeting with the ministers. "We are pre-pared to redouble efforts to put the peace process back in full

Mr Warren Christopher, US secretary of state, presided over the session yesterday with the foreign ministers, while Russia, which is co-sponsoring the Middle East peace process with the US, was represented by a deputy foreign minister.

Until yesterday, the US had been wary of taking an active role in the talks, arguing that as an outside power it cannot push the peace process further than the direct participants are willing to go. But the significance of the meeting was increased by the participation yesterday of Mr

Mr Yassir Arafat, the PLO chairman, had urged the US to intervene, calling for pressure on Israel from Washington to speed up the withdrawal of its troops from Gaza and Jericho. The PLO Benny Gaon, Israel's Mr Tumaround

territories. But Israeli officials dismissed

tinian groups.

Mr Clinton urged all sides to take economic advantage of the accords that Israel has signed with Egypt, Jordan and the PLO. suggesting they set up industrial free trade zones. He pledged to support these zones by asking Congress to remove duties on imports from them.

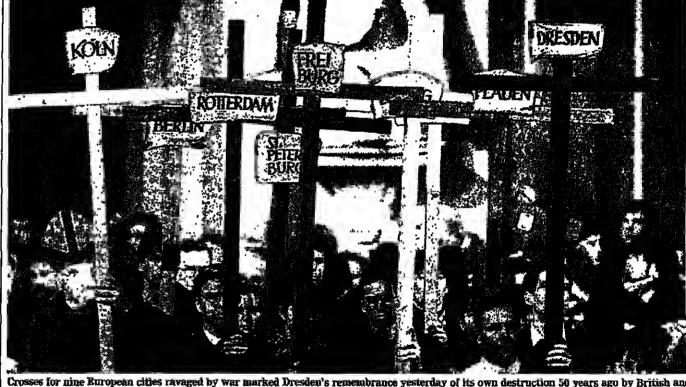
I want to do our part," Mr Clinton said. "We need to move as quickly as we can to prove there are economic benefits to



also wants Israel to agree quickly

Mr Arafat's call as posturing, and were cool about the idea of direct US intervention in the negotiations. The Israeli government has refused to take further steps because of worries that the Palestinian authorities have not done enough to end terrorist attacks against Israel by extremist Pales-

"The continuation of negotiations and the war against terror-ism go together, but that is not a reason to abandon negotiations," Mr Shimon Peres, the Israeli foreign minister, said in an interview with Israeli state radio before the multilateral session



Crosses for nine European cities ravaged by war marked Dresden's remembrance yesterday of its own destruction 50 years ago by British and

SBC 'may have breached insider rules'

By Robert Peston and David Wighton in London

The government has received advice from a senior QC that Swiss Bank Corporation may have breached insider dealing rules in its controversial purchases of electricity shares ahead of Trafalgar House's £1.2bn hid for Northern Electric.

No decision has been taken by the UK Department of Trade and Industry on whether to launch a formal insider dealing probe. However, the disclosure comes as a decision approaches on whether a separate investigation is to be launched by the Securities and Futures Authority, regulator of SBC's securities husi-

Separately, Mr Michael Heseltine, the Trade and Industry Secretary, is expected immi nently to decide whether to refer Trafalgar's bid to the Monopolies and Mergers Commission.

DTI and the Treasury apparently contradicts the views of Mr Richard Sykes, QC, the leading barrister hired by SBC.

Mr Rudi Bogni, head of SBC's UK operations, confirmed that SFA representatives had been conducting interviews with exec-utives involved in the complicated derivatives operation. There has been speculation

that Mr Bogni would resign from his other position as a director of the SFA if the regulator launches a formal investigation. However, Mr Bogni said yesterday he had no intention of standing down in such circumstances The main allegation against

Swiss Bank, which was advising Trafalgar House, is that its market makers made unfair use of privileged information when they huilt up an 8 per cent stake in Yorkshire Rectricity and a 3 per cent stake in Northern. The stakes were increased

significantly after Swiss Bank

entered into controversial derivatives contracts with Trafalgar ahead of the bid.

VACHERON CONSTANTIN

The contracts, which required Swiss Bank to pay a sum linked to a rise in the shares prices of

have yielded Trafalgar a profit of £8m since it announced the bid.

There is no suggestion that the marketmakers knew that a bid for an electricity company was planned. But the SFA preliminary investigations suggest that by passing the contracts over to its marketmakers the corporate finance department was indirectly unparting privileged infor-

Institutional investors are Continued on Page 16

Tokyo state banks merger plan shelved after dispute

Gerard Baker in Tokyo

A divided Japanese government has shelved a plan to merge two state banks, embarrassing Mr Tomiichi Murayama, the prime minister, who had pledged to curb the public sector.

It follows a dispute between

the three ruling coalition partners and bureaucrats, and is a victory for the conservative finance ministry, the strongest government department.

A proposal by the Liberal Democratic party to merge the ministry-controlled Japan Develop-ment Bank with the Japan Export-Import Bank was put off, for consideration again in the summer. Both banks, set up in the early 1950s to provide cheap loans to domestic industry and international traders respectively, also provide well paid jobs for retired finance ministry bureaucrats.

struggle for policymaking power between Japan's bureaucratic mandarins and their political would-be masters, and reverses traditionally close relations between the ministry and the LDP, senior partner in the government coalition. "This is war," said a senior LDP official.

Mr Murayama, a Socialist, was attacked by business groups and the opposition yesterday for failing to live up to his promise to trim Japan's bureancracy, increasingly criticised for being more sensitive to its prestige than its responsibilities. Mr Toshiki Kaifu, leader of the

opposition alliance, the New Frontier party, said Mr Murayama bore a "grave" responsibil-ity. Mr Takeshi Nagano, president of the Nikkeiren employers' federation, dismissed a scaleddown compromise plan, agreed after an all-night bargaining session, as "perfunctory"

nureaucrats. The LDP's attempt to stage a
It marks the latest stage in a test of strength against the min-

smallest coalition partner, the New Harbinger party, headed by Mr Masayoshi Takemura, finance

He said much more time was needed to consider the plan and proposed an alternative, whereby the Japan Development Bank would merge with a regional development bank, leaving the Export-Import Bank untouched. This degenerated into a dispute between the LDP and NHP, possihly weakening coalition unity,

said political officials. The coalition managed to agree on the merger of 14 organisations, most too small or politically weak to attract powerful defenders. The most important is the Institute of Developing Economies, an academic and training body, due to be taken over by the Japan External Trade Organisa

Both of these bodies are controlled by the Ministry of Interna-tional Trade and Industry.

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LONDON - PARIS - FRANKFURT - STOCKHOLM - NEW YORK - TOKYO

THE WORLD'S OLDEST WATCH MANUFACTURER

Time running out for US-EU nuclear deal

Lucy Plaskett on wide repercussions should the current agreement lapse

uropean Commission officials and the US State Department meet in Brussels today aware that time is tight if the US and Europe are to renew thair nuclear co-operation agreement before the existing one expires at the end of 1995.

Failure to get a new agreement in place by the end of the year would mean an immediate halt to US exports of nuclear material and equipment to

Under US law, such trada can only take place with countries that the US has a co-operation agreement with It could also have a negative impact on international negotiations to extend the nuclear non-proliferation treaty (NPT), due to start in April.

The present agreement, dating from the late 1950s, was set up to enable Europe to develop its nuclear energy industry. It days of continuous session -

By John Thornhill in Moscow

A multi-speed Commonwealth

of Independent States seems likely to develop after leaders of the 12 member states failed

to make substantive progress

towards closer economic and

political integration at their

recent summit in Alma Ata.

Mr Nursultan Nazarbayev,

the president of Kazakhstan,

who hosted the summit, had

hoped the meeting would speed

up the impetus for creating a

Eurasian union batween the

former Soviet Union republics.

But the national tensions and

mutual suspicions which still

bedevil the organisation four

yaars after its creation

Even a pact for peace and stability within the CIS, which

Mr Nazarbayev had wanted to

be the summit's showpiece

achievement, was diluted. The leaders could agree only on a

non-binding memorandum rei-

terating bland principles of

non-coercion between member

The structures of the CIS

are just so loose that it has not

hwarted such ambitions.

the Kazakh capital.

regulates the transfer of nuclear materials, technology and equipment from the US to Euratom - the nuclear arm of certainly very close to a point

the European Union. Under the deal Europe promises to apply strict Euratom safeguards to the material to assuage US concerns about nuclear prolif-But despite intensive negoti-

ations over tha past three years, the two sides cannot now agree on terms for its

first be passed by the US administration, which can take at least two months - the executive took nearer 10 months to approva a similar nuclear agreement with Japan in the late 1980s. It must then be laid before the US Congress for 90

Mutual suspicions hit

CIS integration hopes

worked. There is a lot of rheto-ric but almost no substantial

movement," said one diplomat

The beads of government, however, did make some prog-

ress in developing closer eco-

nomic ties. Further steps were

taken to bolster the Inter-State

Economic Committea, which

was first mooted in October as

a supranational body responsi-

ble for co-ordinating economic

policy within the CIS. The

heads of government proposed that Mr Alexei Bolshakov, a

Russian deputy prime minis-ter, should head the Moscow-

based committee - although it

is understood that some states

were unhappy with the choice.

increasingly likely that a series

of regional groupings, which

have more modest ambitions

but which are rooted more

firmly in economic self-inter-

est, may be able to achieve

more concrete results than the

Kazakhstan, Uzbekistan and

Kyrgyzstan held separate meet-

ings at the summit's fringes

to develop the "common economic space" which

cumbersome CIS.

Diplomats suggest it is

no vote is needed - which can take up to six months. "It's a time crunch. We are

where it will be impossible to avoid a gap," said a US official. The tempo of negotiations has recently been stepped up. In late January Sir Leon Brittan, EU trade commissioner, and Mr Alain Juppé, French foreign minister, raised the issue in talks in Washington with Mr Warren Christopher,

US secretary of state.

The key sticking point between the two sides is over the extent of future US controls on nuclear material of US origin. Washington is insisting that any new agreement must be brought into line with more stringent US domestic legislation passed since the 1950s.

they established last year. Russia, Belarus and Kazakh-

stan have also made progress

in developing a single customs

zone and appear to be on the fast track towards further inte-

gration. In a series of bilateral

agreements, Kazakhstan and

Russia have promised to

remove internal borders and

allow free movement of their

citizens across each other's

conduct joint operations and border patrols with Kazakh

forces and have access to four

testing ranges within the coun-

Mr Nazarbayev may be tak-

ing much on trust in develop-

ing such close links with Rus-

sia. Although he and Mr Boris

Yeltsin, Russia's presidant,

may know each other well

since their days together in the

Soviet polithuro, neither leader

can guarantee such harmony will outlast their personal rela-

tionship. But Mr Nazarbayev is

also bowing to the political

reality that 40 per cent of Kaz-

akhstan's 17m people are eth-

nic Russians uneasy about

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tion act (NNPA) of 1978, passed requires the US to giva its prior consent to the enrichment or reprocessing of US-origin nuclear fuel, and to the storage of sensitive material like plutonium. Since 1978 the US/Euratom deal has been given an annual waiver from NNPA rules, but this cannot continue when it expires.

ut the EU, the US's old-Best partner in nuclear co-operation, rejects the idea of having to get prior US consent for fuel cycla operations in Europe. Brussels maintains that Euratom nuclear safeguards, which comply with international rules under the NPT, are more than sufficient to keep track of nuclear material.

that a clause within the NNPA will allow the US to waive the rules for Euratom. But such a waiver would stand no chance of being passed by a US Congress concerned about nuclear

proliferation, says Washington. To date Europe has also rejected the US offer of giving long-term "programmatic" consent rights for the lifetime of the agreement - rather than on a case-by-case basis - concerned that such approvals could be withdrawn unilaterally by future US administra-

The nuclear industry on both sides of the Atlantic has been pushing for negotiators to strike a deal as soon as possible. For US nuclear companies, a lapse in the agreement would not only affect their ability to rial and equipment to Europe, but could also affect trade to

Japanese utilities might stop buying US nuclear material if they could not then send it to Europe for reprocessing.

Wa are very concerned... such a lapse would affect our ability to market round the world", said Ms Cheryl Moss, of the Washington-based Nuclear Energy Institute which represents nearly 400 US companies. According to the London Uraninm Institute, some European utilities are already not loading US fuel in their reactors because of uncertainty about future controls over the mate-

For Europe, a long-term gap could affect the ability of Brit-

Cogema to negotiate reprocessing contracts with Japanese utilities, which largely use USorigin fuel.
On a political level there is also concern that failure to

reach agreement before April could adversely affect efforts to extend the NPT. Mr Fred McGoldrick, of the State Department's bureau of political and military affairs and a US negotiator, told the US Senate energy committee last September that failing to renew the US-Euratom agreement "would not augur well for the ability of the US and the European Union to collaborate successfully to meet the non-proliferation and nuclaar challenges that the international community will face in

the years ahead". Lucy Plaskett is editor of the FT newsletter EC Energy

Balladur sticks to reformist agenda

By David Buchan in Paris

presidential campaign begins to take final shape today when Mr Edouard Balladur, the prime minister, reaffirms his reformist programme is still on track, despite his latest concessions to protesting students.

The premier's presidential rivals mocked his decision on rial circular on higher education that brought students out on to the streets of Paris for the second time in a week. His main Gaullist rival, Mr Jacques Chirac, criticised the prime minister's vaunted method" of reforming France by consensus as a muddled series of "little steps forward and back", while Mr Philippe de Villiers, the anti-Masstricht treaty conservative candidate, said the Balladur method consisted of "one step forward and two steps backwards".

Mr Balladur's habit of giv-

2 3 STORES ...

ing way in the face of opposi-tion was "indicative of his ess if he is elected". powerlessness if he is elected", Mr Michel Rocard, a prominent Socialist, said yesterday. Seeking to thrn these attacks to his advantage, Mr Balladur, who officially launches his campaign today, claimed they showed that appeasement of the students took political courage. "Even though I am being criticised for this isospending the circu-lar! I have not the slightest tude", he said at the weekend. A year ago Mr Balladur retreated in the face of massive youth protests against his plan to encourage the employment of young people by them less than the national minimum wage in return for training. Students from France's university technology

limited their access to full university courses. Determined not to tread on the same political banana skin twice, Mr Balladur has now left it to Mr François Fillon, the higher education minister,

institutes (IUTs) formed the

backbone of that revolt; last

week they took to the streets

again to protest a circular that

to discuss the IUTs with student unions tomorrow. The prime minister's anxlety to keep his opinion poll lead is reflected in the words of one of his senior campaign strategists that "the others [Mr Balladur'rivals] cannot win, but we could still lose". Any misstep be makes on education could well be exploited by Mr Lionel Jospin, the Socialist presidential candidate and a former education minister, or by Mr Chirac, who is to make

on Friday. Reuter adds from Paris: Mr Charles Pasqua, interior min-ister, is seeking an appeal against a Paris court ruling that rebuffed the French police in a phone-tapping scandal.

The court ruled last week

that police had illegally gathered evidence in an extortion probe linked to France's main political party, the RPR. The court ordered the evidence

Mr Pasqua wants to clarify rules for telephone tapping to belp police who investigate 15,000 cases of blackmail and extortion in France every year, officials say.

INTERNATIONAL PRESS REVIEW

Kazakh editors inject some spice into regional press

KAZAKHSTAN By Steve LeVine

As expected, Central Asia's official press declared last Friday'a Commonwealth of Independent States summit a roaring success and happily ignored the fact that the post-Soviet leadership had achieved

almost precisely the opposite. Kazakhstan Pravda crowed that co-operation was going so well that CIS economic "integration is developing twice as quickly" as it previously was. The Uzbekistan newspaper Pravda Vostoka injected only the cautionary note from President Islam Karimov that economic reintegration "takes

specially since Kazakhstan's President Nursultan Nazarbavey is the chief proponent of economic reintegration among the 12 CIS republics. But it is also characteristic of Central Asian journalism which, unlike that elsewhere in tha

CIS, has survived almost unchanged since pre-perestroika days. Government still finances almost all the region's newspapers, and demands unswerving loyalty from them. In Turkmenistan, for example newspapers almost deify Presi dent Sapurmurat Niyazov. Thus, newspaper editors

were duty-bound to discover the official "truth" about a summit that much of the western press branded a failure. Kazakhstan Pravda, reflecting Mr Nazarbayev's new warm relationship with

Moscow, even found front-page space to compliment Russian President Boris Yeltsin, Mr Yeltsin, who failed to appear at his scheduled news conference with Mr Nazarbayev at the end of the summit, "showed good standards", the newspaper

however, has developed in Kazakhstan, where interesting and even racy newspapers are to be

Central Asia's most credible newspaper by far is the weekly Panorama. It, for example, cast doubt on Mr Nazarbayev's showpiece summit proposal for a "peace pact" among the CIS presidents, saying that the diluted approved version was unlikely to solve the conflicts brewing in several of tha republics. It was more probable, the newspaper suggested, that Russia demanded a watered-down version because tha original proposal might oblige Moscow to stop the bloodshed in Chechnya.

All Central Asia's press, however, pales in comparison with the newspaper Karavan, published in the Kazakhstan

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The independent Kazakh newspaper Karavan takes a wry look at economic life. The caption reads: 'I advise you to invest all your money in the electronics industry'

capital, Alma Ata. Karavan is easily Kazakhstan's most popular and richest newspaper seemingly everyone in Alma Ata reads it.

Four times a week it publishes a colour edition called Blitz, which usually features a naked girl on the front page, and more such photographs black-and-white version, pubregular front-page column called Suicide of the Week.

Central Asia's press pales in comparison with Karavan

Karavan publishes a mix of rumour, advice and investigative reporting. The newspaper has gained respect, for example, by taking on Alma Ata's powerful former mayor, and publishing detailed articles on the discontent of Kazakhstan's Russian population.

Panorama behaves independently because of its private backing from Kazakhstan businessmen. But Karavan's finanvirtual monopoly on classified advertisements - almost any-one buying or selling anything in Kazakhstan advertises goods or services in the news-

The newspaper is owned by Mr Boris Giller, a businessman who launched it at about the time of the Soviet Union's break-up. Since he has become wealthy he has gone into Hollywood film producing. Mr Giller is, by local standards, a colourful character and is always accompanied by a body-

However, his newspaper does raise the question of how it has managed not to offend Kazakh-stan's largely Moslem popula-tion. One explanation is that Islamic fundamentalism has not taken hold in Kazakhstan, and Karavan simply appears to appeal to a broad range of

This does not mean that a regional journalistic revolution is on the horizon. Instead. Karavan is simply a reflection of Central Asia's complexity . Kazakhstan politics is able to withstand tabloid journalism. But Uzbekistan newspaper readers are likely for some time to hear of Mr Karimov's cial success derives from its latest dazzling successes.

US rewards Bulgaria's territorial discipline

By Theodor Troev in Sofia and Anthony Robinson

Bulgaria will receive US recognition for its calming role in the volatile Balkan region oday when President Zhelyu Zhelev and Mr Georgi Pirinski, the newly appointed foreign minister, meet US President Bill Clinton and senior officials at the White House.

Common borders with Serbia and Macedonia to the west and Greece and Turkey, rival Nato members, to the south have placed a heavy responsibility on Bulgaria to play down long-standing historical claims to part of Macedonia and support US-led efforts to prevent the Yugoslav conflict spreading there. This would risk igniting a wider conflict involving Greece, Turkey and

The visit to the US also provides the first opportunity for the new socialist government, elected in December, to meet US investors following the renegotiation and reduction of build new transit oil pipelines Bulgaria's foreign debt last carrying oil from central Asia year. Mr Roumen Gechev, finance minister, and Mr Dim-

On February 1 Bulgaria's association agreement with the European Union came into effect and last year Sofia signed up for the Nato Partner ship for Peace initiative. Mr Pirinski, 46, is an econo-

mist from the pro-market reformist wing of the ruling Socialist party who was born in New York as the son of a senior communist-era official. He will seek to dispel fears, at home and abroad, that the communist roots and pro-Russian leanings of many former communists in the Socialist party will prevent the new gov-ernment from wholeheartedly pursuing European and Euro-Atlantic integration, In an interview Mr Pirinski

underlined that Bulgaria's foreign policy would be directed towards European integration. There is no doubt that such an orientation corresponds to our national interest", he said. But, with Russia anxious to through Bulgaria and Greece

to the Aegean, Bulgaria is

itr Pavlov, defence minister, are accompanying the presi-dent. seaking to rebuild trade-links with other former com-munist states and Black Sea nations.

"In the early 1990s our rela-tions with traditional partners from eastern Europe were limited for political reasons. Now everyone recognises the need to revive them," Mr Pirinski

Howaver, some opposition leaders fear the strong pro-Russian lobby in the Socialist party, some of whose members maintain close personal and business connections in the former Soviet Union. Mr Vassil Gotsev, vice-chairman of the anti-communist Union of Dem ocratic Forces (UDF), said these old-style socialists might prefer regional security struc-tures connected with the Balkan and Black Sea region to

"This would bring Bulgaria back to old-type alliances and will not be a guarantee for our national security, which can only be provided through Euro-Atlantic integration", he said. His words reflect a broad national consensus in favour of closer links with the EU and

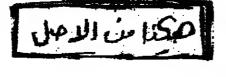
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Further information: Amold Rustemeyer, 25 Hurst Way, South Croydon, Surrey CR2 7AP, Tel.: (081) 688 95 41, Fax: (081) 681 00 69 DEUTSCHE MESSE AG, HANNOVER/GERMANY



agenda

Parts of the western Indian state of Maharashtra and Bombay, its capital, went to the polis yesterday to elect a new state government. The polling was peaceful, although the fanfare that usually precedes an election was missing

Heavy police deploymant and strict imposition of a code of conduct stipulated by the Election Commission have changed the style of Indian election campaigning. Mr T N Seshan, the controversial chief

bureaucracy to each of the six states going to the polls this month and next to enforce the

Door-to-door campaigning and leaflets have replaced the big spending usually associated with Indian elections. Parties and candidates would formerly attempt to ontdo each other with money-power, with hig business houses "sponsoring" the political party they thought could do them the

most good. Each candidate in Maharashelection commissioner, has tra is allowed to epend Mr Narhari Amin, Gujarat's

Rs135,000 (\$4,300) on the elec-tion campaign of approxi-mataly two weaks. This includes expenses on voting and counting days. In Gujarat, which goes to the polls on February 20 and 24, the limit is also Rs135,000.

Candidates in the ruling Congress (I) party in Mahar-ashtra admit that during previous campaigns they spent more than 20 times the amount.

"People are complaining that election at all this time," says

Congress'e candidate from Sabarmati in Ahmedabad, the state capital.

An antorickshaw with a loudspeaker and a man beating a drum are all that Mr Amin, the second most powerful politician in the state, can afford when he campaigns from door to door. "I can barely afford to aand cards announcing election dates to each of my 284,000 voters," he said, praising Mr Seshan nevertheless.

Each candidate has been provided with a register and is to maintain

heads. Officials monitor every penny spent. Petrol for cars, iea and refreshments, a daily allowance for hangers-on at the party office, expenses for pasting and printing posters and rent for sites used to put up hoardings and posters all have to be accounted for.

In Gujarat there is little evidence of campaigning. Mr Pankaj Shah, Congress candidate from Gujarat'a Shahpur con-stituency, points out that there are only three party offices in the area, compared with 103 for the last election. Banners and

vate buildings, and the city corporation charges a daily rent. Public meetings can be held at street corners with special permission but the Rs25,000 rent levied by the cor-

poration is a deterrent. "Elections are no longer a free-for-all," said Mr G Suhbarao, Gujarat's chief electoral

Mr Seshan has also issued an order appointing observers in each state to check the abuse of religion, caste, community and language during election campaigning.

agreement

The United Nations said at the

weekend that the warring

mujahideen factions in Afghanistan had agreed on a

new peace formula which could end the country's three-

However, it was far from

clear whether all the parties

would be prepared to lay down

their arms. Also, there were

reports that a new group of

Islamic fundamentalist stu-

dents, the Talibaan, had come

within striking distance of the

capital, Kahul. Mujahideen factions in Pakistan said that

up to 4,000 Talibaan fighters

were regrouping about 20km

The UN statement, issued in

Islamabad from the office of

Mr Mahmond Mestiri, the UN

ambassador for Afghanistan,

sald that "a broadly based mechanism of prominent

Afghan personalities and rep-

resentatives of political par-ties" will meet before Febru-

ary 20 to transfer power from

the government of Mr Burhan-

The transfer would finally

see the end of the rule of Mr

Rabhani who remained in

office despite bombardment of Kabul by forces loyal to Mr Gulbaddin Hikmatyar, the for-

The new arrangement resulted from UN-sponsored

negotiations. Western diplo-

mats said that "mechanism"

meant a council of up to 30 Afghans, who would take power and possibly choose an

interim national leader. The

council would try to establish

a ceasefire across Afghanistan.

from the city.

nddin Rabbani.

mer prime minister.

year power struggle.

peace

By Farhan Bokhari

Media chief prepares to chaperon Deng Rong **UN** claims **Afghan**

Murdoch cultivates his Asian contacts

r Rnpert Murdoch, r knpert mutuo., chairman of Newe Corporation, the international media conglomerate, is this week expected to perform an unusual task.

He is scheduled to chaperon Ms Deng Rong, the daughter of China's ailing leader, Deng Xiaoping, at a press briefing in New York to promote her book My Father Deng Xiaoping.

According to Harper Collins. the News Corporation-owned publishers, Mr Murdoch has taken a personal interest" in the book, and has been "very generous" in agreeing to pro-

The Australian-born media baron's normal line of business does not include book promotion, but Ms Deng is not a "normal" author. The Harper Collins deal and the planned New York appearance with Ms Deng provide an intriguing perspective on Mr Murdoch's Asian strategy, in general, and

his China focus, in perticular. In his efforts to secure maximum reach in Asia for his recently acquired loss-making Star television service, for which he paid \$525m, Mr Murdoch has been indefatigable in his efforts to persuade regional power elites that he poses no threat to their political well-being. In pursuit of these aims, Mr Murdoch bas been offering China and other countries anxious about the satellite "threat" access to what is known as "smart card" technology that would enable them to filter out unacceptable pro-

Mr Murdoch has also been seeking to reassure other regional leaders, notably Mal-

aysia'a Dr Mahathir Mohamad, who is particularly sensitive about "western" cultural influences. "He [Mr Murdoch] assured ma that we could switch the programmes on and off. If we don't like a programme we can switch it off," said Dr Mahathir of Star's request to beam its programmes on Malaysia's monopoly Measat Broadcast Network System when it begins

operations in 1996. Mr Murdoch's promise to Dr Mahathir is interesting in light of views expressed in his London speech in September 1993, when he said: "Television created both a new means of

Tony Walker and Simon Holberton on Chinese media prospects

entertaining and informing huge numbers of people, and the possibilities of totalitarian control by Big Brother laid out by George Orwell in his frightening 1984. "We are almost a decade beyond Orwell's fateful date and he has been proved wrong. Advances in the technology of telecommunications have proved an unambiguous threat to totalitarian regimes

the past year in single-minded pursuit of his global television ambitions to break down the barriers to Star's expansion in Asia by cultivating powerful individuals. It is a strategy Mr Murdoch has employed with

Mr Murdoch has sought in

dexterity over more than three decades in promoting his everexpanding media interests first in Australia, then in Britain and the US and now in

But China, with its onaque system, its shifting power centres, and the uncertainties of the present political transition, presents a special challenge. It is not clear that Mr Murdoch, in spite of significant investment in time and money, has yet persuaded the Chinese to open their skies and cable networks to Star programmes; there is little doubt, however, that he has been making prog-

Star TV claims to broadcast to some 53.7m households across Asia with an estimated viewing audience of 220m. It claims to reach more than 30m homes in China alone. Access to the country's growing cable networks would vastly extend this reach.

The Murdoch-Deng family connection provides a window on one of the avenues being explored into the mysterious world of Chinese decision-making. But the problem for Mr Murdoch and others who have sought to exploit this connection is whether it will continue to be fruitful as Mr Deng's life ebbs away, and the Deng clan's influence wanes.

In Hong Kong, China analysts believe that Mr Murdoch should be casting his net wider among China's leaders. As Mr Nick Moakes, China analyst at S G Warburg, says: "The Deng family may not be in the same position to help in six months as it is now. The Deng family in itself is not powerful; it is



Position of influence: Deng Rong, pictured on television at the side of her father Deng Xiaoping

only powerful as long as Deng

In the meantime, Mr Murdoch has been working hard in a more tangible way to establish his credentials in China. In April 1994, Star dropped BBC World Service Television; its news and current affairs programmes had infuriated Bei-

Mr Murdoch has been active in sports promotion, acquiring the rights last July to broadcast Chinese soccer matches live, and bidding for the forth-coming World Table Tennis championships in Tianjin.
The Murdoch organisation

has also been seeking to chip away at resistance to its becoming engaged in mainland publishing ventures. In 1993, reports surfaced in Shanghai of an agreement to publish a life-style magazine, but this project was vetoed by Beijing. News Corporation has also been exploring chances of a financial publication - possibly in partnership with People's Daily, the Communist party

Mr Murdoch has also been activa in popular entertainment, engaging in about 60 production ventures and joint broadcasts in China last year, according to Ms Margaret Picariello, Star's corporate affairs manager. Mr N K Leung, director of

Chinese programming for Star TV, describes co-operation with China as "good". "There are some misconceptions about Star TV; it is viewed as having problems in China. But it comes out clean from all the contacts I have made in China," he says. "Our Chinese channel is a general purpose entertainment channel. We stay away from current affairs

Mr Murdoch's interests apparently stretch beyond

According to the Australian embassy in Beijing, News Cor-poration is helping to cover the bill for a visit to Australia by a troupe of disabled performers. Mr Murdoch offered support after it seemed the tour could not proceed because of a lack of funds. The head of the Chinese Disabled Persons' Federation is Deng Pufang - Mr

INTERNATIONAL NEWS DIGEST

Alitalia faces strike action

Unions representing Alitalia pilots and cabin crew begin two days of concentrated strike action today in protest at the Italian state airline'a restructuring plans and its decision to lease Australian planes and crews on certain north American routes. Cabin crew unions were set to begin a 24-hour strike at midnight last night. Their protest will overlap a 24-hour strike by Anpac, the pilots' unions, which etarts at noon today.

Last Friday, Alitalia tentatively forecast that its restructur

ing programme would enable the airline to break even during 1995. But the Italian carrier, which in 1993 reported a group loss of L343bn (\$212.6m), warned that continued industrial action could jeopardise its aims. It said that for 1994 it would report a 7 per cent increase in turnover to about L7,000bn, and a doubling of its gross operating margin to some 10 per cent. During the period of industrial action, certain intercontinental flights and all peak morning and evening flights in Italy are guaranteed. Strike action by Italian air traffic controllers, negotiating a new national cootract, is likely to add to disruption. On Wednesday, they plan a 24-hour strike, beginning at 7am. Andrew Hill, Milan

Unita agrees to observe accord Angola's Unita rebels agreed at their national congress yesterday to keep to a peace accord signed with the government three months ago aimed at ending Africa's longest civil war. Unita, led by Mr Jonas Savimbi, said it adopted resolutions backing the peace process on the last day of its congress in its central highlands headquarters of Bailundo. The accord had been in doubt because of Mr Savimbi's

failure to attend its signing in Lusaka, the Zamhian capital, in November and subsequent accusations by both sides of ceasefire violations, Mr Savimbi, under pressure from hardline elements in Unita, had previously declined to express full support for the agreement or to reject it outright. A Unita statement said: "Following an exhaustive debate, the congress adopted the following resolutions: The congress approves all plans for peace in Angola; the congress approves all steps towards national reconciliation." Reuter, Luanda

FDP gains ahead of state poll

Germany's Free Democratic party, junior partner in Chancellor Helmut Kohl's ruling coalition, could reverse its dismal performance in recent regional elections at next Sunday's vote in the state of Hesse, according to opinion polls released at the weekend. It could win the support of 7 per cent of the voters, comfortably above the 5 per cent threshold needed for a return to the state parliament in Wiesbaden, according to a poll by BasisResearch group for Focus magazine.

A poor showing by the FDP in Hesse and in the North Rhine-Westphalia election in May would undermine Mr Kohl's centre-right coalition in Bonn, which has a majority of only 10 seats. Two weeks ago, a poll by the loss Institute suggested the FDP could fail to reach 5 per cent in Hesse, where the coalition of Social Democrats (SPD) and Greens - who are in opposition in Bonn - is expected to remain narrowly in power. The Allensbach Institute said the FDP should win 7.5 per cent in Hesse, Andrew Fisher, Frankfurt

Lyons mayor to go on trial

Lyons mayor Michel Noir goes on trial today in a corruption case that has poisoned politics in France's second largest city. Noir, his son in-law and former campaign manager Pierre Botton, television anchorman Patrick Polyre d'Arvor and nine others face charges of being accomplices to fraud in promoting Noir's career in the 1980s. The trial focuses on charges that Botton illegally promoted Noir's career with cash and gifts, even seeing his father-in-law as a presidential hopeful. The two deny corruption. Sleaze has become a prime issue in the run-up to France's presidential election, in which conservative prime minister Edouard Balladur is front-runner to succeed President François Mitterrand. Three ministers have resigned from Mr Balladur's cabinet since July after becoming the subject of sleaze probes. Reuter, Lyons

Israel-PLO talks on industry

Israel and the Palestine Liberation Organisation vesterday agreed to begin detailed planning on industrial zones to be constructed along the Israel-Palestinian borders. Mr Micha Harish, Israeli trade and industry minister, and Mr Ahmed Qurie (Abu Ala'a), Palestinian trade "minister", said a committee of experts would be set up to plan six industrial border parks fusing Israeli companies with Palestinian labour.

The idea is being pushed by both sides to counter the failure of the Israel-PLO economic agreement and the damaging effect on Palestinian unemployment and economic growth from Israel's closure of its borders with the West Bank and Gaza Strip. Israel says the industrial zones will meet its security concerns by providing an alternative to the movement of tens of thousands of Palestinians inside Israel proper. The Palestinians say the zones will help create employment and stimulate economic growth. Julian Ozanne, Jerusalem Koor's Mr Turnaround, Page 12

Ramos seeks power to turn taps back on in Manila

By Edward Luce in Manila

President Fidel Ramos of the Philippines is putting pressure on the Senate to grant him emergency powers to tackle a water shortage which is plaguing Manila and harming the country's image among foreign inves-

Citing the success of similar executive powers used 18 months ago to solve electricity "brownouts" in the capital, Mr Ramos is seeking fasttrack authority so that water supplies can be restored by presidential com-Under emergency powers the presi-

dent would have the authority to sign build-operate-transfer (BOT) contracts with foreign water companies without having to go through the usual public bidding process.

This would save time and, according to government officials, enable Manila's 700,000 litre per day water deficit to be reduced before the El

Nino dry season begins in April.
In addition, the government could embark upon the mnch-mooted deregulation of the water monopoly to enable greater commercial freedom and limited competition between decentralised water anthorities. Plans have already been drafted to divide the Metropolitan Water and Sewage System (MWSS) into eight antonomous bodies which would have the right to borrow from the

private sector and enter into BOT

agreements with foreign companies. Government aides say that the dissolution of the Philippine Congress this week ahead of national elections in May could lead to a damaging slowdown of public utility deregulation and the wider economic reform process over the next six months. Emergency legislation to solve the water crisis and non-emergency bills

to deregulate the mining sector, modermise the armed forces and extend the liberalisation of the foreign

investment code are among the backlog of laws awaiting approval from the 24-member Senate over the next seven days.
"If this legislation has not been

enacted by next week then I will request an extension of Congress by another seven days over and above the one-week extension we are now in," said Mr Jose De Venecia, speaker of the House of Representatives and a member of the governing coalition,

Lakas-Lahan

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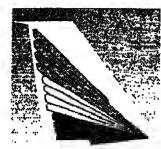
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rds Bulgaria

Africa's airlines struggle to break free

Painters at Jan Smuts airport, Johanneshurg, are currently putting the final touches on a tailfin of a lion's head logo for Alliance, Africa's nawest airline, a collahoration between South Africa, Tanzania and Uganda.

The logo evokes the past: nearly 20 years ago, when the East African Community collapsed, one of the casualties



was East African Airlines, jointly owned by the governments of Kenya, Tanzania and Uganda. On the fuselage of its aircraft was a leaping lion.

So when the Alliance plane takes off in July, the airline will be hoping to repeat the logic of efficient servicing of a regional market that made EEA a thriving operation.

If Alliance succeeds in reviving the principles of regional co-operation and sound mannent, independent of political interference, it could be an James Harding and Richard Webb assess political meddling

example to Africa's ailing air-Zambia's first privately owned When African states won airline was launched on Saturday and aims to begin independence in the early 1960s, they rapidly acquired operations next month. Reuter numarous symbols of their reports from Lusaka. Aero new status, ranging from ambi-tious iron and steel projects to Zambia replaces Zambia Airways, the state-run carrier the latest defence equipment.

Frequently mismanaged.

often heavily subsidised, and

losing the fight for a share of

an increasingly competitiva

international market, they

have become symbols of the

Nigeria Airways is on its last

legs, straining under the weight of debts incurred

through the purchase of its

four Airhus A310s. Of that

fleet, one is in Belgium after being impounded three years

ago, and another is waiting for

a new engine in Algiers where

it was forced to make an emer-

The picture of a stagnating

industry is borne out hy lata's membership. While the num-ber of registered air carriers

worldwide nearly doubled over

the last decade, from 144 in

1986 to 229 today, the number

of African memhers harely

changed, 21 in 1986 and 22

gency landing

continent's economic decay.

But common to all was the desire for a national airline The new airline, which is that would fly the states' colowned mainly by Belgian shareholders, has been operating as the national

which collapsed in December

Traffic patterns also show Africa losing out. Even over the last year, to October 1994 from the same period in 1993 Africa's passenger traffic fell by 4.2 per cent as the number of air travellers worldwide rose by 7 per cent, according to the Geneva-based Airports Council

International. In an increasingly unforgiv-ing markat, Africa's airlines have suffered from uneconomic pricing, inadequate resources to pay for excessive fleet purchases and the ten-dency among politicians to treat the flag-carrier as a pool of patronage rather than a

The recovery of Kenya Airways, bowever, shows what can be done when strictly commercial considerations govern

In 1992, at the end of a five-

cargo carrier since early 1994 and would start regional flights in the first week of March and international operations by mid-April, Mr Alexandro Sangue, Aero Zamhia managing director,

Zamhia Airways went into voluntary liquidation after international creditors setzed its assets for failing to settle outstanding debts.

year period which showed an estimated \$57m loss, the latest board of Kenya Airways was replaced with a team from Speedwing Consulting, a Brit-

ish Airways subsidiary.
Until their arrival, government insistence on low domestic fares had left Kenya Airways charging little more than \$30 for the one hour flight from Nairobi to Mombasa. The new managers raised prices by 107 per cent in a year, while pas-sengers continued to rise in number - "proof, if ever it was needed, that the old pricing policy was uneconomic," a Kenya Airways official said. Most significantly, the man-

agement was cleansed of significant government meddling. Job opportunities within the company were displayed on a Air Afrique, to give an exam-

ple of the norm of government intrusion, is described by a European adviser to the company as an "airline of political patronage". The 12 west African countries which own and run the airline are unable to agree on fundamentals of the business and, instead, squabble over appointments and ticket allocations for state officials.

For Kenya Airways, the mer-its of commercial independence are writ large on the profit and loss account. Under the new management, the com-pany showed profits of \$7m last year and predicts profits close to \$10m for 1995.

Tidying up the balance sheet

remains the only task still to

be done in preparing Kenya Airways for privatisation – the government's intended destination for the carrier since 1991. Few other national carriers are as far down that path as Kenya. Mr Aremu Yahaya, Nigeria's aviation minister. said he would like to see

Nigeria Airways privatised, but "massive debts" were an

obstacle.

The simple arithmetic that many African combries cannot afford the resource-intensive business of running an airline makes the case for regionalisation compelling. However, the logic may yet come unstuck; politics and private finance are

sizeable obstacles to regional co-ordination.

The development of national feeder services to a regional hub offering international connections has been on the agenda of many African neighbours for years. Mr Nyaga remembers talking about a collaborative project with Tanzamia and Uganda but the talks came to nothing.



Kenya Aliways

USAfrica, the only direct car-rier between America and Africa, suspended operations 10 days ago only eight months after sending their first flight across the Atlantic. Even though the number of customers had been steadily rising and the airline predicted it would be breaking even by the end of the year, it could not raise the additional financing to meet its cash needs arising from start-up costs. These difficult lessons will not be lost on Alliance and its lion.

Algeria nears commercial debt agreement

By Roula Khalaf

Algeria and its commercial bank creditors inched closer to a deal at the weekend on rescheduling the country's \$4.50n commercial debt.

The meeting of the London Club's steering committee, chaired by Société Générale, ended on the eve of the open-ing in Geneva of Algiers' for-mal negotiations with the International Monetary Fund on a three-year credit facility. Last year's \$1bn IMF standby ment runs out at the end of March.

The commercial debt talks overcama a principal stumb-ling block when the banks agreed to Algiers' demand to include in the rescheduling the \$1.5bn part of the debt on which banks consider they

have already made concessions comparable to rescheduling. This \$1.5km was subject to a reprofiling" in 1991, meaning that the hanks voluntarily agreed to push forward pay-ments due between October 1991 and March 1993 until between 1995 and 2000. It was with the understanding that

this reprofiling would not be included in further rescheduling deals that the banks sold the reprofiled paper on the secondary market.

Including the reprofiling in the deal, however, requires the agreement of the current holders of this debt. This is why the banks want the \$1.5bn debt to be securitised, which would create a liquid market in which the current holders can trade the bonds. It would also assure this debt was excluded from future reschedulings.

According to those close to the talks, Algiers is "in principle" willing to discuss a securi-tisation, but bankers and gov-ernment officials failed to reach agreement on datails. The parties meet again next

As the talks progressed last week, there was heavy demand for the Algerian commercial deht paper, now trading at only 26 cents on the dollar. It is believed that Algerians are buying the deht in the hope of converting it ioto equity should the government launch a debt/equity swap programme as part of a privatisation.

Chinese seek S Africa links

By Tony Walker in Beijing

Two-way trade between South Africa and China will exceed \$1bn this year, but lack of official relations is hampering even more expansive economic ties, according to a Chinese

Ms Lin Qinhua, a deputy division chief of the trade ministry, told the official Business Weekly newspaper the absence of a formal trade agreement was a barrier to preferential

South African officials have been hinting at the establishment of relations this year, hnt Pretoria is approaching the issue cautiously because of its traditionally close economic links with Taiwan.

Beijing and Pretoria maintain representative offices in each other's capitals. Formal relations would require Pre-toria to switch recognition from Taipel to Beiling, but it would maintain "informal" representation in Taipei.

Sino-Sonth African trade has from just \$14.6m in 1991 to jects such as coal gasificatioo.

3900m last year. Trade grew by 36 per cent in 1994 over

China's trade ministry esti-mates that indirect trade through Hong Kong and Taiwan would inflate last year's figure by an additional \$600m to a total of \$1.5bm.

Ms Liu said there was "great potential" for growth in trade hecause the two economies

were "highly complementary".

China exports textiles, light industry goods and foods to Sonth Africa, and hopes to increase electronics and machinery shipments. Imports include metal ores, vebicle parts, paper pulp, gold and copper, and over 2m tonnes of iron ore last year.

Chinese companies were also investing in South Africa, with 11 companies approved to invest in textiles and light industry. A South African bank and metal trading companies are represented in Bei-

The two countries are also examining ways of co-operat-ing in high-technology pro-

Washington keen to muscle in on Gulf markets

By Robin Allen in Abu Dhabi

Mr Ron Brown, US commerce secretary, is due to brief President Bill Clinton today on his visits to Kuwait and the United Arab Emirates - two of the Culf states where the US is competing with European and Asian companies for some \$30bn (£19.3bn) of defence and beavy industrial contracts over

the next two years. The industrial projects cover oil refinery expansion, gas gathering and gas export pro-jects, and petrochemical, power and desalination plants. Mr Brown said the US could win orders worth up to \$500 in win orders worth up to \$9bn in

Kuwait has about 10 oil and gas-related construction projects either in hand or at the planning stage. The largest is a \$2bn petrochemical complex, a joint venture between Kuwait's Petrochemical Industries and the US's Union Carbide.

The complex will comprise a 650,000 tonne-per-year (tpa) ethane cracker to produce 450,000 tpa of polyethylene and 350,000 tpa of ethylene glycol. Two US banks, JP Morgan and Chemical Bank, with National Bank of Knwait, are advising on the \$1.1bn financial package, due to be completed this summer. Talks are continuing

between Knwait and the US Eximbank, one of three export credit agencies, with Germany's Hermes and Italy's Sace providing cover for the

The plant is expected to transform Knwait's dormant industrial sector by spawning dozens of private sector plants making finished plastic goods for domestic use and downstream industries. It should also reduce Kuwait's dependence on revenue from crude

The US is also expected to

win the lion's share of frontend contracts for the UAE's \$2bo Ruwais oil refinery exten-

But the focus of Washington's efforts in the UAE is to oust Britain and France as main suppliers of the emirate's armed forces.
The UAE is expected to

announce billion-dollar orders at an international defence exhibition to be held in Abu Dhahi from March 19 to 23. About 500 companies are taking part.

Orders are expected for up to six anti-submarine frigates, fighter aircraft and fighterbombers, and smaller items such as airfield crash and firefighting vehicles.
The US lost out to France

two years ago on a \$4bn order for battle tanks. France is also bidding to keep its grip on the UAE's choice of Mirage 2000 aircraft for its air force.

The US is in a stronger position to win the \$1hn anti-submarine frigate contract.

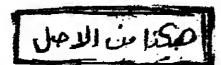
Western diplomats say the emirate wants two frigates now to counter the perceived threat to Gulf stability from Iran, whose rearmament programme includes the purchased of conventional dies submarines from Russia. Iran also occupies three islands in the Gulf claimed by the UAE.

The frigates would have to be leased, and the US is the only country in a position to supply them at short notice. The UAE would then contract for two more to be built and possibly take an option on a further two. Buying US, rather than European frigates, is also seen as a way to reinforce American guarantees of UAE

security. The US's Newport News Shiphullding, a subsidiary of Tenneco, is the favourite to secure the frigato contract.

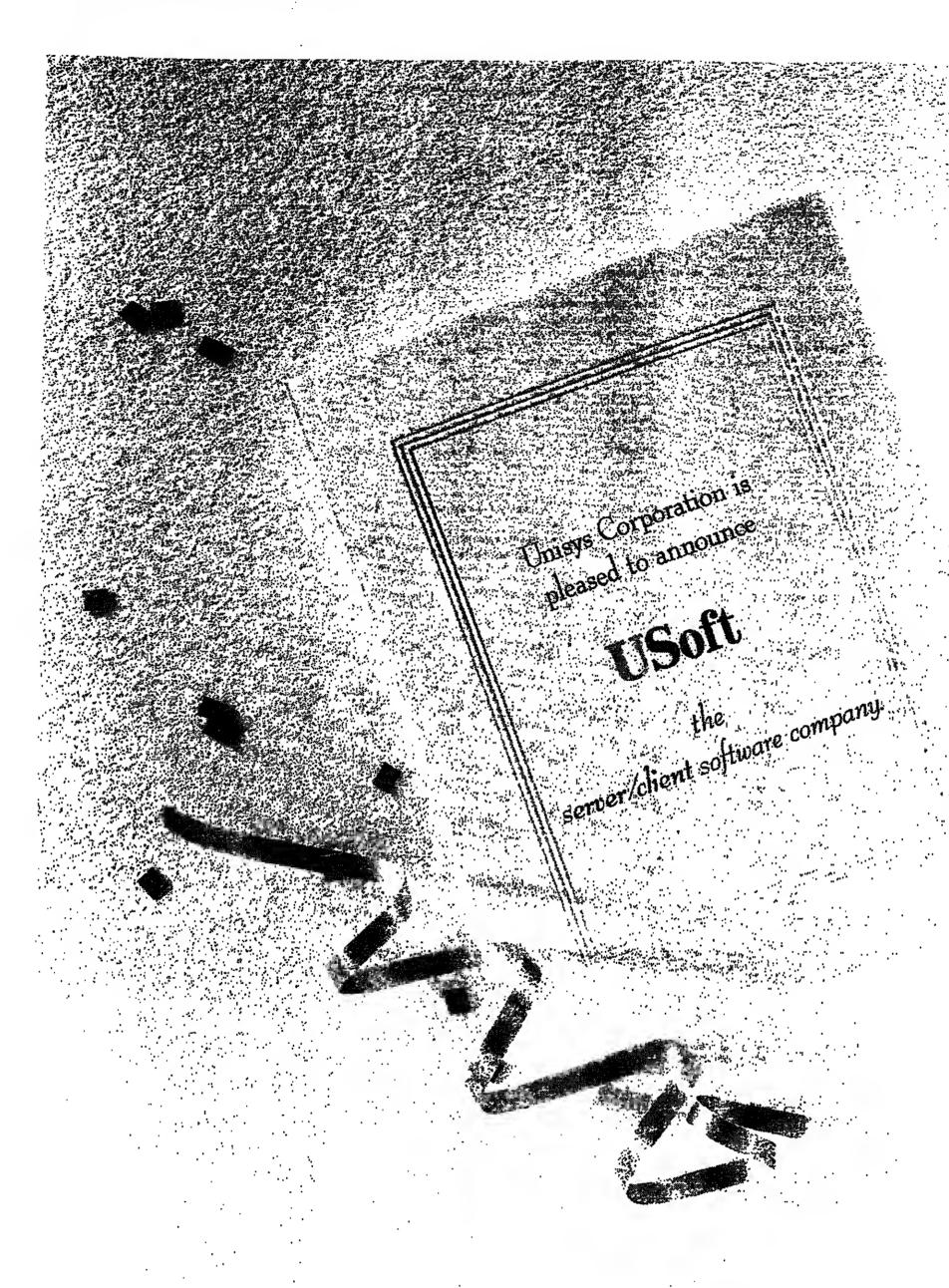


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threat over crime bill

By George Graham in Washington

President Bill Clinton threatened at the weekend to cast his first veto against efforts by the new Republican majority in Congress to rework much of last year's crime bill. In the past week the House of Representatives has passed

much of the Republicans' crime agenda, including mea-sures to weaken habeas corpus rights and constitutional protection against illegal searches and to require those convicted of federal crimes to pay compensation to their victims.

But the measure that drew Mr Clinton's wrath was an attempt to replace federal money to pay for the hiring of 100,000 new police officers over the next few years with block grants that would allow local governments to choose their own preferred anti-crime pro-

"The block grant is basically a blank cheque that can far too easily be used for things besides police officers," Mr Clinton said in his weekly

radio address, deriding the approach as an "old-fashioned pork-barrel programme"

*Anyone on Capitol Hill who wants to play partisan politics with police officers for America should listen carefully. I will veto any effort to repeal or undermine the 100,000 police commitment, period," he said. Although Mr Clinton threat-

ened to veto health care legislation if it failed to provide universal coverage, Congrese never sent him any kind of health bill, and he has not used his veto against any other leg-islation. But confrontations with the Republicans who took over Congress after November's elections seem inevitable. Ms Janet Reno, the attorney general, said the veto threat

applied also to any attempt to repeal the ban on assault guns passed last year. Republican leaders have delayed action on a repeal, although many of their rank and file members are keen to repay their political debt to pro-gun activists, who were vigorous in their support for Republicans in the

Clinton veto | Zedillo to push ahead with state sell-off

Privatisation drive faces problems, but the government needs money, writes Ted Bardacke

major round of privatisations this decade. Railways, petrochemical and electricity plants, airports and seaports will all be put on the auction block as the government tries to raise a projected \$6bn in revenue this year and an additional \$6bn-\$8bn in the

following two years. The money is sorely needed. The Mexican government is prohibited from using any part of its recently granted \$50hn international financial support package to finance its current account deficit. With that deficit estimated to be \$14bn in 1995, the government says it expects privatisation revenue to cover nearly half that amount

But, unlike during the presidency of Mr Carlos Salinas. when the privatisation programme wes so widely acclaimed that government officials jetted around the world to teach other countries how it was to be done, the new president, Mr Ernesto Zedillo, is expected to face serious problems his predecessor did

One problem is timing Whereas Mr Salinas was able to lay the ground work for each privatisation process very carefully, Mr Zedillo'e adminis-

exico is about to tration will try to sell entire embark on its second industries quickly, looking to raise almost two thirds the revenue that Mr Salinas did and in half the time (\$14bn in three years versus \$22hn in six). A formidable challenge under normal circumstances, this is likely to prove even more difficult now, with foreign investor confidence shaken and domestic companies, squeezed by high interest rates, saving

their cash for working capital.

The track record of companies privatised under Mr Salinas is also expected to make investors bid more carefully. While such companies as Telmex, the telecommunications monopoly, and Television Azteca, the television network, have done well, many other companies that passed into private hands are struggling.

The biggest problem, according to many analysts, is quality, or the lack of it. They note that what the government has left to sell is infrastructure in need of large amounts of capi-tal investment, and the regulatory framework governing this infrastructure is still largely undefined and untested.

In railways, where the gov-ernment expects to raise \$2bn by making long-term concessions on groups of lines, the infrastructure is so creaky it is practically worthless, say for-



Thousands protest in Mexico City at the weekend over the military crackdown in Chiapas, where instability may add to international fears about Mexico's financial health

eign railway executives. Of the 26,000km of track in the country, 20,000km was built before 1910. Compared to average speed of railcars in the US, Mexican railcars move only 10 per cent as fast, but fees are 30-35 per cent higher, according to Mr Carlos Ruiz Sacris-

tan, communications and transport minister.

The government is considering giving the lines not to the highest bidder but to the company that agrees to invest the most money in modernisation over 5-10 years. "We don't expect to get much money

scheme failed because petrochemical prices were too low. With prices recuperating, he chance". But some petrochemical executives say that, unless natural gas supplies, main input for most petrochemical production, are opened up to competition, the Mexican government is unlikely to stir much interest

due to be sold, claims the 1993

In the electricity sector, the government's goal of raising \$6.5bn over the next three years is also in jeopardy. Not only are there similar problems with fuel supply, but potential investors are worried about the sale of electricity as well. Sales of privately generated electricity are required by law to go to the state-owned Federal Electricity Commission (CFE), which will maintain its monopoly over retail sales and distribution.

Mr Rogelio Gasca Neri, head of the CFE, says bids for the Merida III project electricity plant in the southern state of Yucatan, designed to be the showcase for electricity privatisation in Mexico, will be taken soon and the contractual framework "will be attractive for investors". But he admits the government has to "make some basic decisions" before he can proceed with his company'e privatisation programme.

Government officials say they realise they are under the gun and need money and therefore will work hard to make this new round as attractive as possible. They also say they will start slowly, with e call for bids to be issued this month on container terminals at the country's four major ports. The government expects to raise only \$200m through sale of the ports, a communications and transport ministry official said, but the process will be used "to see how receptive investors are to Mexico monopoly Pemex, which oper-

from the actual sale," says a government official. "The real income will come from the new investment the companies will be required to make." With projected construction costs of \$1.5m per km of new

ested but as yet show little In petrochemicals, where the government says it will raise \$1.3bm this year by selling 19 plants, the lack of a competitive regulatory framework gov-erning fuel supply, where the government plans to retain a memopoly, has investors shying eway from the old plants. The government tried in 1993 to sell the plants, which suffer from a serious lack of maintenance, but suspended the process because of lack of interest. Mr Adrian Lajous, new director of the state-owned oil

track, and with regulations

which still have to pase through congress, private rail companies say they are inter-

Ecuador boosts forces as Peru conflict worsens

By Raymond Collitt in Quito and Reuter

Ecuedor called up more reserves over the weekend to fortify its positions along its disputed border with Peru following intensified fighting between the two countries on

The joint command of Ecuador's armed forces also said three Peruvian aircraft were shot down while carrying out a big air strike on the military positions of Cueva de los Tayos, Tiwintza and Condor Mirador, all in the disputed Condor mountain range.

In Lima, the Peruvian con-gress was told that two SU-22 ground ettack aircraft had been lost in combat and that Peru's loses in this latest series of clashes over the long-disputed frontier comprised 31 deaths, 45 injured and 79 missing. Ecuador recognises only nine troops killed. General José Gallardo, Ecua-dor'e defence minister, admit-

ted for the first time Peru's superiority in arms and equipment, and compared the conflict to the biblical story of David and Golieth. He said Ecuador was ready to accept the proposal of the guarantors of the 1942 Rio Protocol, which ceded territory to Peru but was repudiated by Ecuador, to send observers to the zone, of conflict. Mr Gallardo also cited

reports by Conservation International, the environmental organisation, which carried out expeditions into the contested headwaters of the river Cenepa, confirming the pres-ence of Ecuadorean forces there as early as 1972.

Ecuador's finance minister, Mr Modesto Correa, said that neither Peru's nor Ecuador'e economy could sustain a proonged military conflict. Ecuador is spending an estimated \$8m to \$10m a day on war

Earlier on Friday, an Ecuadorean general accused Peru chemical weapons and drugging its own troops before attacking Ecuadorean positions in the increasingly bitter border conflict. Peruvian officials denied the allegations.

The general, a member of Ecuador's Joint Command, said Peru's military ordered planes to spread toxic gases throughout Ecuedorean defence positions in a desperate ettempt to flush out the

soldiers. Peruvian military officials in Lima dismissed the accusations. Col Carlos Sotil told Reuters: "As far as I am concerned,

it's impossible. · Mr Jimmy Carter, the former US president, is prepared to mediate in the conflict between Peru and Ecuador if ter reports from Atlanta. In a statement on Saturday, Mr Carter said be and former Costa Rican President Oscar

President Carter and President Arias have indicated they are prepared to consider get-ting involved if the parties felt it was useful," a Carter spokeswoman said. On Tuesday, Carter and

Arias issued a statament urging the two countries to declare a ceasefire and calling on the Organisation of American States or the United Nations to mediate.

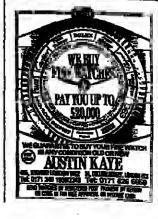
In a joint statement they said they "urgently request that both Ecuador and Peru declare a ceasefire and permit international mediation that will end the crisis and resolve the problem definitively".

Carter and Arias are members of the Council of Freely Elected Heads of Government a group of 24 current and former presidents and prime ministers from the western hemisphere who have monitored elections throughout Latin

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Tory rift on European policy widens



ite sell-off

A second front in the British government's battle with members of its own party on European policy was opened yesterday when Mr Charles Wardla, a junior trade minister, resigned in order to campaign against the erosion of UK border controls, Robert Peston and

John Kampiner write. Though Mr Wardle said he is not hostile in most respects to the European Union, his stance on border controls is likely to be backed by Conservative Eurosceptics, whose campaign against a single European currency has caused

divisions to emerge in the cabinet. Wardle is convinced they will put pres-Mr Wardle said he had decided to sure on the UK to join them. resign now because there are only four months to persuade the government to include the border control issue in its agenda for next year's Intergovernmental Conference, which will establish a new European Union constitution.

Mr Wardle is convinced that a British exemption to Article 7a of the Treaty of Rome - which requires that there are no immigration checks on people travelling from one EU country to another is not legally watertight.

Several European countries are in the process of removing passport checks on travallers from EU countries. Mr

sure on the UK to join them. Mr Michael Howard, bome secretary, said he regretted Mr Wardle's departure. He said no decision had been

taken over whether immigration controls would figure in the inter-governmental conference negotiations.
"It is surprising that someone should resign on this basis," ha said. "I'm quite clear that we will maintain frontier controls in place. Wa have no intention of dismantling them." Mr Jack Straw, shadow home secretary, said: "These are serious charges... Whatever its

sympathy, this country cannot sustain

a large influx of economic migrants,

for example from eastern Europe." Meanwhile Downing Street continued to play down the significance of the apparent Cabinet split on whether the UK should join a single currency.

Mr Michael Portillo, employment sec-

retary, and Mr John Redwood, Welsh secretary, said over the past few days that the decision whether to join was of fundamental constitutional importance contradicting a speech by Chancellor Kenneth Clarke on Thursday, that the proper criteria were economic. An official said: "People ignore the great level of agreement between all of them. Spotting the differences is really an example of Kremlinology".

Night service

UK NEWS DIGEST

Directors back single currency

Finance directors of some of Britain's biggest companies are sure there will be a single European currency by the turn of the century. According to a Mori survey for the BBC, most of them believe a single European currency will be good for their companies.

Only a very small minority suggest it would be "positive" for their companies if other Euro-pean countries went ahead with a single cur-

Nearly half of those questioned - 46 per cent - suggested that the government was not not doing a good job at handling the single currency issue on behalf of British business interests, while 30 per cent said the government was doing a good job. Thirty-seven per cent believed it was "certain" or "very likely" that there would be a single European currency by 1999 and 53 per cent suggested it would be in place by 2001.

Some 60 per cent said a single European currency would be "good" for their companies while only 12 per cent said it would be "bad." Only 5 per cent suggested there would be a "positive effect" if other European Union countries introduced a single currency without

Mirror Group joins NBC in Channel 5 bid

Mirror Group Newspapers, publishers of the Daily Mirror and the People, has joined forces with NBC Superchannel of the US to bid for the Channel 5 television franchise.

The two companies, which have not worked together before, bave joined a growing list of prospective bidders which includes Mr Richard Branson's Virgin group and a consortium involving Pearson, owners of the Financial Times. The consortium is seeking to recruit further members from the media field before putting in its bid for the 10-year franchise by the May 1 deadline. Channel 5 is set to go on

Bidders for the franchise include a consortium of MAI, a financial services and media group, and Pearson. Another partner, Time Warner, the US media group, withdrew unexpectedly from the consortium earlier this

TUC attacks claims

over job creation

The British government's claim that its policies of labour market deregulation have increased the level of employment is misleading and inaccurate, says the Trades Union Congress, the UK's umbrella group representing labour organisations.

The TUC said its submission to the International Labour Organisation was the first com-prebensive challenge to the widely held view of the government's successful record on jobs.
It also claimed a recent report on Britain by
the Organisation for Economic Co-operation
and Development had "uncritically accepted" the government's view of the state of the

labour market. Mr John Monks, TUC general secretary, said: "The government's claims that its policy of deregulation has expanded the jobs market does not stand up to serious scrutiny. Instead it has led to fear and insecurity at work among part-timers, those on short-term contracts and the self-employed." Andrew Bolger

Coopers set to appeal over Maxwell ruling

Accountancy firm Coopers & Lybrand is today expected to appeal against a High Court ruling that its role in auditing the Maxwell Group pension funds can be investigated by the accountancy profession's own regulator.

Coopers wants the investigation stalled until

civil and criminal court actions involving the Maxwell case bave been through the courts, It argues that an inquiry by the regulator could prejudicial.

Professional and government regulators will watch the progress of the appeal carefully to see if they too might be barred from taking action in cases where civil or criminal legal action is pending. At least three other large accountancy firms are also tracking the case as they are likely to face investigation by the regulator - the Joint Disciplinary Scheme - in

cases unrelated to Maxwell.

The appeal is also seen as highly significant by the profession in establishing the authority of the JDS at a time when the future of selfregulation within the sector is the subject of a radical review. Jim Kelly

Property study warns of 'drift' from City

Financial services companies have become less fussy about office location and could drift away from the City of London unless high quality buildings are developed, according to a study commissioned by the Corporation of London, the City's local authority.

The study by Jones Lang Wootton, the surveyors, says traditional locations have become ss attractive to the financial sector over the last decade. While the City captured 55 per cent of central London office take-up in this period, traditional core areas around the Bank of England and Lloyd's of London saw relatively few new occupiers.

From 1984 to 1988 few new office buildings of more than 100,000 sq ft were built in the City. Occupiers such as Salomon Brothers and Banque Paribas located in the west end of London instead.

The report, part of the City Research Project funded by the Corporation and co-ordinated by the London Business School, says big financial services companies are again actively considering alternative locations. It adds that the competitive threat to the City will intensify as the property market comes out of recession and City rents start to rise. Simon London

Railtrack faces new costs over Channel tunnel trains

Railtrack is to spend £100m (\$156m) more than originally estimated to adapt the rail network north and west of London to allow the passage of Channel tunnel trains.

The size of the bill has surprised rail industry observers, and may lead to reduced government investment in other parts of the railway infrastruc-

The £100m is about a sixth of Railtrack's investment budget in the financial year starting in April, and will mainly be spent over the next year to alter signalling along hundreds of miles of track and some platforms and bridges.

Railtrack assumed responsibility for most elements of railway infrastructure from British Rail 10 months ago. It is exchange by 1997 as part of the government's privatisation of

Government officials believe rail engineers should have foreseen the need for the work earlier, and might have avoided it altogether by chang-ing the specifications of the

Other planned investment for example in signalling and track improvements for parts of the rail network not linked to Channel tunnel trains may have to be postponed or reduced as a result.

The modifications will allow

the extension of Eurostar Channel tunnel services to cities that include Glasgow, Manchester and Swansea. Eurostar trains are operated by the government-owned European Passenger Services, and run through the Channel tun-

An official said the extra work would involve spending £100m on top of the £150m committed to adapting rail lines north and west of London for the Eurostar service. A large part of the programme involves adaptations to trackside electronic systems to "immunise" them from electromagnetic interference emitted by electric motors in the trains that could disrupt the network.

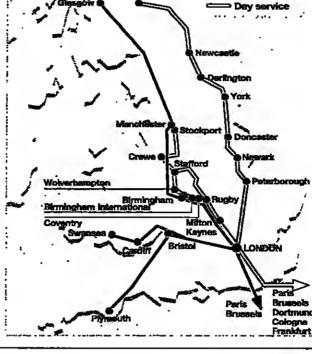
Other parts of tha pro-

gramme will entail building

work to broaden the span of

bridges to allow safe passage of

Eurostar trains. Railtrack says: "We have budgetary provision to pay for the work in 1995-96 but have not yet finalised the details." The rail authority said it could not comment on the amount the programme would cost, nor



Manufacturers warned to review strategy

The most successful manufacturers in the future will be those which adopt a strategy of "mass customisation," according to a report published today by the Department of Trade and Industry, the Foundation for Manufacturing and Industry and IBM consulting group.

Mass customisation involves modular production units which can be altered to meet individual customer needs, combining the benefits of economies of scale with the appeal of products

The report cites as an example Panasonic Bicycle in Japan, where a cus-tomer can specify the size, shape and colour of a bike. The bikes are assembled on a computerised production line, which adapts to each customer's specifi-

The report, Tomorrow's Best Practice report, a vision of the future for manufacturing companies in the UK, brings together the views of chief executives from 80 British companies.

It says quality is "no longer an ade-

quate differentiator" between expanding and stagnant businesses - manufac-turers in both industrialised and emerging economies insist on top quality production. British companies wishing to maintain a competitive advantage ovar low labour cost producers are advised to develop keener awareness of markets and customised design for increasingly sophisticated consumers.

The report also says that near-static levels of manufacturing investment in the UK "contrasted badly with rising levels in Japan and Korea.

the Japanese Ministry of Finance, while Japan's plant investment against GDP in manufacturing industries at 1985 prices rose from 6.4 per cent in 1973 to 7.7 per cent in 1990, UK's investment fell from 3.2 per cent to 2.8 per cent.

Professor Chris Voss of the London Business School says the problem is not excessive short-termism in the UK. "US and Japanese businesses are able to manage the short and long term simultaneously, a skill which UK managers urgently need to master." he says.

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■ TODAY COMPANY MEETINGS: Dewhurst, Melbourne Works. Inverness Road, Hounslow, Middx, 11.00 Titon Hidgs, International House, Peartree Road. Stanway, Colchester, 10.00

BOARD MEETINGS: Govett Asian Smaller Co's Inv Tst Olim Conv Tst Regal Hotels

Myd Wynd Int

TOMORROW COMPANY MEETINGS: Baggeridge Brick, Unit 100. Hartlebury Trading Estate, Kidderminster, 12.00 Hardy's & Hansons, Kimberley Brewery, Nottingham, 11,30 Kleeneze Hidgs, Innovations House, 211 Lower Richmond Road, Richmond, Surrey, 10.00 BOARD MEETINGS:

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W.C., 12.15 Granada, Carpenters' Hall. Throgmorton Avenue, E.C., 11.00 Scottish Radio, Clydebank Business Park, Clydebank, Glasgow, 12.00

BOARD MEETINGS: Brightstone Props

10.30

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Bellwinch Glaxo Pantheon Int Participations Quavie Munro

FRIDAY **FEBRUARY 17** COMPANY MEETINGS: Bankers Inv Tst, Stationers' Hall, Ave Maria Lane, E.C.,

12.00 Greenalis, Grand Harebour Hotel, Southampton, 12.00 Polar, Chemycourt Way, Leighton Buzzard, Bedfordshire, 12.00 Watson & Philip, Strathtay House, Dundee, 12.30

BOARD MEETINGS: Baring Tribune inv Tst Gartmore Emerging Pacific Investment Tst Throgmorton Tat Interims: Birse

Company meetings are annual general meetings unless otherwise stated.

Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.

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Fundamental changes in Australia's savings markets have forced big reforms at AMP, says Nikki Tait

A punt on the outsider theory

insurance executive called in last year to run Australian Mutual Provident, Australia's largest life insurer and its higgest stock market inves-

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tor, would like to alter his office. This is surprising. After all, there is a thick carpet, padded furniture, and the mandatory view of Sydney harbour. But Trumbull is unhappy. "This office is typical of the old mutual mentality," he says dismissively. "I don't need an office this size. I could put a wall here." He. draws an imaginary line across the generous space. "Perfectly comfort-

A little less energetically, the AMP's new boss admits that archi-tectural refinements may not be the best use of policyholders' money. But he quickly adds that one of his first acts after arriving in August was to abolish a fiendish security system for reaching the executive

Executive access and more spar-tan office arrangements might seem trivial issues in the context of a life company with A\$80hn (£40hn) under management and over 5m policyholders - particularly one which has just agreed the largest consumer compensation payout in Australian history. But they speak volumes for current efforts to per-suade the public that big reforms are under way at AMP, and at its large UK subsidiary, Pearl, acquired

In part, these initiatives derive from recent top-level personnel changes, of which Trumbull is the most prominent and senior. But in even larger part, they stem from some fundamental shifts in the two countries' savings markets and a realisation by both groups that they need to enter the 21st century auickly.

AMP's problem is essentially one of a big organisation which reached a commanding position in its particular industry, and then became extremely tardy in responding to new competition. Its origins date back to 1849, and for much of the current century it has dominated the Australian savings industry. In the late 1980s, it accounted for about one in three life policies written. At the end of 1993, its Australian-listed equity holdings were worth A\$11.5bn, about 4 per cent of the total market.

This pre-eminence was challenged National Mutual's ambitions were fairly short-lived: its financial situa-tion became precarious, and it is currently in the process of accepting a A\$1 lhn capital infusion from France's Axa in exchange for operational control. By contrast, AMP retains a triple-A claims-paying rating from Standard & Poor's, the

highest possible grade.

If AMP's decades of dominance did not carry a heavy financial toll, they did extract a "cultural" price. In recent years, the insurer has been widely viewed as bureaucratic, slow and arrogant. One survey of 300 brokers, published in late 1993,

eorge Trumbull, the US suggested that AMP provided the worst service of any insurer operating in the corporate market. No one is more aware of these "cultural problems" than Trumbull. His assessment was summed up in a recent submission to the AMP board. One of the tasks, he wrote, "was to break down a bureaucracy where status and position instead of

results and capabilities were the measures of success*. But it is the shifting structure of Australia's savings industry which has made the need for change urgent. Massive growth in corporate superannuation, for example, has encouraged a clutch of new entrants to peddle fund manage-

Or take the distribution front. Changing work patterns and life-styles diminished the role of tied agents, and the AMP was forced to cultivate relationships with independent advisers. Yet many saw the insurer's products as comparatively high-cost, containing hidden penalties, and supported by indifferent

investment performance. By September 1994, according to the Insurance and Superannuation Commission, AMP's share of total life premiums had dwindled to 19 per cent, compared with 27 per cent five years earlier - a significant loss of market share.

Enter Trumbull, When directors recruited the 50-year-old Dartmouth graduate from Cigna, the giant US composite, they privately acknowl-edged that this was a punt on the "outsider" theory. Someone minhihited by AMP conventions and hierarchy, it was argued, would be best able to shake out old habits. There is no doubt that Trumbull,

who has set in train a series of lower-level executive changes, is a gust of fresh air, although quite where this eventually blows AMP remains to be seen.

At least one possibility is down the demutualisation road. This process, whereby a policyholder-controlled organisation turns itself into a conventional shareholder-controlled company, has been some-



thing of a fashion among insurers internationally. However, it remains a contentious subject, especially when the insurer is not under

financial pressure. The AMP, until Trumbull's arrival, had ruled out such a momentous change. The new boss, however, is

actively reappraising the option, and expects to reach a conclusion by the end of this year. He also gives some indication of where his "I think it would certainly help

the culture to change more quickly. It would encourage a sense of

urgency, in terms of getting after some things. For example, we don't have the systems to publish our earnings quarterly. If we were a shareholder-owned company, do you think I'd get away saying to analysts and shareholders we'll let you know in six months what our earnings are?" A visible market rating would also provide an added incentive for management and employees, he suggests.

But if demutualisation were approved, it would be several years before the complex process could be completed and the supposed man-

happens in the interim? "It starts with people," replies Trumbull. "We need to do more

management development in both the AMP and the Pearl. Some of it is acting the way we talk, providing the leadership in the organisation, starting with me." To explain what he means, Trum-

bull cites a recent effort to produce an update on the 1995 business plan from the group's array of business units, "The first document it produced from one business unit was 300 pages long," he remarks grimly. "I said I wanted a summary. The the board was eight or nine pages plus a summary of the 1995 husi-ness plan, which was six or seven pages. Now, I didn't do this for the board. I did it for the management of the company. To get the right kind of focus. When you have to do it in seven or eight pages you can only put down the things which are

really important."
Simpler, perhaps, are the planned changes to the remuneration sys tem. Trumbull has board approval for a new short-term honus programme, and has every intention of

'paying for performance". "We ought to have great differentiations in our bonus payments for higher-level people, like zero to 200 per cent of whatever the bonus might be," he says. "Big differences. In the past, some people got zeros, but there was not much differentiation. The Australian approach has been to put most of the compensation in salaries."

One wonders how this will sit to the Australian environment, where US-style compensation packages tend to create problems, and how, in particular, union representatives

Trumbull is unfazed, "I think we'll have to work it through with the union, but I'll start with management before I push it down. Australians might be grossed out about how much money Americans can make, but while we may make a lot of money, it is at risk."

In the marketplace, more specific changes are promised. Alternative distribution methods are under consideration, and Trumbull expresses some admiration for Direct Line, the UK's telephone-based insurance operation now owned by the Royal Bank of Scotland.

The eventual solution, he thinks, will be multi-faceted. "I favour a whole range of things. Independen financial advisers. Plus some sort of no-commission, quasi-direct system, although that doesn't mean no dis-tribution costs. Fidelity in the US or Direct Line in the UK have significant distribution costs, whether it's 0800-numbers or direct advertising. In the meantime, the 2,000-strong agency force, cropped to half its peak size, will probably stay at around this level."

And if the banks are trampling into AMP's territory, Trumbull says he will take the fight to them. "We need to look at new products. We are already doing what we call the 'blue ribbon' mortgage product which is being sold by our agents, and I think ultimately we'll make it available to the marketplace in other ways." Other initiatives, he says, could include a bigger push into the unit trust business, and the introduction of some "selective" general insurance products.

He tends to downplay, though not rule out, any kind of banking acquisition - something the previous management flirted with despite the regulatory hurdles. But the aim is clear: "Our objective over time is to be more of a financial services company than a straight life insurance company."



PIONEERS AND PROPHETS

Fritz Schumacher

Fritz Schumacher, the German-born author of Small is Beautiful, achieved lasting fame for his insistence on a "human scale" in business, economics and politics. On his death in 1977, one obituary argued that he had begun "to change, drastically and creatively, the direction of human thought".

Schumacher's central idea was not his alone. His friend Leopold Kohr articipated the concept when he wrote about the "beauty of the small" in Breakdown of Nations. The title Small is Beautiful of Schumacher's 1973 book was

thought up by his publisher. Nonetheless, Schumacher's work struck a chord that has continued to reverberate more than two decades later. Schumacher's attack on "the idolatory of giantism" was in tune with the 1970s disillusionment with large. impersonal corporations. He argued that "organisations should imitate nature, which doesn't allow a single cell to become too large. When it grows

hig. it splits." For example, he believed that the achievement of Alfred Sloan at General Motors was "to structure this gigantic firm in such a manner that it became in fact, a federation of fairly reasonably sized firms". Schumacher who was born in

Bonn in 1911, studied economics at Oxford and taught at Columbia University in the US. After a brief period in Germany, his hostility to Nazism resulted in a return to the UK in 1937. He worked as a farm labourer during the second world war, and then returned to Germany as economic adviser to the British Control Commission. worked as economic adviser to

the National Coal Board. It might seem odd that a proponent of small is beautiful should be identified with a nationalised industry. However he argued that the National Coal Board, under the chairmanship of Lord Robens, attempted to change the monolithic face of the company into one that resembled a federation of numerous "quasi-firms".

Schumacher's influence has extended to millions. Aspects of his work are echoed to nopular management prescriptions. For example, his belief that people should be organised in small decision-making units is reflected in the current

emphasis on empowerment. But the most influential aspect of Schumacher's work concerns the application of low-cost tools and equipment in rural areas. In an article in the Observer in 1965, he argued that western technology "devised mainly for the purpose of saving labour was unfit for countries

with vast, jobless populations. The Intermediate Technology Development Group, a charity he set up the following year, continues to seek small-scale solutions to technical problems in the third world, by combining western know-how with local skills and resources.

Schumacher's challenge to conventional economics, together with his interest in eastern religion, meant he was sometimes seen as a crank - a crank," he said, "is a piece of simple technology that creates

Vanessa Houlder This ends the series.

Another American with a mission

tribution."

he view from the Peterborough headquarters of AMP patterns.
subsidiary Pearl Assurance Pearl's a decade ago by National Mutual, looks calm, but Richard Surface, selling through a direct salesforce the mistake of avoiding duplication unit trust groups increasing their the number two player. But the life insurer's new managing which visits customers at home. at all costs. In a wholesale bustdirector, sees seismic shifts in the UK personal financial services sector over the next few years.

Surface's mission, which began just over a week ago when the 46-year-old American was brought in to run AMP UK, is to enable Pearl to succeed in a fast-changing land-

New organisations, from Marks and Spencer to Virgin, are planning to enter the sector while conven-tional life companies are under great pressure to cut their costs. Regulatory requirements are also becoming tougher, and companies must make policies more flexible to

suit more uncertain employment

Some of this business is "industrial branch" business, in which sales agents call regularly to collect cash premiums and only a limited range of policies can be sold. It is likely to reduce in importance.

It is clear Surface would like to see Pearl broadening its distribution and increasing its range of products. In particular, he talks about selling through independent financial advisers as well as a direct sales force, although he is doubtful about how many organisations have properly managed distributing products through more

"The trick," he says, "is to create patterns. focus with separate, stand-alone Pearl's dominant tradition is in business units, rather than make ness" - as he describes selling through independent advisers "you can grow fairly quickly because you don't have to build dis-

> In terms of products, he says that unit trusts are "still an elitist market right now" but that, along with Peps, they could become the growth area of the future as sales to the middle market increase

> Pearl has a base to build from here: Its unit trust sales last year totalled £191m. an increase of almost 30 per cent over 1993, compared with an overall fall in new business of 17 per cent.

Surface does not believe, however, that this field will be left to life companies: he can envisage advertising and dropping their management fees in an attempt to reach the middle market direct. But in long-term healthcare -

another area he says is likely to grow, perhaps helped by government incentives for people to make their own provision – Pearl would be starting from scratch. Such market developments sug-

gest Surface will have plenty of ways to fulfil the other part of his task - making better use of Pearl's £1hn-plus "lazy capital". The changes he envisages are anything but superficial.

television, the trial of O J Simpson.

But they are reckoned to have got

Millions of viewers have seen the

It is common for companies to

Alison Smith

Advertisers pause for thought

arketing folk are becoming fussier about whom they target. That is the conclusion being drawn from a drive in the US to aim products at a highly specific group - menopausal women. In recent months, advertisements for vitamin, hygiene and other prod-ucts aimed at this group have appeared in woman's magazines and on radio. Coy they are not. They use the word menopause.

Thus they mark a new attitude towards the female change of life and confirmation that companies are working harder to target their sales more accurately. No longer are products being hawked willy-Because of changing demograph-

US census projects that 20m more women born during the 1950s baby boom wili reach 45 by 2000. "As more women are entering menopause, they are reading more

about taking care of their bodies," says Audrey Ashby, a spokeswoman for Wyeth Ayerst Laboratories, a division of American Home Products, which makes the leading US oestrogen replacement medication,

Changes in demographics are always monitored and then pounced upon by marketeers, keen to grab their "share of customers". Via mass media advertising and mail shots, they are using mature women to tell others that their lives will improve, and their menopausal discomforts abate, if they use a particular product.

But they have also started to pursue customers almost individually. according to Martha Rogers, associate professor of telecommunications at Bowling Green State University, ics, more women are entering meno-Ohio. For example, if a woman buys pause than ever. There are about a prescription for oestrogen replace-45m American women over 45. The ment or sends in a coupon for a hygiene product, she may be placed on a list sold to companies that make other products that would appeal to her. Advertisers know the

MICHAEL THOMPSON-NOEL

the type of product purchased, so they are able to target customers who probably want their products.

This is niche marketing writ large. It is also a bit eerie - though nothing, I imagine, compared with marketing techniques of the future, when narrow-casting (the opposite of broad-casting) is fully into its

In a few years, I expect to see ads aimed at people who drive seven-year-old white Rover cars. Or people who own nine sweaters, each of them patched at the elbows. Or people who have purchased a £265 video recorder which is sitting there

woman is menopausal because of title because its operating instructions, which must have been dense to start with in the original Japanese, have become, translated into English, probably by way of German, fiendish beyond toleration.

> I am always sceptical of the claims made about product placement shots of hranded products, especially in films. TV programmes and computer games, which are always said to be worth megabucks to the companies that own the brands. For example, Sony and IBM are not huy-ing advertising time on one of the

logos of both companies on the computer gear used by Judge Lance Ito. "You can't pay for that stuff," says Donny Deutsch, who heads his own New York advertising agency. "It's better than any 30-second commercial because it's real life."

> pay hundreds of thousands of dollars to get their products used as props, although in the case of the Simpson trial, Sony and IBM say they paid nothing for the exposure. All they did was loan their equipment to the judge. Sony's name was highlighted on a

> computer monitor between the judge and the witness box. But. because of complaints from viewers, it said it would replace the monitor or repaint it to make its name less conspicuous. The judge has also frequently used an IBM Thinkpad por-

most watched shows on US daytime table computer that carries an oversized IBM logo, though it was the judge, not IBM, who stuck the sym-

bol in front of the cameras. The cost of huying equivalent exposure in TV commercials would be staggeringly large. Court TV, a cable station that focuses on legal issues is covering the trial gavel-togavel, and CNN and others are providing extensive coverage. Clips from the testimony are repeated countless times on the news. Sony and IBM deny that they

loaned the equipment to gain TV exposure. They just hoped it would work well and help sales. But there must be many people who resent seeing branded products displayed anywhere other than in advertisements. Spokeswoman Jerrianne Hayslett says that Judge Ito's court was receiving 30 to 40 calls a day from viewers complaining about the Sony and IBM logos. "We're not in the business of giving free adver-tising," she said. "The judge just needs the equipment to get his job

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flights in hout possible hourb ts, the state ent said. It added It was extending to Europe and Africa warnings med last month about ble bomb threats siest US flights in Asia. Hiffer security es ordered by the deral Aviation

iministration would

sain in effect as long as

sary. The FAA

initially ordered US carriers operating in Asia a security on January 10. A week later it called for even tighter e, such as a ban on liquid and gel-like ces in carry-on luggage. Now it has his similar directions to 110 carriers operating in Europe and Africa. tressed that the FAA

er directives to US The state department believed the new to counter the threats, and had not directed airlines to cancel any

Airline accolade Singapore Aletines was rated the world's best alline in 1994. according to a survey of 46 centers, Pleuter reports from New York. The Zegat survey said Singapore Althres had an

overall rating of 28.85 out of 30. Tair was second with 23,93. Swissair was second with 23.93. Findings were based on a poll of 9.394 traculent livers, architicing 657 trans inclusivy professionals. Cathey Pacific was rated third; British Airways 12th, Michael Digness, fourth, was ranked top OS ariths. Generally, America's biggest airlines fared entremely picorly. Bottom was Russia's Aerollot.

Asked what changes they most wanted, four in 10

customers chied more comfort.

She said Germany wo press for all litternation ment to tax aviatio fuel. "We are making the car into the environm hogerman, but forgetting the catastropide effects that growing air traffic has on the climate." Dearer strine tickets would make trains more competitive.

NO SANDERS IT'S

NOT ONE OF THE NEW

travellers to take the trak

enther than fly, Angela

Merkel, Germany's

Train not 'plane.

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petrol to

Fines for disruptions An airline warned last week that passengers who caused disturbances on flights must pay compensation. Britannia ssengers who caused Altways, second biggest UK airline, said it would not hesitate to take a hard line with disruptive customers. .Last week it won a civil action against a drunken passenger who forced a Gatwick-Phodes

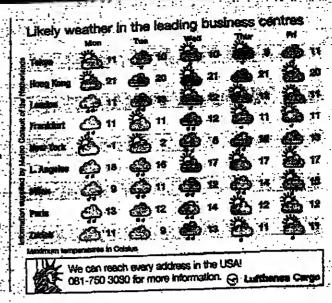
flight to land in Munich. He has been asked to pay £17,000 in Nine days ago a man was arrested after a fight on a Britannia flight from Tenerife. Cause of the fight: seat kicking

from behind.

Flights to Berne London City Airport is starting a new ocheduled service to Berse by Suise strine Air Engladina, and will shortly be offering Nights to four Swiss cities The others are Lugano, Geneva and Zurich.
Flights to Berne start on.

March 26, when the airline transfers its current service from Stansied. It plans two return flights a weeking from London City to Bernet. 8.05am and 7pm. Berne to London: 7am and 5.50pm. William Charnock, London

City's managing director, said: "This will be the first commercial aircraft of this type to operate from London City."



Victoria Griffith describes experiments with ticketless travel among US airlines

With nothing to show for it

irline tickets, part of every traveller'e life since the dawn of air travel, may eoon go the way of black and white TV sets and rotary-dial telephones. New ticketless systems are gaining ground in the US air-line industry.

United Airlines and Delta Air Lines are experimenting with the new technology on domestic flights: Atlanta-based discount carrier Valujet is completely ticketless; and up-and-coming Southwest Airlines is offering ticketless ser-vices on all its flights. Absent-minded flyers may

appreciate the new system, since there is no airline ticket to lose or leave at home. Ticketless travel is similar to reserving a hotel room or rental car. The traveller usually reserves a flight with the airline, pays with a credit card and receives a confirmation number. At the airport, he swaps the confirmation number for a boarding pass and heads for

If he forgets his number, the attendant looks for his name in the computer. Receipts are either sent by mail or fax before the flight, or issued with the boarding pass.

Variations exist. Delta, for instance issues smart cards to ticketless travellers. The smart card contains customer information, including frequent flyer numbers and billing

At present, ticketless Delta gers still have to hand the card to an agent, who passes it through a reader and hands him a receipt. Delta's goal, though, is a fully auto-

'It's clear that some people feel the need for the security blanket of a ticket'

mated system which would allow flyers to slip the card through a device at the boarding gate to get on the air-Craft

Frequent flyer mileage and billing arrangements would be processed automatically. The system might save a lot of hassle, but passengers would still have to remember their smart card.

Reactions to ticketless travel have been mixed. "We do a lot of ticketless booking," says John Colwick, president of Colwick Travel in Dallas. "It'e convenient because customers don't have to come in to pick up tickets or risk their being lost in the mail."

Some companies, however, are resistant to the new service. "A lot of our executives come across unused tickets that they've forgotten about two mouths down the line," says Jane Murphy, travel co-ordinator for the environmental engineering group TPA. "We can cash those in, but ticketless doesn't leave much of a paper trail and I'm very concerned about that."

To make sure no charges are incurred for flights they reserved but didn't use, business travellers have to remember to tell their companies that a refund is in order. Their travel department must then monitor its credit card bills to make sure it does not pay for nnused reservations.

Some ticketless travellers complain that they now have to stand in line at the airport to pick up their boarding pass, whereas previously those with carry-on luggage only could be whisked through to the

Why is Gwent the most successful County in the UK in

Perhaps it's because we have such a wide choice of

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properties and greenfield sites at highly competitive prices,

Perhaps it's because our superb communications via the

Others simply prefer the

attracting inward investment?

GWENT THE MULLIKENCHION



old-fashioned way. From our customer feed-back, tt's clear that some people feel the need for the security blanket of a ticket," says Edward Stewart, spokesperson for Sonthwest

While ticketless travel may be suitable for simple-route domestic travel, multi-carrier and international trips pose a challenge. "The system doesn't work very well if the passenger has to change to another airline in mid-trip," says Julius Maldutis, airlines analyst at Salomon Brothers. And many countries require airline tickets in order to issue visas and

process travellers through cus-

Regardless of passenger sentiments, airlines will probably continue to push the ticketless system for cost reasons. Air-line tickets cost between \$15 and \$30 each to issue, and companies say that, by eliminating that expense, they can stay more competitive.

Delta, in fact, predicts that the whole industry will be ticketless in five to 10 years. "I don't think that will happen," says Maldutis of Salomon. "But ticketless travel will be a growing force over the next few

s it good or bad that busi-ness travel expenditure is on the way up? Predictions are that expenditure last year was higher than the \$500bn spent worldwide in 1993. In 1990 it was an estimated \$400bn. Many take this as an indica-

tion that the recession in Europe and the US is being left behind. "In the UK, just over fishin was spent on travel and expenses and the figure for 1994 will probably be greater because there is a need for companies to do business," says Brent Stevens, head of American Express Consulting. Providers of goods and ser vices can take cheer from the growth in business, although margins are being cut by increased competition to deliver cheaper services.

But the higher figures are being received with mixed feelings by companies in general, for which business travel is often their third largest expense after salaries and information technology.

Controlling companies' costs was one of the main themes explored in a series of seminars at the Business Travel '95 exhibition at Wembley, London, last week. There is already a good deal of evidence that companies have been restraining the growth of their business travel expenditure. In the US, average spending per employee in the private sector fell to \$2,484 in 1993 from \$3,113 in 1991, according to Amex.

Visa international also rules out any return to the high spending of the late 1980s. John Chaplin, the company's senior vice-president of market development, says: "Our figbut not away

Scheherazade Daneshkhu on the rise in business travel expenditure

ures paint a very clear picture - higher overall spending on business travel but, at best, very flat individual ticket val-

Most companies now have soma sort of policy for business travel and related expenses -62 per cent of European companies and 68 per cent of US multinationals, according to Amer.

ut cutting costs heavily without listening to the needs of employees will lead to dissatisfaction, says John Cash, manager of purchasing and travel operations at Rank Xerox, which reduced its travel costs 2% years ago: Ha estimates that it has saved 53m a year on an annual bill which used to be

John Cash offers several rules for companies to

 Display the travel policy and show it to all employees.

Once it is on paper, senior executives generally do not want their arrangements to dif-fer too much from the core pol-· Make the policy easier to

follow than to avoid. If most people prefer to fly from Heath-row, do not book them on airlines that use Gatwick. Negotiate traveller benefits

with suppliers, as well as dis-

· Keep a note of why employees have not conformed to the travel policy, but do not use this information to bully them. if a more expensive class or carrier was chosen, it might be because flights were

 Agree and monitor the performance criteria of the travel agent and hotels. It is important for suppliers to know what is expected.

Pay travel agents a fee, sup-

plemented by bonuses, instead of letting the agent receive commission from suppliers. This makes clear who is working for whom.

· Give employees an incentive to take a cheaper flight by passing on some of the savings to him or her (even though this is taxable).

On the future of business travel, few people at the semi-nars believed that video conferencing is a viable substitute for the bulk of business travel, although it could act as a usefal follow-up to travel.

Dale Scholefield, sales direc-tor at Gray Dawes, believes that e-mail links - which are increasingly used between companies and their travel agents - will put companies directly into contact with central reservations

ARCHITECTURE

Dan Dare on the radio

Colin Amery finds Richard Rogers' first Reith lecture at odds with his work

ir Richard Rogers is the Dan Dare of architecture, and he will be thrilling Britain with his exploits every Sunday at 7.30pm on BBC Radio Four until March 12. Rogers is the first architect to deliver the prestigious Reith lectures, and his subject will be the fashionable one of worrying in public about the state of our cities. He has called his series of lectures

Cities for a small planet.

The choice of Rogers is a strange one because he is certainly not known as an intellectual, and in his talks and lectures in the past he has not contributed a single original thought to the debate about our urban environment. But he has always been an original and controversial architect. His built works have caused as much dismay as joy in the cities where they have landed. The idea of him giving these

lectures is a surprising and perhaps brave one. The fact that the lectures are by tradition confined to radio means that they cannot be illustrated, so listeners will need a visual primer at hand to illuminate Rogers' architectural words. Architects are not often good

writers or lecturers, and it is perfectly reasonable that they

should be judged only by their

buildings. By plunging into the public arena as a guru, Rich-ard Rogers exposes himself and the architectural profession to figree public debate and criticism, though he should not be indged on the collected thoughts of his research team.
It is too soon to review all the lectures (the first was delivered last night) as they are being written right up to the broadcasting deadline, but the first of them, The Culture of cities, offered a very mixed bag of ideas. First of all, Rogers was alarmist. He pointed out that the mad rush of urbanism in this century has meant that an area of settle-ment the size of London appears on the world map

every month. Can this be true? He called on architects to be ecologically responsible and to promote sustainable development. At the same time, he promoted the tiresome and old-fashioned view that "the spirit of modernity" is some One has to question the eco-



The Lloyd's building in the City of London

logical sustainability of the Lloyd's building - Rogers' con-tribution to the City of London - and, indeed, the sustainability of many of his own architectural ideas. Not many would disagree

with his enthusiasm for Siena, for pavement cases, for the covered Galleria of Milan or for the Ramblas of Barcelona. But it is hard to see how Rogers' ghastly Pompidou Centre has done much for the cafe life of Paris. He is always telling us that millions of people crowd around in the square in front of the Pompidou Centre to watch a lot of scruffy jugglers. Yet more people go to Versailles or enjoy the Jardin de

Luxembourg where they can be spared the sight of the technicolour scaffolding that makes up the architecture of the Pompidou.

There is such a discrepancy between Rogers' architecture and his thoughts. He really appears to believe in the traditional high density European city where people live and work close to all the things they enjoy. But what he doesn't seem to see is that it is "the spirit of modernism" he worships which has been responsible for so much of the destruction of liveable cities.

Look at his own plans for London that were displayed in his exhibition at the Royal Academy in 1985. In theory they looked interesting. Pedestrians gained a priority they seriously need in London. But then Rogers' own architectural proposals - which looked like a series of refineries along the Thames - appeared harsh, alien and temporary. It was

Dan Dare at work: a man of the 1960s with a dated visual vocabulariy. I feel this is the case, too, with the weird Rogers scheme

for the South Bank of the Thames where he plans a huge and impractical glass roof over the Hayward Gallery and the Festival Hall. His drawings for this are desperately vague. relying a great deal on the flut-tering of flags and banners to bring the scheme to life.

What is intriguing when you listen to Rogers is how much be has been influenced for the better by the Prince of Wales. He and Prince Charles have very much the same outlook. Both want traffic under control. Both want neighbourhoods that are small and safe. Both want London's riverside to be civilised again. Both love Italy (Rogers is half Italian) and both are passionate about architecture.

There is one big difference, however: Rogers fell for the fantasy of modernism and dare not now denounce it. His spaceships will continue to land on a planet that is actively hostile to them, and among his passengers will be the trendy - fashion victims, and those afraid to look beyond the surface than the thoughtful. He will appear concerned by apparently taking on all the fashionable ecological and environmental concerns of a whole planet

In the weeks to come we are going to hear about the joys of the new Shanghai and the new Berlin. We are - rightly going to hear about the need for a government for London and the pressing requirement for politicians to look beyond their car windows into the city itself.

These lectures are certainly about one of the most impor tant subjects of our time. As Sir Richard's platitudes unwind, we will be forced to realise that the problems of the cities of the world are much too important to be left to

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Dealing from armchair

Apricot is preparing an online service for private investors, writes **Alan Cane**

pricot Computers, once the laading UK-owned manufacturer of high performance personal computers, is diversifying into online information - busi-ness data which can be transmitted over the telephone network to mul-timedia computers in the office or home. Its first product, a financial package for private investors, is expected this autumn.

The international online market is worth about \$11.3bn (£7.2bn) a year and is chiefly served by companies such as Reuters, Compuserve and America On-Line. A steady if unexciting market in the past, it has been rejuvenated by the advent of the information superhighway promising new and more attractive services - and by the entry of companies such as Microsoft, tha world's largest software house.

Apricot does not intend to tackle the giants of the business head on. Owned by Mitsubishi Electric of Japan since 1990, its move has been prompted by the economics of the PC business. Only companies with substantial economies of scale can hope to be profitable in what is essentially a commodity market.

Apricot has worldwide revenues of about £115m and produces about 100,000 workstations and servers (powerful networked computers) a year, of which about 30 per cent by value are exported to Japan.

Yet it is only just breaking even. It is committed to hardware manufacture, but for the past 18 months has been searching for new business areas in which it can make best use of its skills and experience. It is already a master at developing and manufacturing personal computers. It is Mitsubishi Elecfacturing centre for desktop computers and servers, and also has experience of financial services.

Before its sale to Mitsubishi, Apri-cot was part of a broadly based group which has now become ACT, the UK's largest financial services software house. Late last year, Apri-cot established an information services division, appointing as direc-tor Peter O'Connell, previously with ACT Financial Systems.

According to Peter Horne, group managing director: The division's remit is very diverse, covering a wide variety of innovative tools for the home, business and education. It is also working closely with our parent company which has put in place a similar initiative."

Apricot set out to answer tha question haunting every company with an interest in multimedia and the information superhighway: what kind of information can be supplied for which customers will be prepared to pay a fair price?

It ruled out video-on-demand, the subject of most multimedia trials. Horne did not believe that videos, which can be obtained easily from corner shops, represent quality content. He knew, however, that there was a ready market for financial information in the City of London, and reasoned that private investors would pay for homa computer based software to manage their portfolios, coupled with online information to support investment decisions.

He says: "We have advanced plans to produce the UK's first online home share dealing service, a project we call Infotrade. We believe that this will be the first service of its kind to integrate electronic online share trading and home banking and provide a realtime stream of pertinent financial



Peter Horne: 'Levelling the playing field with the City dealer'

mation directly into the hands of private investors, levelling the playing field with the City dealer for the first time."

There are about 10m private investors in Britain, of whom about 1.6m actively trade stocks. Horne envisages three levels of service: software alone; software plus a modem to connect the customer's PC to the network; or a complete package of software, modem and fully featured multimedia PC.

What will it cost? The complete package will retail for about £1,300. In addition there will be a monthly service fee of £9.99 and line charges. The Infotrade software on its own will sell for less than £100.

In the past, private investors have been able to subscribe to cut-down versions of financial information

services. But for his subscription fee, Horne is proposing to supply portfolio management, share prices and company information, home banking and an electronic system for the buying and selling of shares.

Clearly, Apricot cannot do all this itself, so it is forging links with publishers, sectoral specialists, net-work providers and communications channels. The information systems division will investigate other industry sectors in the future.

Focusing on financial services software does not guarantee easy profits, as ACT can demonstrate. Its UK operations will make a loss this year, although the group will be profitabla. But Apricot at least ems to have found a serviceable vehicle to push on to the information superhighway.

Hold the front screen

Victoria Griffith looks at the packaging of electronic news

possesses a powerful ability to establish the importance of daily events. When President Richard Nixon resigned, most papers in the US thought the story so important that oothing else made the front page.

The electronic world, however,

has yet to come to grips with the concept of a froot page. Cyber readers are supposed to tailor news to their own needs, creating a "Daily Me", as the practice is called in the trade. They request stories in specific categories - sport, maybe, or the O.J. Simpson trial.

If something important happens, the headlines don't scream across the computer screen, but are buried in a long list of articles that readers

Many in the electronic publications industry believe this has to change. "It's impossible for people to anticipate every issue that may be interesting or useful to them," says Donald Brazeal, editor of the Washington Post's electronic arm, Digital link, which is trying to develop a more newspaper-like front

A few months ago, for instance, authorities in the American capital issued a warning not to drink Washington's tap water. "We couldn't take a chance on people selecting 'water safety' topics or city news," says Brazeal, "We had to get that story right up front."

Since electronic publications usually offer far more information than is available in a daily newspaper, many editors think prioritisation of articles is even more important.

"Part of an editor's role is to select information," says Katherine King, editor of Ingenius, Reuters' daily newspaper for schools. "People want some decision-making done for them."

In the early days of online services, journalists were considered an endangered species. "People thought that if readers could directly access Congressional



reports and dispatches from Bosnia they wouldn't oeed editors," save Richard Duncan, executive editor of Time. "That didn't happen because folks don't want to wade through pages of information to get to the heart of the matter."

But electronic publications can't be too traditional, either. "Online users want more freedom to select information than they get in a newspaper," says Nicole Chong, general manager of At Times, the New York Times' online service. "You have to strike a balance between guiding the reader through and giving them leeway to go off on

Fishwrap, the Massachusetts Institute of Technology's electronic paper, is so serious about maximising reader participation that it lets its users determine the importance of each article. A Fishwrap article debuts in the middle of a list of pieces. The more readers the article gets, the further up the priority list it moves. If the piece attracts little interest, it moves to the bottom of the pack - and even-

tually off the screen. The front page of a steam age articles, though it also presents a brand-name image to the world: masthead, images, and an overall "look". Because of this, many editors want to gussy up their elec-tronic front pages to place a unique stamp oo their products.

A few cyber publications have dooe well at this. The "home page" of BusinessWeek online offers strong cover images and an idea of what readers will find inside Reuters' Ingenius has a spinning globe. voices and photographs.

Both products, however, take a long time to download: six hours in the case of Ingenius. "You can design the most beautiful screen in the world, but if the user throws up his hands in disgust while waiting to download, it's not much help. said Duncan of Time. The problem is that most online

readers are still using basic technology without the modem speeds necessary to download anything elaborate, Eveo a simple photograph can pose a problem.

"The technology right now is limiting us." says Joseph Dionne, chairman of McGraw-Hill, which owns BusinessWeek.

One danger in placing too little importance oo the froot page may be devalued advertising. "If you don't bave a front page - or pages. because it's not necessarily just one page - you don't have a mass audi-ence," says Michael Rogers, managing editor of Newsweek InterActive. "And that means you can't charge as much for advertising."

While electronic publications seek to explore the possibilities of the new medium, online editors say they must also pay attention to wbat has worked in publishing in

"We doo't want to mimic what people find on the news-stands, but traditions may be there for a reason," says Owen Youngman, features editor of the Chicago Tribune Online. "The front page is one thing we'll all be looking at carefully over the next few years."

Love at first byte

You have searched the racks of flowery and bawdy Valentine cards in vain. Or perhaps yon have no sweetheart to send one to? For the romantically challenged this Valentine's Day, the solotion may be just a few keystrokes away down the nformation superhighway.

The lovelorn are welcome in cyberspace. Their needs are well catered for in "chat rooms" for all age groups and inclinations.

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Over the past few weeks, new services - including anonymous electronic mail Valentine messages, the sounds of kisses and express delivery of flowers and chocolates - have also sprung up oo the Internet.

However, it is in the virtual singles bars where Net surfers meet under the cloak of online pseudonyms that romance Some might think these

keyboard tappers would be happier if they joined the real world: people with real names and faces. Yet there are stories of online romance to melt the hardest heart.

For Debra Littlejohn (MsSgt), a Dallas police sergeant, and Thomas Shinder (ThomaswS), an Arkansas

physician, it was love at first byte. She recounts: "I stumbled into America Online (AOL) by accident and somehow, somewhere deep in the heart of thirtysomething. met up with the man I had been dreaming of for most of

my life. "Without this forum - this place that exists somewhere between fantasy and reality we would never have come together." The two were married in December and invited those who had followed their story in the AOL "romance connection" to attend an online ceremony a few days later.

exception, however, in computer net relationships. "There are as many terks online as anywhere else," Debra warns. She acknowledges that she had Thomas checked out on police databases and confirmed that he was, in fact, a doctor before

Happy endings are the

she agreed to meet him. Americans hold a clear advantage in the online romance stakes. Almost 70 per cent of the computers linked to the Internet are in the US. with about half in California. For online chat rooms. subscribe to America Online

Internet forums are reached via "Usenet" and include alt.romance and alt.angst.

Try the Virtual Meet Market on the World Wide Web, (http:/ /www.wwa.com:1111/) or Citiscape's list of UK lonely hearts (http://www.gold.net/ lovelink/).

The over-40s set may want to send a beatlegram, featuring the fab four (http:// order flowers, try the FTD service (http:// www.novator.com/ FTD-Catalog|).

In the electronic fantasy world you can be whoever you would like to be: male, female; single, married; young, old. But the disparity between the sexes in cyberspace can be a point of view. In the Virtual Meet Market, for example, men seeking women outnumber the opposite by 10

to one. Gay listings represent about 25 per cent of the total. A New Yorker magazine cartoonist said it best, with his sketch of a pooch seated at a personal computer: "On the Internet, they don't know

you're a dog."

Louise Kehoe

rainforests are help is given, being destroyed at

trees a minute, how can planting just a handful of seedlings make a difference?

the rate of thousands of

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The Markhamia lotea trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

New tracts of tropical forest would then have to be cleared every two or three years. This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to

very quickly by "slash

and burn" farming methods.

produce crops over and over again. In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.



WWF World Wide Fund For Nature (formerly World Wildlife Fund)

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN GAVE THEM A NURSERY.

TUBETTIFICIO EUROPEO S.p.A. Sale of all assets

Tubettificto Europeo S.p.A., with registered office to Lecco (CO), Via Rosmini no. 4, 100% owned by Alumix S.p.A., in turn 99 99947; owned by EFIM in compulsory administrative liquidation and 0.0006% owned by Avioler S.p.A., operates within the packaging sector and is specialised in the rigid packaging sector (bottles, tubes, cans). The number of employees recently stands at 477

On the basis of point 2.3 "Proposal for the principles of the plan for aluminium" of the liquidation programme approved by the ministers concerned with decree no. 945279 of 21 January 1993 according to the EU Commission Communication 29 December 1993 C converted with modifications into Law 33/1993, according to the EU Commission Communication 29 December 1993 C converted with modifications into Law 33/1993 according to the EU. of the Italian State aid inherent to the guarantee and to 38/92 which acknowledged the compatibility with the laws of E.U. of the Italian State aid inherent to the guarantee and to 38/92 which will be placed into liquidation, considering Art. 5, as well as Art. 4, comma 1 of the Law Decree 487/92 converted or which will be placed into liquidation, considering Art. 5, as well as Art. 4, comma 1 of the Law Decree 487/92 converted or which will be placed into liquidation, considering Art. 5, as well as Art. 4, comma 1 of the Law Decree 487/92 converted with modifications into Law 33/1993 on the basis of the authorisation Decree of the Ministry of the Treasury in agreement with modifications into Law 33/1993 on the basis of the authorisation Decree of the Ministry of the Treasury in agreement with the Ministry of Industry of 12 January 1995, Tubeutificio Europeo S.p.A., excluded from the submission to the with the Ministry of Industry of 12 January 1995, Tubeutificio Europeo S.p.A., excluded from the submission to the processor of Industry of 12 January 1995, Tubeutificio Europeo S.p.A., excluded from the submission to the with the Ministry of Industry of 12 January 1995, Tubeutificio Europeo S.p.A., excluded from the submission to the with the Ministry of Industry of Industry of 12 January 1995, Tubeutificio Europeo S.p.A., excluded from the submission to the with the Ministry of Industry of

— the present notice represents an invitation to offer but does not represent a public offer ex Art. 1336 of the Italian Civil Code nor a solicitation to public saving according to Art. 1/18 of Italian Law 216 of 1974;

de nor a solicitation, nor the receipt of any offers create, with respect to Tubetificio Europeo S.p.A. and to EFIM in neither this invitation, nor the receipt of any offers create, with respect to any bidder and, with respect to any bidder, any obligation or commitment to sell to any bidder and, with respect to any bidder, compulsory administrative liquidation, any obligations any right to demand any performance whatsoever.

This invitation and any offers presented are not binding the Liquidator reserves the right in terminate and/or to modify
what offer at any stage of the procedure, with no liability what soever.

Intermediantes and/or fiduciantes are expressly excluded from participating in the sale procedure.

Decumentation of the assets and an information memorandum on the company, which does not constitute a promise to sell, Interested parties can request the information memorandum on the assets for sale by contacting, through registered stail interested parties can request the information memorandum on the assets for sale by contacting, through registered stail interested parties can request the information memorandum on the assets for sale by contacting, through registered stail interested the contract, which is to be returned 43 45, 00187 Rome, Italy. The Liquidator will send the text of the essential charses of the contract, which is to be returned 43 45, 00187 Rome, Italy.

45. 45, 0016 / round, may, the requested the memorandum, countersigned, to those who have requested the memorandum. After the above mentioned text of the essential clauses has been returned, if a request to verify the assets is made, the Liquidator, after the confidentiality agreement has been signed, will communicate the date of the start of the due diligence, Liquidator, after the confidentiality agreement has been signed, will communicate the date of the start of the due diligence, and if necessary, will be able to extend the deadline for the deposit of the offer by thirty days.

The acquisition offers have to be presented in a closed, sealed envelope to: Commissano liquidatore dell'EFIM in liquidazione coetta an Vis XXIV Maggio 43/45 - 00187 Rome - Italy

The deadhne cannot be extended and is final, except for the written waiver from the Liquidator as mentioned above.

The Liquidator reserves the right to ask the bidder at any moment for information on the composition, structure, financial conditions and assets and liabilities of the bidder, as well as antitable and adequate fide issues or other guarantee for the conditions and assets and liabilities of the bidder, as well as authors, for the immediate payment of the price, as well as guarantee of compensation for damages for interrupting the negotiations, for the immediate payment of the price, as well as guarantee of compensation for damages for interrupting the negotiations, for the interrupting the contract.

Obligations where were the powers conferred by Law 33/1993 and with the procedures foreseen by the above said law. The Liquidator, acting with the powers conferred by Law 33/1993 and with the procedures foreseen by the above said law. The Liquidator, acting with the powers conferred by Law 33/1993 and with the procedures forested by the above said law. The conferred by Law 33/1993 and with the procedures forested by the above said law. The conferred by Law 33/1993 and with the procedures forested by the above said law. The conferred by Law 33/1993 and with the procedures forested by the above said law.

Koor's Mr Turnaround builds bridges in the Middle East

Benny Gaon, saviour of Israel's largest conglomerate, tells Julian Ozanne how business has a responsibility to help cement his country's fragile peace

here is hardly a desktop in the Tel Aviv headquarters of Koor Industries which does not have a series of plastic plaques commemorating new share issues or sculptures of white doves symbolising Middle East peace. The plaques and the doves sum up the corporate philosophy of Benny Gaon, 60. chief executive of Koor Industries, Israel's largest and most profitable industrial group, which last year had an estimated turnover of \$2.5bn.

The man known as "Mr Turnaround" in Israel for his remarkable resuscitation of Koor has developed a fervent belief in raising money on the market as an alternative to the banks which almost liquidated Koor in 1988. At the same time. Gaon has become prominent in Israel's business community for seeing the Middle East peace process as a source of future corporate growth.

More than anything, Benny Gaon reflects Israel's sometimes painful transition from a socialist economy, where welfare of workers took precedence over profits, to a free market economy. The Israeli economy has been forced to go through tremendous cultural change in the past half decade," he said in his office overlooking the Mediterranean. We have learnt there is an end to free meals; we have been forced to live on our own resources."

Koor Industries is active in construc-

tion, chemicals, processed foods, steel, tourism, electronics, finance, recycling and international trade, and accounts for about 8 per cent of Israel's indus-trial output and 8 per cent of national exports.

When Gaon took over Koor in 1988, the company, owned by Israel's labour federation, was nursing heavy losses. debt of \$1.3bn and a workforce of 31,000. It was also facing a liquidation suit.

For two years Gaon fought lawyers. bankers and his own workers to implement a turnaround plan that included a debt-equity swap, debt restructuring, closure of Koor's loss-making subsidiaries and massive lay-offs.

The blackest days for Gaon, whose upbringing had imbned him with Israel's socialist philosophy, came when workers pelted him on factory floors with barrages of tomatoes and burning tyres. But by 1991, Koor had been trimmed from 130 to 30 companies with 16,000 employees and was showing a net after-tax profit of \$89m. Results for the



ness potential of peace in the Middle

Gaon has formed international part-

nerships with several foreign compa-nies, including Toshiba, Alcatel, Attwoods, Siemens, General Dynamics

and CPC, and has expanded Koor's net-

work of trading offices abroad. Last

month Northern Telecom of Canada

took an option to buy 20 per cent of

Telrad, Koor's telecommunications

equipment manufacturing subsidiary,

"In the past we thought global but acted locally," says Gaon. "Now it is time to think and act globally and see

ourselves as part of the global business

world. We must join up with the big

The second part of Gaon's globalisa-

tion strategy is to negotiate the sale of

the 20.4 per cent of Koor still owned by

Israel's labour federation to a US com-pany. Negotiations with Shanrock

Investments are reported to be

names with large R&D programmes

Benny Gaon: 'It is time to think and act globally.

first nine months of last year showed a net profit of \$97m on sales of \$2.2bn. Koor's exports for the nine-month

period were \$684m, up 20.4 per cent. Gaon says the key to the turnaround at Koor was basic management principles and its ability to raise money on the stock market when the banks were knocking at the door for liquidation. He believes the development of Israel's capital markets has been critical to the country's transition from socialism.

"What helped us and helped the country was the discovery by the business community of the potential of the capital market to be a source of growth and a way of reducing reliance on bank finance," he says.

With the turnaround behind him, Benny Gaon believes that Koor is now able to do the things it wants to do: expand and enter new areas. Two goals are driving him. He wants to transform Koor into Israel's first multinational company and to capitalise on the busiIsraeli multinational company to have its shares traded in the US, says Gaon, and would pioneer the idea of a US company using Israel as a strategic base for the Middle East. While others are sceptical, Gaon is

advanced. Koor would be the first

optimistic about the peace process. A large part of Koor's \$700m diversification programme is pegged to the prom-ise of a new Middle East, and Koor has become the most aggressive Israeli company looking for business opportunities in the Arab world.

It has recently invested heavily in tourism. It plans to own and operate 2,000 hotel rooms by the end of this year. It has also bought a 13 per cent stake in Arkia Airlines, Israel's largest domestic airline; a 50 per cent share in the local Eurodollar car rental com-pany; and hopes to bid later this year (as part of a consortium) for 51 per cent of El Al, Israel's state-owned national

Koor Peace Enterprises has set up a \$100m company with Arab and European partners to invest in Palestinian territories and a \$60m company in Tuni-sia to invest in regional infrastructure

Gaon believes that a fifth of Koor's future growth will come from peace dividends. He mentions tourism, agrochemicals, agro-industry, software and multimedia education; but he says the dividends of peace will be won only by those Israeli companies that take calculated risks and do not insist on playing a leading role in every new venture.

"We are going to have a market of 300m consumers, and a new era and new attitudes of business over ideology, and if I have a choice to invest in eastern Europe or the Middle East I will invest in the Middle East.

"It is the responsibility of the Israeli business community to assist political leaders by cementing peace on the solid ground of business. But we must not push too hard. Our attitude is not to exchange military colonialism with economic colonialism. We must be sensitive and build real credibility between two business parties which have a common interest and start on an equal basis and do things that are good for

Gaon dismisses widespread specula tion that the government may appoint him to replace the current finance minister. He wants to stay at Koor, he says. He can think of no bigger challenge.



Hongkong Bank puts the China back in Shanghai

The days when the key outposts of the Hongkong and Shanghai Banking Corporation were run by Scottish clearing bankers is just about over. Nowhere is this more true than in Shanghai where Eddie Wang, 45, is poised to become the first Chinese-born chief executive of the group's

Wang is very different from Thomas Sutherland, an entrepreneurial Scot who was the Houg Kong superintendent of P & O. Sutherland, who went on to be P & O's chairman, persuaded local businessmer to back his dream of founding an institution based in Hong Kong and Shanghai which would be operated on sound "Scottish banking principles"

That was 130 years ago, and, Ithough HSBC Holdings, Hongkong Bank's parent, still has a Scot as chairman, it is no longer the only quality required to make headway in the group's upper reaches Wang, who has a degree in business administration from

The Chinese University in Hong Kong, joined Hongkong Bank in 1973 and, after 14 years in the colony, was sent to Canada. Last August he was appointed deputy chief executive, China, and he replaces Anthony Russell, 53, as chief executive in Shanghai a mouth and a half from now. For years, Shanghai was

considered the most important and prestigious of the bank's outposts and Wang'a bid to raise its profile again will be helped by recent moves to make it easier for foreign banks to operate in China. There are plans to allow branch banking in Beijing, and Shanghai is pushing to allow foreign banks to begin conducting renminbi transactions on an experimental basis this year.

Hongkong Bank, which currently has five branches and four representative offices in China, is keen to be the first to open a Beijing branch and expand into the fast-growing coastal cities and the interior. However, one of Wang's first challenges will be to win back Hongkong Bank's former 300,000 sq ft headquarters on the Shanghai waterfront. known as the Bund, which has housed the Shanghai Municipal since 1949. After that he can concentrate on the serious business of belping Shanghai overtake Hong Kong as the region's premier financial centre.

Continental chief bows out

81-year-old patriarch of Continental Grain Company, has turned over his last executive post, that of chairman of the executive committee, to Donald Staheli, currently the company's chairman, writes Laurie Morse. Fribourg, as Continental's chairman emeritus, continues as a director and majority

He has run Continental since 1944, after his family fled Paris for New York during the second world war. Continental Grain does not publicise its operating results, but is believed to have annual es of more than \$13bn (£8.3bn) from trading and processing agricultural ducts worldwide. Started by Fribourg's family in Arlon lgium, in 1813, Continental cultivates a secrecy common among the handful of closely-beld companies that dominate the world grain trade. It rivals Minneapolis-based Cargill, considered to be the world's largest commodity

Fribourg has been gradually handing over management responsibilities to Staheli, a Utah-born grain merchandise who is Continental's non-family chief executive However, Staheli, 63, is widely viewed as an interim manager who will be succeeded by one of Fribourg's sons.

Staheli was named Continental Grain's chief executive officer in 1988 and succeeded Fribourg as chairman in June last year. He has actively diversified Continental's operations particularly in meat and

poultry processing, and has opened markets in China. in line for management succession is Fribourg's oldest son Paul. 40, who has worked in Continental's operations in Europe and who now serves as Continental's president, based

in New York Fribourg has another son. Charles, who is the company's general manager in Latin

Nemoto tipped for Nikkeiren

Jiro Nemoto, president of Nippon Yusen, Japan's Largest shipping company, is typed to become the new chairman of the Nikkeiren, the Japan Federation of Employers Associations, writes Michiyo Nakamoto.

Nemoto, who is currently vice-chairman of the Nikkeiren, is a graduate of Tokyo University's law department and has been with Nippon Yusen since 1952. He served in the company's London branch before becoming a representative director in 1984. The current chairman of the

Nikkeiren, Takeshi Nagano, has been an outspoken advocate of the need for change in Japan's employment contract. He will be a hard act to follow.

Nagano, whose two-year stint as chairman from 1989 coincided with the burst of Japan's asset bubble and its plunge into recession, has preached long and hard for a fundamental review of practices, such as life-time employment and the annual

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For example, Nagano publicly supported a decision by Japan Air Lines to hire stewardesses on a part-time contract, a move which was attacked by the Japanese transport minister as detrimental to the tradition of life-time employment and social stability.

More recently, Nagano has

opposed the Japanese practice of a spring wage hike, which has led to expectations that wages will go up every year. Nemoto's experience in the shipping industry, where the high cost of hiring Japanese sailors and the need to restructure have been persistent issues, could serve him well in his new job. High labour costs in Japan and the strength of the yen are two of the biggest challenges for Japanese employers,

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South Africa

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Cape Sun Hotel, Cape Town 2 & 3 May 1995

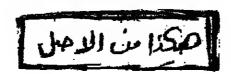
This major Financial Times conference will review the policies and programmes of the government of national unity as it enters its second year of office and assess business, finance and investment prospects.

Issues to be addressed include:

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- * The Reconstruction and Development Programme; Business Opportunities and Challenges
- **★** The Role of Privatisation in Helping Fund the RDP
- ★ Do Recent Privatisations Offer any Useful Lessons for South Africa?
- * South Africa as a World Trading Partner and the Gateway to Southern Africa
- * The Internationalisation of South African Business
- * Implementing Affirmative Action and Black Empowerment
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- **★ South Africa's Competitiveness in World Financial Markets**
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AMSTERDAM The Rijksmuseum has an extensive collection of habanese woodcuts, some of which were loaned to Japanese Saturday, a selection of the best 19th century prints can be seen in Amsterdam. They are perfect technique

world, they reflect various aspects of

Tonight and tor the people of Dresden. mark the 50th antiversity of the ion of their city themes of this year's commemorative event are resumed ton and reconciliation. At the Semper Opera Flouse, Bernard Haitigk conducts the Dresder Staatskepells and Chorus in Mahler's

Second Symphony. At

the Kulturpalest, Yeluci-Menutin conducts the

English Symphony Orchestra and Dresde

Philharmonic Choir in-

Mozart's Requiem.

COVENT GARDEN, LONDON ht the Royal Opera House, Covent Garden, "Giselle" is in the Royal Balic rapertory; Irak Mukhamodov returns to the role of Albracht - in which he i nagnificent - temorrow and Saturday svening, The Saturday matinee

ROME Or Jonethan Miller's hendeome Armenidressed, buoyant and engaging production of "Cosl Fan Tutte" moves from Covent Garden to Rome Opera on Saturday to delight the Italians: same conductor (Evelino Pido) but a new cast.

VIENNA The first major Viennese founder of art brut. Dubuffet, opens at the Kunstillaus on Thursday. The 140 works on loan from the Fondation Jeer Dubuffet in Paris include paintings, sculptures and colleges deting from 1919

with 100 exhibits from the Museo Archeologico Nazionale in Naples, one of the great treasurehouses of Greco-Roman art. There will be examples of work from the Famese collection of classical art, archaeological findings from Pompeli and e election from the museum's vast stock of statues, frescoes and ceramics. The show opens on Friday and une till June.

BONN

The Kunst-und

usstellungshalle

continues its series of

The Great Collections

GREENWICH, LONDON Juliet Stevenson returns to the stage tonight in the "Duchess of Malfi" in a new production at the Greenwich Theatre, Simon Russell Beale (an admired Richard III and Ariel with the RSC) plays her violent twin brother Ferdinand, Philip Franks (seen recently on TV as Torn Pinch in "Martin Chuzzlewit") directs.



Oscar's importance

Martin Hoyle reassesses Wilde as the Establishment finally endorses him

n time for this week's centenary of The Importance of Being Earnest, Oscar Wilde will officially take his place among his peers in Westmin ster Abhey tomorrow. A new stained-glass window in Poet's Corner will be unveiled to honour the poet, playwright and author who in June 1895 was sectenced to two years hard labour for the offence of sodomy. Tomorrow's final memorial in the heart of the British Establishment suggests a paradox rich in irony that Wilde himself would have relished.

Like Farquhar, Sheridan and Shaw, those other great figures of the English theatre, Wilde was Irish. However socially acceptable the wealthy Anglo-Irish ascendancy may have been, this lent a certain detachment to Wilde's observation of British society. The conscious or unconscious outsider has been invaluable throughout history as a commentator, whether set apart by race, religioo or social status from the society he reflects. Wilde was aware of the tensions between his background - his mother was an Irish nationalist - and the London society that came to idolise him.

When he puts the dazzling little figures that peopled his plays under a critical microscope, he strikes a chord in the sceptical last years of the 20th century, an era in tune with his irony, the fastidious distancing effect of a talent tolerated but oever entirely welcomed as an isider. Suspicious of closed leged groups, we enjoy his dissection of these enamelled creatures, brilliant insects, beautiful but already on the way to extinction.

If Wilde had been simply a social critic be would survive merely as another Brecht - a writer just as starkly stylised, in his very different way - respected but, following a mid-century canonisation, relapsing into text bnok status. Part of Wilde's continuing popularity lies in his enjoyment of the world be

Indeed, at times his patent affection for these fickle beings betravs the nutsider's longing to be in. Of course be revelled in the social success his writing brought him, much as he revelled in the good things of life. Our nwn age, wary of unyield-ing dogma and suspicious of catchall Isms, sits back with a sigh of relief.

It may not be true that each man kills the things he loves; but Wilde showed it was possible to like the thing he mocked. He might have been disconcertad to reflect how close he came to the basic, and best tenet of Christianity: to hate the sin but love the sinner.

For like all truly great satirists, Wilde actually liked the human race. He is angry when it fails to come up tn scratch, when it is wasteful, shallow or unkind; when it does not measure up to its own



commemorated in Westminster Abbey

potential. This is shown in a gentler vein by his fairy stories, no less than by countless examples of his personal kindness. This basic humanity permeates

even what now strikes us as tha greatest affectation. That Wilde was lampooned as the poet Bunthorne in Gilbert and Sullivan's Patience, reflects only tha self-mockery of the jester who has to go to extremes to express what is important to him. His endorsement of tha more excessive posturings of the Aesthetic ment, his lectures on art to American gold-miners, the velvet breeches, the customs hall declaration of "nnthing but my genius" could be seen in modern terms to be

self-marketing ploys.
Wilde was no less serious than

Shaw or William Morris in his devotion to culture and the liberating effect of the arts. Unlike Shaw. whose wit is comparatively verbose, whose obiter dicta reek of self-im portant punditry. Wilde knew the

importance of when not to be ear-

Wilde's work occasionally falls victim to such inescapable mannerisms of his time as melodrama; even the comedies (Lady Windermere's Fan and A Woman of No Importance) are not immune. But it is interesting to note that A Florentine Tragedy was set by Zemlinsky as an opera, as was a short story The Birthday of the Infanta; and Strauss' Salome is the setting of a more or less faithful German version of Wilde's French play. The

bring out the lushness of this apparent Wildean decadence - a decadence that paradnxically found counterparts in such forward-looking movements as Art Nouveau and the Second Viennese School. It is notable too that continental Europe has always regarded Wilde

heightened artifice and intensified

emotion of music are best suited to

as one of the greatest writers in English, both for his very un-British dedication to art and his personal life. In fairness to Britain, his professional rehabilitation began very quickly. The Importance of Being Earnest has long been considered one of the greatest comedies in English, But while Europe accepted - and perhaps inflated - Wilde the artist, the English opted for Wilde

Listening to the BBC's centenary production of The Importance of Being Earnest (to be broadcast tonight, Radio 4) I was struck with another voice coming through, crisp, concise, elliptical: there is a clear line of descent from Wilde to Noel Coward. Without Wilde, Coward could not have existed.

Wilde bas sometimes suffered from the confusion of artificiality and high style. He is not, beaver forfend, a naturalistic writer. In the great traditioo of English theatre he is, in more than one sense, the joker in the pack. Shakespeare can combine the highly wrought artifice of verse drama with the creation of buman beings. Sheridan's middleclass comedies go for immediately recognisabla characters. Shaw clothes his socio-politically preaching symbols with whimsy.

Only Wilde's landscape, at first glance, seems the flattest, a two-dimensional world of strutting elegance and parroting wit. But if his dramatis personae seem beautiful puppets, today we detect that the humanity bes in their puppeteer. If Wilde had been a mere satirist, would his characters still have held the stage? A most unlikely parallel suggests itself with another creator of genteel society absorbed in the gossamer niceties of modes, manners and morals, while apparently oblivious of world shaking events of the time. Improbable though it seems. Mr Wilde and Miss Austen would have got on rather well together. Both knew the value of the mask of propriety, of the style that codifies human behaviour

without trivialising it. Today we add our own distance to Wilde's detachment and the microscope gains extra strength, the better to appreciate craftsmanship as intricate as that of Fabergé. Above all, Oscar Wilde is still very, very, funny. His sense of joy in the unexpected reversal of accepted values. the inverted cliche, reaches out to an epoch that gratefully recognises his vision of the ridiculous frailty of humanity - and, beneath it all, its redeeming humour.



Angela Gheorghiu as Mimì and Johan Botha in Covent Garden's La Bohème

Opera/Richard Fairman

Bohème à la baton

stalls the audience may not have been aware that there was a woman in the pit, hut they certainly will have known a conductor was at work. As the lights went down, a baton was lifted high in the air and proceeded to beat time like a star in ts own right, dancing over the heads in the front rows.

No other cooductor that I recall at Covent Garden has beld the baton up as high as Simone Young. The Australian conductor made her debut here in Rigoletto last season and this revival of La Bohème confirms her flair. The performance set off at a rocketing pace with the baton cracking like a whip at the singers' heels; when the slower music came later, the pulse relaxed genarously. We have had other exaggerated performances of Puccini at the Royal Opera Hnuse receotly, but Simnne Ynung's is both the most extreme and the most

communicative. However violently pulled around, each phrase exudes spontaneous feeling. The problem is that she has so many ideas and wants to express them all at once.

Nobody else could allow their concentration to nod off for a moment. Apart from a few passages where it was scrambling to catch up, the orchestra played well for her, given that this was anything but a standard La Bohème. The singers hardly dared avert their eyes from her beat, but it must be uplifting to be swept along by such a pulsating Puccini orchestra.

Angela Gheorghiu, who scored such a success in La traviata before Christmas, is again Miml, as she was a couple of years ago. Her singing is beautifully crafted, though wanting in Puccipian softness and warmth; one's heart does not quite go out to her, despite the personal touches she hrings to the character. On each occasion the Royal Opera

tennr making his debut. This time it is the South African Johan Botha not a matinee idol like his predecessor, Roberto Alagna, but a vnice with a future, a sizeable lyric tenor, unforced, long-breathed and sweet, marvellously free on the top notes. The verismo bahit of filling the music with passion till it is fit to burst is alieo to him; he prefers to sing within his means, holding plenty in reserve all along.

Marie McLaughlin's glamorous. heartfelt Musetta and Anthony Michaels-Moore's warmly-sung Marcelln are their match as the second couple. Roderick Earle is the businesslike Schaunard and Alastair Miles a Colline who has to wrestle with a tempo that almost stops dead

in his aria. The 1974 production still looks good. Overall, this is a revival with some flair all round.

Performances end March 6 has partnered her with a promising (with some changes of cast)



AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 671

 Royal Cnncertgebouw Orchestra: with soprano Barbara Hendricks. Andre Previn conducts Harbison, Previn, Barber and Copland; 8.15 pm; Feb 18, 19 (2.15 pm) GAI LERIES

Stedelijk Tel: (020) 5732 911 Alfa Romeo: The Essence of Beauty, exhibition marking the development and design of Alfa Romeo automobiles; to Apr 2 OPERA/BALLET

Het Muziektheater Tel: (020) 551 Mazeppa: by Tchaikovsky. A Netherlands Opera production conducted by Harmut Haenchen and directed by Richard Jones; 7.30 pm;

■ BERLIN

OPERA/BALLET Deutsche Oper Tel: (030) 341 9249 Das Rheingold: by Wagner. Conductor Horst Steln, production

by Götz Friedrich; 7.30 pm; Feb 16, Die Meistersinger von Nürnberg: by Wagner. Conducted by Rafael Frühbeck de Burgos, production by Götz Friedrich; 5 pm; Feb 19 Ein Maskenball: bv Verdi. Conducted by Rafael Frühbeck de Burgos/Sebastian Lang-Lessing, produced by Götz Friedrich; 7.30

■ FRANKFURT

pm; Feb 16

CONCERTS Alte Oper Tel: (069) 1340 400 Evening of Songs: soprano Dawn Upshaw and planist Charles Spencer plays Debussy, Copland, Seeger and Berg; 6 pm; Feb 13 Frankfurt Opera House and Museum Orchestra: with planist Elisabeth Leonskaja and conductor Władimir Fedossejew plays Dvořák, Britten and Tchaikovsky; 8 pm; Feb

OPERA/BALLET Oper Frankfurt Tel: (069) 23 60 61 Oberon: by Weber. First showing at this venue with conductor Hans Zender and lead role played by Hubert Delamboye; 7.30 pm; Feb 15

■ LONDON

CONCERTS Barbican Tel: (0171) 638 8891 Tippett: Visions of Paradise: Skr Colin Davis conducts the London Sinfonietta with pianist Stephen Koyacevich and soprano Faye Robinson to play Beethoven and Tippett's, 'Symphony No 3'; 7.30

 Tippett: Visions of Paradise: Sir Colin Davis conducts the London Symphony Orchestra in a

programme that includes a world premiere of Tippett's, 'The Rose Lake'; 7.30 pm; Feb 19 GALLERIES Hayward Tel: (0171) 261 0127

 Yves Klein: over 110 works conveying the full range of his output from paintings and sculpture to installations, events, architectural schemes to stage and film scenarios; to Apr 23 Victoria and Albert Tel: (0171) 938

 Streetstyle: tribal dress codes from Harlem in the 40'e to new age travellers in the 90's; to Feb 19 OPERA/BALLET

English National Opera Tel: (0171) 832 8300 King Priam: e new production of Tippett's opera opens the London festival - Tippett: Visiona of Paradise, to celebrate tha

composer's 90th hirthday; 7.30 pm; Feb 17 Madama Butterfly: Puccini's opera, originally directed by Graham Vicic 7.30 pm; Feb 16

 Rigoletto: Jonathan Miller's updated version of Verdi'a opera where the duke is a mafia boss; 7.30 pm; Feb 13, 15, 18 Royal Opera House Tel: (0171) 340 4000

 Der Rosenkavalier: by Strauss. Conducted by Andrew Davis, directed by John Schlesinger. Soloists include Felicity Lott/Anna Tomowa-Sintow as Prinzess von Werdenberg; 8.30 pm; Feb 15 Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright; 7.30 pm; Feb 14 La Bohéme: by Puccini.

Conducted by Simone Young/ Paul Wynne Griffiths, directed by John Copley. Soloists include Angela Gheorghiu/ Amanda Thane as Mimi and Marie McLaughlin/ Judith Howarth as Musetta; 7.30 pm; Feb

 The Prince of the Pagodas: by Britten. A Royal Ballet production choreographed by Kenneth MacMillan opens a Benjamin Britten 'mini festival' at the Royal Opera; 7.30 pm; Feb 17

National, Olivier Tel: (0171) 926

 Tha Merry Wives of Windsor, by Shakespeare. Terry Hands directs hia first production at the National With Denis Quilley as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford; 7.15 pm; Feb 16, 17, 18 (2)

Royal Court Tel: (0171) 730 1745/

• The Libertina: by Stephen Jeffreys, directed by Max Stafford-Clark. Cornedy based on tha works of the 2nd Earl of Rochester, 7.30 pm; to Feb 18

■ NEW YORK

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Cavalleria Rusticana / Pagliacci: by Mascagni/Leoncavallo. Production by Franco Zeffrelli, conductor Christian Badea; 8 pm;

Feb 16 Il Barbiere di Siviglia: by Rossini. Produced by John Cox, conducted by David Atherton; 8 pm; Feb 14, 18 (1.30 pm) La Traviata: by Verdi. Produced

by Franco Zeffirelli, conducted by

by Franco Zeffirelli, conducted by Nello Santi; 6 pm; Feb 15, 18 PARIS

Turandot: by Puccini. Produced

John Flore; 8 pm; Feb 13, 17

CONCERTS

sées Tel: (1) 47 23 37 Champs Elys 21/47 20 08 24 Alban Berg Quartet: plays Haydn, Webern and Beethoven; 8.30 pm;

 Orchestra nf the Champs Elysées: with soprann Soile Isokoski alto Birgit Remmert and tenor James Taylor plays Beethoven under the direction of Phillipe Herreweghe; 8.30 pm; Feb 15

Galerie Schmit Tel: (1) 42 60 36 36 From Delacroix to Matisse: axhibition including the works of Delacroix, Matisse, Picasso and Decas: from Feb 14 tn Apr 13 Musée Cernuschi Tel: (1) 45 63 50

 Japan, Tastes and Tranquility: The Japanese Tea Ceremnny: tha historical and philosophical development ni the Japanese ceremony, from Feb 14 to May 14

(Not Sun) Musée d'Orsay Tel: (1) 45 49 11 11

James McNeill Whistler: exhibition of works; to Apr 30 OPERA/BALLET Châtelet Tel: (1) 40 28 28 40

 King Arthur: music by Purcell. A William Christie and Graham Vick production: to Feb 19 Opéra Cornique Tel: (1) 42 96 12 20 Lakmé: by Delibes. Conducted by Frédéric Chaslin and produced by Gilbert Blin; 7.30 pm; to Feb 18

Océra National de Paris, Bastille

Tel: (1) 47 42 57 50

 La Damnation de Feust: by Berlioz. Conducted by Myung-Whun Chung and produced by Luca Ronconi. Solnists include Béatrice Uria-Monzon as Marguerite, and Thomas Moser/Gary Lakes as Faust; 7.30 pm; Feb 15, 18

 Lucia di Lammermoor: by Donizetti. A new productinn by Andrei Serban, Maurizin Benini and Roberto Abbadn (from April) conduct the Orchestra and Chorus of the Paris National Opera; 7.30 pm; Feb 14, 17

■ WASHINGTON

CONCERTS Kennedy Center Tel: (202) 467 4600

 Choral Arts Society of Washington: Norman Scribner conducts Menotti and Williams' 'Dona Nobia Pacem'; 8.30 pm; Feb

 Royal Philharmonic Orchestra: Conductor Yuri Temirkanov with planist Eliso Virsaladze plays Britten, Prokofiev and Stravinsky, 3 pm; Feb

GALLERIES Corcoran Tel: (202) 638 3211 Family Lives: photographs by

Tina Barney, Nic Nicosia and Catherina Wagner; to Feb 13 OPERA/BALLET Washington Opera Tel: (202) 418 7800

 Semele: by Handel. Conductor Martin Peariman, Roman Terleckyj directs a Zack Brown production; 8 pm; Feb 15 Vanessa: by Samuel Barber.

(7 pm), 16, 19 (2 pm)

Director Michael Kahn, conductor Christopher Keene; 8 pm; Feb 13

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17.30 Financial Times Business Tonight

Financial Times Business Tonight

Midnight

published book entitled The Culture of Contentment Yet the ink was hardly dry on his paper before it became clear that some at least of the so-called middle classes were very discontented indeed.

One of the best analyses I have seen of the new English middle-class discontent comes from Matthew Symonds, a former deputy editor of The Independent, in The Culture of Anxietu*, published by the Social Market Foundation at the end

A good deal of the analysis would apply to the US and other western countries. But first we need to be clear which groups we are considering. The American middle class, by selfdefinition, now accounts for the majority of the US adult population. Symonds, in company with many other writers, identifies the English middle classes with the groups A, B and C1. as used by market

The three groups together account for nearly 45 per cent of the adult population - still sbort of the majority, but moving that way. The placing of the C1 group of clerical and junior managerial workers is crucial. For they represent 27 per cent of the total population. But as less than 10 per cent of bouseholds use fee-paying schools, the Cls can hardly be typical of the upper middle class groups, with their worries about school fees, about which Symonds writes.

For these groups the world of lay-offs and redundancies was as emotionally distant in earlier recessions as the war in Bosnia. The last recession was different. Although the 1980-82 recession was deeper, advertising in the quality newspapers still rose by 2 per cent in real terms. In 1990-91, it fell by nearly 40 per cent. Even during the current recovery, many in the upper middle groups "feel flat" rather than "good", and have deserted the Conservatives in droves.

The immediate middle-class

shock is that the world of everrising house prices, in which the Englishman's home became his bank rather than his castle, has vanished. Instead many newer purchasers owe more than their houses are worth - so-called negative equity. A further factor is that British business has discovered the culture of labour shedding for managers, as well as

Samuel Brittan

Middle-class anxieties

UK social grade definitions



SOCIAL GRADE	MOULT POP	STATUS	COOLPATION
A	3.1	Upper middle class.	Higher managerial, administrative or professional
8	17.7	Middle class	Intermediate managerial, administrative or professional
CI	27.0	Lower middle	Supervisory or clerical, and jurior resnagestal, administrative or professional
Ċ2	28.5	Skilled working class	Sidiled manual workers
Þ	16.2	Working class	Semi and unsidied menual workers
E	12.4	Those at lowest	State perationers or widows

blue-collar workers. The world of loose, shifting teams of knowledge workers might have been an exciting prospect when seen as an option in the early 1980s by computer literate younger managers and professionals. When forced on people who imagined they had a guaranteed career and salary progression, it has come as a hard

There is a limit to the tears that should be

shed. Work-Are GNP figures ing-class people now a more than usually inadequate growing. And the very necesity until very recently - have guide to most always had to people's welfare? insecurities of

lay-offs and casual work, and have been used to using the welfare state as a standby. But the As and Bs and even a few of the Cs, who have been encouraged to opt out of state medicine, state pension and state schools, now face a humiliating prospect of dependence on welfare services, and are very open to Labour pressure for spending more in this direction. Symonds argues that they

is mainly the negative one of a

may have further shocks to face when they discover that the expensively administered personal pension schemes may not be able to pay the amounts that participants had hoped. Another problem is that many of the remaining items in the privatisation agenda for

(no other corner); casual or

which a strong economic case can still be made - such as selling off the Post Office and British Rail - stoke up fears that subsidised middle-class services will be phased ont

wben reliance

on them is

sary targeting of benefits causes further anxlety. A further shock in the pipeline comes from measures to make the better-off elderly meet their own long-term nursing bills. "If you are anticipating inheriting a parent's home and see that as a means of paying off your own mortgage, think again," says Symonds. Neither further market radicalism nor consolidation is very appealing, Labour's attraction

change of team. The author is aware that the

sustaining temporarily dis-rupted middle-class life styles". it is fully stretched providing the basic medical and educational services on which most people rely. And the twin addictions to inflation and ris ing house prices gave the middle classes a bloated sense of wealth, which has been pricked. Yet the alienation of the most innovative and forward-looking groups matters. Even worse is their retreat from individualism to siren

calls of "community". Symonds suggests full tax exemption of savings to encourage the middle classes to provide their own nest eggs. I hope he will be able to write the speeches of the first chancellor to face the conventionally calculated (if misleading) costs of so doing. Some of his other suggestions are for the business sector rather than government, eg the development of mortgages with more variable payment arrangements and the return of renting. He also favours top-up vouchers to finance health and education. This is an old proposal which the new pressures could bring back on the politi-

His most controversial suggestion is the rethinking of the benefits of a "super flexible abour market". One needs to take this slowly. When economists started to talk about high or rigid labour costs priccians and industrial statesmen quietly switched to the more emollient sounding word "flexibility" instead. Businessmen in their turn stood the concept on its head as an excuse, not for pricing people into work, but for slashing staff at the first sign of trouble. This cult of macho management still needs a probing study.

The Joseph Rowntree Four

dation inquiry into income and wealth last week reminded us that the bottom 20 or 30 per cent of the population has benefited little from prosperity: Symonds reminds us of the woes of the top 20 to 50 per cent. Could all the benefits then gone to the C2 skilled working class in between? Or are wa going through a period when GNP figures are a more than usually nadequate guide to most people's welfare? Even if this is case, It is likely that restrictive and inward-looking policies would fairly soon make people feel worse off still.
* From 20 Queen Anne's Gate,

London, SWIH 9AA

Saviour of healthcare

The first half of the Clinton presidency was one of the most fartile periods for aged care. healthcare reform in recent US history. How can this be, you may ask, when Bill Clinton's reform plan went nowhere.

How could anything have been achieved when Congress failed even to vote on his proposals? The answer is that politicians are not the only players in US healthcare. While they bickered, negotiations between to market forces. large employers, insurance companies and hospitals were transforming the private healthcare market. Under the old inflationary "fee for service" insurance system, doctors and hospitals essentially set their own pay, because they charged separately for item of treatment provided: their use of resources was largely unsupervised.

Such practices are rapidly becoming history. As the New York Times recently reported, care anyway. nearly two-thirds of employees profession ob-jected to a proof large and medium-sized companies are now enrolled in some form of "managed care". posed shift of against less than half in 1991. resources to

Managed care is a blanket term covering a wide variety of schemes. Perhaps the best known is the Health Maintenance Organisation (HMO) pioneered in California. In return for a fixed amual fee, HMOs guarantee to meet the healthcare needs of members, provided they consult only its doctors. But there are looser forms of managed care that allow enrollees to choose from networks of doctors and hospitals under the close supervision of an insurer. The crucial point is that the organising agent can put pressure on healthcare providers to cut costs while meeting quality guidelines. The

method increasingly favoured is to pay doctors and hospitals a fixed annual fee per patient, thus giving them a direct incentive to improve efficiency The concept of managed care is not new: HMOs have been around for decades. The big change is that it has become the preferred form of healthcare for large employers. Companies switched to managed care as part of a broader restructuring campaign in the early 1990s. For many, the only way to reduce labour costs and hence survive tougher international competition was to control healthcare costs. The obvious way to do this was to shift employees from the old, unrestricted "feefor service" schemes into man

The main losers in this unheaval were American physicians. Once kingoins in the medical world, they are now increasingly either salaried employees of HMOs or contract workers for big healthcare groups such as Prudential Aetna and US Healthcare, Like the rest of us, they are subject

It is instructive to compare this market-driven process with the reforms that Clinton planned. There was a national outcry when he suggested that everybody be forced to buy insurance through quasi-public co-operatives. The point of the co-operatives was to control costs by nudging people into managed care schemes. While the politicians quarrelled, companies quietly went shead and put employees into managed In similar vein, the medical

Employers' shift towards managed primary care care appears to be policymakers is doctors (equivalent to British GPs), traditionprivate health ally the poor markets - a consins of bet ter paid and more numer-

Yet because HMOs and other forms of managed care rely heavily on primary care "gate-keepers", the desired shift is happening anyway. In many regions the pay of spe-

ous specialists.

cialists has plunged. This speaks volumes about the relative merits of markets and politicians as agents of reform. Ira Magaziner, Chintran's healthcare guru, assembled an army of 500 experts and wrote a 1,300-page blue-print for reform of one-seventh of the economy. Unwittingly he demonstrated once again the folly of central planning. Magaziner's academic army simply did not know enough about the real world of healthcare to devise a wholly new system. In any case it was presumptuous to imagine that doctors, insurance companies, employers or the public would take orders from a general staff in Washington. Organic market reform. involving the voluntary rene

gotiation of contracts between



MICHAEL PROWSE AMERICA

thousands of participants brought about changes that were beyond the scope of any planner

After the Clinton plan's humiliating demise, it seems safe to predict that there will not be a "grand reform" of the US healthcare system. The name of the game today is "incremental reform": the most that politicians can hope to do is nudge private markets in

A pressing problem not addressed by market forces is the rising sured Americans.

dilemma for

erally do get

easing inflation in often misunderstood. The minsured genproblem that once present themlooked intractable selves

the emergency rooms of public hospitals. Indeed, given tha high vacancy rates in US hospitals, they probably often get treated faster than tax-paying Britons who languish on National Health Sarvice

> waiting lists. What policymakers confront is a severe "free rider" probm: as David Cutler, a former White House economist, put it in a recent paper: "The easiest way to purchase catastrophic insurance in the US is to be uninsured." A partial solution may lie in improving the terms on which low income workers. the self-employed, and people with serious illnesses can purchase insurance, for example by setting up voluntary publicsector co-operatives for such

Employars' rapid shift towards managed care appears. at last, to be easing inflation in private health markets - a problem that once looked intractable. Growth of private (but not public) spreading on healthcare has dropped sharply since the late 1980s. One way to put further downward pressure on costs would be to phase out tax relief for corporate health schemes, a privilege that currently costs the US Treasury about \$55bn a year. If this is politically unacceptable, relief could surely be restricted to efficient forms of

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care such as HMOs. But the first priority for pullticians should be to put their own house in order. State gov. ernments, admittedly, are making a serious stab at reforming Medicaid, the public programme for the poor. Nearly a quarter of beneficiarles are now enrolled in some form of managed care, against 14 per

cent in 1993. The striking anomaly is Medicare, the federal programme for the elderly. Spending per enrollee is growing much faster than in the private sector because it has been barely touched by the managed care revolution: only 6 per cent of beneficiaries are enrolled in HMOs. For the most part it relies on the "fee-for-service" mechanisms that nearly bankrupted so much of corporate America. In a real sense it is the last ontpost of central planning in the US economy. Federal bureaucrats vainly try to control costs by imposing direct controls on the prices charged by thousands of doctors and hospitals.

Yet nearly all experts agree it would make more sense to adopt the managed care techniques ploneered in the private sector. It is striking that analysts as ideologically diverse as Cutler, the former Clinton administration official, and Stuart Butler of the conservative Heritage Foundation, now recommend that Medicare recipients be given vouchers with which to purchase care from competing private-sector health plans.

There is a delicious irony in this. Clinton came to office determined to increase government supervision of private healthcare markets, which were busy reforming themselves. Meanwhile he failed to reform the fossilised public sector, for which he had direct responsibility. If progress is to occur, roles must now be reversed: the public sector will have to take lessons in reform from rapidly evolving private insurance markets.

from Monday 13th February 1995

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine').

Translation may be available for letters written in the main international languages.

Countries still at financial risk | No claims

Sir, Your article "IMF urges

close watch on weaker economies" (February 8) cites Mr David Hale, chief economist for the Chicago-based Kemper Financial Services, as saying: "It would be imprudent to argue that a crisis on the scale of Mexico could develop in several other emerging market economies. Your leader ("Mexico's rescue") is equally sceptical about systematic risk. However, many emerging countries, like Mexico, experienced large capital inflows during the era of cheap US money. Reserves surged and were gen-erally not fully sterilised. The resulting liquidity helped gen-erate a boom which threatens overheating. In Asia, this is visible in accelerating price and wage inflation; in parts of Latin America, as widening trade deficits and overvalued currencies. In Europe'a periphery, a different source of monetary laxity (chronic undervaluation due to a lack of policy credibility) manifests itself as

Overheating booms rarely

end happily. Mexico was especially vulnerable because of over-valuation and external debt, but many others are on

an unsustainable path.
Even "sound policy" nations
like Argentina and Thailand came under pressure during the Mexico crisis, suggesting that without the ballout there was a risk of destabilising self-justifying expectations; a violent reversal of earlier capital inflows might force drastic austerity and trigger a "hard landing". A domino collapse in emerging nations and in peripheral Europe would threaten widespread political reaction against reform. Some countries might revert to autarky, ending much of the low-cost competition currently a powerful force for non-inflationary dynamic global growth This systemic risk jus-tifies the ballout, despite the inherent moral hazard.

icy steadily and accelerating reform. However, there may only be a short time available before the next crisis. The relative attraction of investments in the low-risk "core" is still increasing, as monetary tight-ening continues in the US and starts in Germany.

If enough countries take remedial action during the current breathing space and move to a sustainable path, systemic risk will have been avoided. It will be credible to refuse help to the laggards. This is the best outcome. If too few tighten, systemic risk would remain. There would be little choice but to offer virtually indiscrimmate ballouts during the next crisis. Moral hazard would have triumphed and there might be upward pressure on global inflation. Giles Keating, chief economist,

CS First Boston, London E14 4QJ, UK

Berlusconi likely to regain premiership

The countries at risk now

From Mr Michael Toube.
Sir, Robert Graham's article,
"Leaning tower of government" (February 3), gave an
excellent portrayal of the unstable world of Italian politics.
Lemberto Dirity yet snother. Lamberto Dini, yet another technocrat to hold the office of Italian prime minister, has a lifeless four-point mandate. If it weren't for the boycott by the Freedom Alliance, Dini probably wouldn't have been approved. His reign will be

short-lived. The Lega Nord is in the middie of a massive break-up. The leader, Umberto Bossi, has not been able to unite his separat-ist cause even in the midst of up-coming elections. At pres-

Alliance, led by former prime minister Silvio Berlusconi, has been regaining esteem for his Forza Italia in the past few months. This has been aided by the cleansing of his partner, the National Alliance. When Gianfranco Fini moved his

party away from its neo-fascist past, he probably gave the coalition an extra boost. Mr Berluscom will probably

ent the second largest party in parliament, the Northern League may be a spent force be prime minister of Italy again in a short period of time. A solid rightwing government is the only way to repair the very soon.
Meanwhile, the Freedom damage. But if Berlusconi's jaded past comes into play yet again, will there be another short-lived government? How long can Italy go on like this? Michael Taube

London House, Mecklenburgh Square, London WGIN 2AB, UK

price increases in over-competitive export sectors. | have a chance to engineer a soft landing by tightening rel. | constitution

From Mr Bernard Charles

Sir, Allow me to challenge the *idée fixe* that Articles 2 and 3 of the Irish constitution represent an aggressive territorial claim on Northern Ireland. These articles were found in the Irish Supreme Court to be compatible with the Anglo-Irish Agreement which accepts the principle of majority consent on the future of Northern Ireland. Our constitution distinguishes between national and state territory and nobody in Northern Ireland is forced to believe that they live on Irish national territory.

The Irish national identity

and passports are valued by people in both northern com-munities. Brian Keenan trea-sured his Irish passport when he was a hostage in Beirut, while the flautist James Galway loves his because it has an Irish harp on its cover. Nations are not abstractions. Ireland will remain partitioned in deference to unionist rights, but to partition the Irish imagination by altering our constitu-

tion would be wrong. When the Irish actor Richard Harris won an award at the Cannes Festival, one headline in London stated that a British actor had won an award. The following week he was in trou-ble and the same paper's head-line read that an Irish actor had been in a brawl. Only an Irisb constitutional provision can confer a legal basis to Irish nationality and this must not be devalued. Bernard Charles

14 Highbridge Green, Stillorgan, Co Dublin, Ireland

Invalid parallels drawn between Tajikistan and Chechnya

From Mr. Richard V.L. Wilkins. Sir, As a foreign investor in Tajikistan I was concerned to read your article "Tajik rebels take heart from Russia's struggles in Chechnya" (February 3). The circumstances are somewhat different. Chechnya is a region seeking independence from Moscow. Tajikistan is a sovereign nation struggling to develop both a prosperous economy and an appro-priate electoral system. The

eign investment, such as the leading gold mining joint ven-ture we have established. Such investment will assist with economic development, which, in turn, is likely to assist political development. Your article would suggest that foreign investors should stay away.

Our joint venture was nego-tiated in good faith with the Tajik government of early 1994. Wa have already witnessed

with courtesy and honour towards our joint venture. They have extended us their full co-operation. We already employ some 1,500 locals and 30 expatriates. None of these expatriates considers that he

vant authorities have acted

or she is working in a country wracked by military conflict. We will continue to expand our operations in Tajikistan and look forward to working with priots electoral system. The elections and changes in gov the people and government of an Cheval Place, country desperately needs for ernment. At all times the rele-

Whether the Tajik rebels take heart from Russia's struggles in Chechnya or not, we take heart from the manner in which we have been received, and co-operated with, by all levels of Tajik society. The nation is open for business. Richard V.L. Wilkins. director, Tajik-British Joint Venture.

Teravshan Gold Company, 39 Cheval Place,

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Monday February 13 1995

Lawsuits and tee-shirts

in Silicon Valley, three-piece-suited intellectual property law-yers are as much a part of daily life as tea-chirted software engi-

Last week's lawspit in which Apple sued Microsoft and intel for allegedly copying part of its QuickTime multimedia software is just the latest of a daisy-chain of cases. Apple has sued Microsoft before; Microsoft has countersued Apple. Intel has sued a number of rival chipmakers over the years. And all three companies have sued and been sued by others.

Lawsuits are a common part of doing business in the US; companies think nothing of filing law-suits against their rivals at the same time as signing collaborative ventures with them. Microsoft and Apple, in particular, are old hands at this game. The long-drawn-out lawsuit over whether Microsoft's Windows software had improperly copied the "look and feel" of Apple's Macintosh did not prevent Microsoft programs from becoming Macintosh best-sellers.

Still, does this continuous stream of cases offer lessons beyond the litigiousness of US society? Two stand out.

First, intellectual property is increasingly at the heart of husiness success in the developed economies. Patents, brands, trade-marks, copyright, look and feel, process, formats, knowhow— these have largely replaced fixed assets as the true wealth of companies in the west.

Other current developments emphasise this trend: for example, the increasingly bitter dispute over intellectual property rights between the US and China.

Central debate

Even five years ago, such a dispute would have been seen as a side issue, to be brushed aside in the interests of agreement on the countries. Now, intellectual prop-erty itself is the central debate, with other trade issues secondary.

Similarly, Samsung's announcement that it will invest \$10n in a new chip plant in Europe Illustrates that companies from what was until recently the developing world can afford fixed investment on a scale which was previously the preserve of the established

success is no longer the cost of the plant, but the knowhow for defining its processes and designing the chips it will produce.

It is no wonder that intellectual

property attracts the scale of liti-gation once reserved for the prop-erty disputes of the landed gentry. or the insurance consequences of a maritime disaster. It is now as central to the preservation of wealth as these once were.

More vulnerable

The second point is that some types of intellectual property are more vulnerable than others. Paradoxically, what might be thought of as the most profound, legiti-mate source of intellectual property - the protection of innovation, explicitly singled out by the framers of the US constitution as a relevant duty of government - is the most vulnerable to competi-

What human ingenuity has devised, human ingenuity can clone, often in a legal fashion. In computer technology, successful companies must adhere to publicly accessible industry stan-dards. That makes legal cloning easier, and it also tempts companies to license their technology. a fertile source of yet more law-

If technology can be cloned or licensed, that leaves companies searching for the most valuable intellectual property, the sort implanted in consumers' minds. Coca-Cola has spent the best part of a century and many billions of dollars not merely to put its soft drinks "within an arm's length of desire", but also to put the desire itself into generations of minds around the globe. That mental shelf-space - linked to specific designs, colours, slogans - is more valuable than the secret for mola locked in a Georgia bank

times marketing matters more. And that applies to lawsuits, too. They may be an essential part of the process of protecting intellectual property, but they can never be a substitute for offering customers a product or service they want, at a price they are prepared to pay, backed by a reputation they trust. Everything else is, in the final analysis, a distraction industries of the west. The test for from the business at hand.

Risk-free option for directors

In the heated dabate over top executives' pay, British boards of directors have offered several tempting targets to politicians and pundits. One that is particularly deserving of critical attention is the use of directors' share

As a means of transferring shareholders' money into managers' pockets they are a miracle of simplicity and effectiveness. An added attraction, from the directors' point of view, is that the transfer appears to be effected painlessly for the shareholder, since nothing is charged to the profit and loss account under current accounting rules. Yet share option schemes do

have a cost. They also offer little in the way of incentives for management or inducements to loyalty. Worst of all, the reward is inadequately related to managerial performance and sends a poor signal to employees who are not incloded in the scheme. In a recent survey, the National Institute of Economic and Social Research found little obvious link between the rewards from such schemes and company profitabil-ity or total shareholder returns.

In effect, option schemes are the original one-way bet. If the shares go down, the directors merely lose a potential profit opportunity, in contrast, shareholders incur genuine losses. This is a far cry from the underlying dynamic of the capitalism which share option schemes are supposed to promote. It also fails the key test of a good incentive scheme, which is that the interests of shareholders and managers should be as closely aligned as possible.

Poor justification

Some companies argue that if they do not offer share options they will be unable to attract good outsiders and that able insiders will go elsewhere. But that is a poor justification for keeping a form of reward that fails to satisfy the aims of any sensible remuneration policy. Nor is it clear where all the directors would go if such schomes were abolished. Any oversens exodus would, one suspects, be measured not in hundreds but in tens; and the managers of privatised utilities would not be among the evacuees. lo a same world, institutional investors would threaten to use

their voting power against compe nies that continued to adopt a form of remuneration that runs counter to the shareholders' interests. Yet institutional managers are often themselves potential beneficiaries of the one-way bet In practice the National Association of Pension Funds and the Association of British Insurers have favoured the use of performance hurdles before options can be exercised. Yst performance yardsticks too often tend to be related either to earnings, which can be massaged, or to total shareholder returns, which are not necessarily an accurate reflection of managerial performance.

New schemes

It has been left to a handful of leading companies to devise new share incentive schemes which lock in the directors and relate performance criteria more specifically to a corporate peer group. Even here, the shares often come as an addition to relatively high basic pay and bonus schemes, rather than as a substitute.

The Urgent Issues Task Force of the Accounting Standards Board has, meantime, come up with nonmandatory disclosure recommen-dations which fail to insist that directors' options should be publicly valued. It said that this was "not presently practicable" - an odd verdict, given the existence of option pricing models that are robust enough to support a multibillion dollar global market in futures and options.

The opposition Labour party's answer is the surprisingly mild one of calling for share option profits to be charged to income tax. With the top rate now aligned with the capital gains tax rate, the chief effect would be to deprive directors of the £6,000 tax free allowance - hardly a swingeing windfall tax. The UK government's own answer, for want of a better word, is to leave it to the shareholders. In those privatised companies where it still holds a share stake it should remind directors that share incentive schemes are for exceptional performance, not just for doing the normal job.

Ministers might also jog the representative bodies of the institutions and accountants into sharpening up their respective acts. Whether it is called moral sussion or arm-twisting, it is long overdue. he US and China this week face a critical test in their complex relationship.
Talks in Beijing to

resolve the dispute over Chinese copyright violations involve more than a simple argument about piracy of information and entertainment products, which is said to cost US industry \$1hn a year in lost revenue. At stake is the course of Sino-US relations in these uncertain times for both officers. times for both sides.

China is grappling with an measy political transition to a post-beng Xiaoping era, as the life of the architect of its economic reforms abbs away. The new generation of the days is marging their actions of the state of the st leaders is nervous, their actions cir-cumscribed by worries about a

looming factional struggle.

At the same time, the US is coping with the uncertainties generated by a shifting power balance in Washington between a weakened president and a Republican-dominated Congress, some of whose most infinential members are openly hostile towards Beijing. These ingredients promise fractious relations on many issues, including trade, human rights, arms control and Taiwan.

Central to the copyright row is the US threat to impose sanctions after a February 26 deadline on \$1.08hn worth of imported Chinese products unless Beijing agrees to take "concrete" action against coun-terfeiters, including 29 plants in southern and central China producing pirate computer and laser discs. Washington is also demanding stronger measures against counterfatters of items such as films, video games, books, magazines and computer software. China has said it will retaliate.

US software publishers estimate that software piracy is costing the industry \$381m annually, with Microsoft the biggest loser. The Chinese government is one of the main culprits. Government departments make no provision in their budgets for software purchases even though sections of the hursancracy are currently undergoing rapid computeri-

The copyright argument risks triggering not only a minor trade war - threatened retaliatory sanctions affect only a small proportion of the \$50hn of annual Sino-US trade - but also a renewed down-ward spiral in the overall relationship between the two countries. Working relations improved last year after a difficult first year of the Clinton administration, but are now unsettled again. In Beiling, the consensus among

western officials, foreign business and Chinese academics is that the pattern of other such trade-related arguments, and be resolved at the last moment through compromise. But few observers discount the pos- ness, such as Mr Henry Kissinger,

Both living in interesting times

There is more at stake in the talks between China and the US than copyright issues, says Tony Walker

sibility of mishap.

Ms Anne Stevenson Yang, spokesman in Beijing for the US-China Business Council, which represents US companies, is "pretty confident" that the dispute will be resolved, but acknowledges there are risks. "In economic terms," she says, "sneh a failure would not be deves-"such a failure would not be devastating at all But as part of a slow slip-sliding away for the hilateral relationship, it would be very seri-

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Mr Fan Gang, deputy director of the Institute of Economics at China's Academy of Social Sciences, says he is "somewhat pessimistic". He adds: "The Americans want to get things done overnight, but this may not be possible."

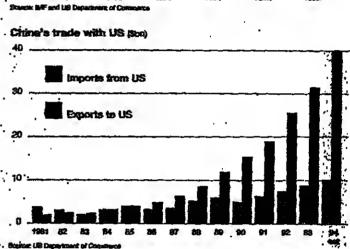
The Sino-US relationship has certainly worsened, according to Mr David Shambaugh, editor of The China Quarterly and e senior lec-turer at London's School of Oriental and African Studies. The two governments are moving in opposite directions," he says, "with the added complication that you have an American Congress, many of whose members see China as e pariah state which should join its former communist comrades in the dusthin of history."

China was incensed by remarks this month from Mr Newt Gingrich, the new speaker of the US House of Representatives, strongly supporting Taiwan's entry to the United Nations. Chinese fury was compounded by what was seen in Beijing as Mr Gingrich's attempt to reinterpret the US "one China pol-icy", by saying there was "currently one China with two sovereign governments who currently represent two different political entities".

Mr Gingrich gave Beijing further cause for concern when, in support of threatened sanctions over the stalled copyright negotiations, he said: "Trade cannot be a one-way street. They can't cheat us and expect us to have our market

Chinese officials had been sanguine about dealing with the new Republican-led Congress, but recent evidence may have persuaded them otherwise. The new breed of Remu lican at large in Washington is different from that with which China has been accustomed to doing bust-





of the rapprochement with China, and ex-president Mr George Bush, an "old friend" of China and the first head of the US liaison office in Beijing in the 1970s.

Against this background, US copyright negotiators are likely to find their Chinese counterparts more than usually prickly.

Each side also has different perceptions of how the negotiations should proceed. US officials have sought to link improved market access to China for US information and entertainment products with moves to stamp out phracy. But Bei-

the former secretary of state in the jing believes market access issues Nixon administration and architect should be separated from the copyright negotiations. Chinese negotiators argue that

these issues would be better dealt with in the context of a bilateral market access agreement, signed in October 1992, and in talks on China's entry to the World Trade Organisation, the successor to the General Agreement on Tariffs and Trade (Gatt).

The two sides said they had made significant progress in their copy right negotiations before time ran out in late January and a sauctions the market access dispute remained one of the sticking points.

Sino-US trade disputes these days are particularly sensitive, because of growing Chinese trade surpluses, about which the US Congress is about which the US Congress is becoming increasingly restless. Between 1985 and 1993, US exports to China increased by 128 per cent, but US imports from China surged by 716 per cent.

"As a result," reports the US congressional research service, "the US trade deficit with China has been rising at a faster rate than that of

rising at a faster rate than that of any other major US trading partner. In 1985, the United States had a \$10m trade deficit with China. In just nine years, it has surged to \$22.85m, making China the second largest deficit trading partner of the US behind Japan." The deficit this year is heading for \$30bn, increasing pressure on the administratioo

to improve market access.

While US business has welcomed the administration's stand on intellectual property and its efforts to prise open the China market, it is nervous about the dangers of a trade war. US carmakers are partic ularly concerned following Beijing's threat to freeze negotiations oo big new car deals in which US compa-

r Jim Paulsen president of Ford Motor's China operations, says the company, which is in advanced discussions on an "upscale" car project in Shanghai, is worried about delays. "We think intellectual property rights is a very important issue and one that has to be addressed," he says. "But we're hopeful the two governments can resolve their differences US carmakers are not the only

ones with a keen interest in a resolution of the copyright dispute. Member states of the Asia Pacific Economic Co-operation forum are also watching developments intently. A Sino-US trade war would not be good for Apec's further development, or for the realisation of a timetable established for free trade in the region by 2010.

Tensions between Beijing and Washington, complicated by continuing political uncertainties in China, may also undermins an evolving regional security consensus. This helped to defuse the North Korea nuclear crisis, and holds promise for dealing with other potential disputes, such as compet-ing claims to islands in the South China Sea. Those hoping for a resolution of

the copyright dispute are worried about the possibility of a miscalculation born of China's traditional resort to brinkmanship in negotia tions, and pressures on the US to "hang tough". As a western official in Beijing said: "There is plenty of scope for things to go wrong."

Why quotas inhibit development



French proposals which could lead to stricter enforcement of European Union PERSONAL determining the

VIEW minimum amount of airtime that must be set aside on television for European-produced programming.

Under current rules, EU member states are required to ensure where practicable" that broadcast ers reserve at least 51 per cent of their schedules for such programming. This excludes news, sport, game shows, advertising and teletext. New broadcasters are allowed to achieve the target "progres-

Directive enshrining the rules.

But the European Commission is expected to publish proposals soon for amending the Broadcasting

It has not yet agreed its propos als. But Mr Jacques Santer, the new Commission president, said recently that quotas inhibited the development of a thriving indigenous andiovisual economy. His com-

are concerned about contrast to the ideas of Mr Jacques Delors, his predecessor.

The French want current quota arrangements to be enforced more rigorously. But this worries UK media groups because they believe soch measures would inhibit the development of the terrestrial and the non-terrestrial audiovisual markets. UK companies are well-placed to exploit these.

I fully appreciate our European partners' concern for their culture. and share the French desire to see a strong, competitive indigenous audiovisual industry reflecting the cultural diversity of the EU. But the erection of protectionist barriers is not an effective way of

delivering a regime conduciva to improving competitiveness and responding to consumer demand. I believe that the quotas create an irreconcilable contradiction at the heart of the directive. The best course would be to eliminate them or phase them out. At the very st, the present flexibility should be maintained. There should be no tightening up in line with tha

French suggestions.

tool. They do not deliver consumer choice, quality programming, cultural protection or investment in new services and programming.

They are also unnecessary. Television viewing figures throughout the EU show that consumers prefer domestically produced programming over imported material. Service providers, particularly in

Ouotas do not deliver consumer choice, quality programming or investment in new services

the subscription market, will only survive if they offer a product which consumers want.

Indeed, it will soon be possible for consumers to use their telephones to access interactive or video-on-de mand databases anywhere in the world and make their own viewing choices. The development of such services, where the power of choice rests with the consumer, underlines

in the meantime, there is a danger that rigid quotas will damage the development of new services. cause stagnation in the production sector and distort viewer choice.

New broadcasters are unlikely to have the necessary resources to invest significantly in European productions. Furthermore, without an initial revenue flow, they will find it difficult to reinvest in the original programming which con-sumers demand and broadcasters

must supply if they are to succeed. This stifling of new services and investment in programming could have profound effects on the production market. Instead of competing in an expanding, dynamic market. European programme-makers would have to settle for an artificially imposed share of a stagnant market. This is to nobody's benefit

except our competitors'. Rigid quotas could also distort programming decisions by broad-casters and restrict consumer choice by producing a bias towards low-quality, low-budget, low-addedvalue programming which is not subject to the quotas. Broadcasters

seeking to avoid quotas altogether or merely to pay lip service to them could provide a diet of game shows. or cheap chat shows, to meet their

obligations.

My responsibility is to promote both UK commercial interests and those of UK consumers. Mr Jacques Toubon, the French culture minister, recently declared that you could not leave the consumer to decide what to watch. I simply disagree.

We are at the start of protracted negotiations. Today's meeting in Bordeaux of EU broadcasting ministers affords an opportunity to inform them of the principles which will guide me through those discussions: namely that producers should be able to serve the interests of their consumers unfettered by arbitrary restrictions.

Those principles are clear, simple and I believe are in the best interests of viewers and the audiovisual industry throughout Europe.

Stephen Dorrell The author is UK secretary of state

OBSERVER

Baby talk at hustings

Ferdinand Ramos, the Philippines' cigar-chewing head of state, didn't get to the top by being flamboyant. Best known for his self-effacing approach to a job once occurried by more debonair types, "Steady Eddie" is nevertheless something of a dark horse.

For instance, Rosemarie "Baby" Arenas, who recently declared her candidacy on the opposition slate for the senate elections in May, turns out to be his former Arenas claims all is very much in

the past. The president and I are very close friends but when it comes to politics and helping the poor we have to part company," she told foreign journalists last week. This may come as a surprise to Leticia Shahani, a leading

pro-government senator and the sister of Ramos, who succeeded in vetoing "Baby" Arenas's request to stand on the hustings in support of the government. Observers of the political scene anticipate an amosing few weeks, with Baby'a candidacy possibly boosting the president's lacklustre image.

Of our time ■ The British government tears itself apart over a single European currency. The Westminster

Euro-philes fret about being marginalised from the grand debate on the Continent. But who says the country has lost its voice in

Yves-Thibault de Silguy, the French commissioner in charge of economic and monetary policy, whose job it is to jolly everyone along towards monetary union, has picked his official mouthpiece. Step forward 29-year-old Brit, Patrick

Child moved to Brussels 19 months ago, following six years at the UK Treasury. It was from DG2, the division dealing with matters economic and monetary, that he applied for the post, beating all de Silguy's fellow countrymen. Quite what the French

covernment makes of the choice can only be imagined. But the British can forget the prospect of Commission policies suddenly enunciated in a familiar English accent. Child speaks French more or less like a native.

Net not working

E So much for Europe's information superhighway Organisers of this month's G7 summit on the much trumpeted information society seem to have their wires - or should one say modems - seriously crossed. The principal problem is the site of the exhibition, the hideously expensive Espace Léopold complex

in Brussels, which is supposed to be

the new European Parliament, but which presently doubles as a big, muddy building site. The place is radio dead; electricity

is provided by two 30ft vans containing power generators outsider and the exibitors are having to fight for space with the thousands of journalists descending on the conference. Meanwhile, the million Ecu question is whether US vice-president Al Gore will actually

note speaker. "Some days it's yes, some days it's no," shrugs an official. Even the Commission's normally cool-headed press service has no answer. "Look, this thing was started before we even got here," it says, passing the buck neatly down the line to the old Delors

pitch up as the conference's key

Seitz lowered

administration.

■ What ever has got into Ray Seitz. the former US ambassador to the Court of St James's, who secured his place in Observer's affections by staying in Britain on account of his three dogs?

When his term of office finished, Seitz explained that he did not want to subject the family's hounds to quarentine once again, and began picking up non-executive directorships at the likes of GEC and Cable & Wireless. A particularly popular and influential former ambassador,

Seitz's services are rightly much in

So why on earth dilute the portfolio by adding a directorship at international public relations outfit Shandwick?

Kiev chickens

#\$1,000 for a sensation," screamed the headline recently in Kievskie Vedomosty, the Ukrainian capital's best-selling tabloid. The paper is offering the cash as a first prize, along with a \$500 second and three \$250 prizes, for any tips to fill its pages. The contributions will be

Seven decades after setting the standard for duliness, the Soviet press is livening up. Serious ournals such as Izvestya and Segodnya, still tackle weighty topics but the tabloids are imbibling western techniques. Kievskie Vedomosty obviously

eeds all the help it can get. The best it could manage in a recent "Scandal" section was a story about irate deputies being locked out of a committee meeting in the president's office At a guess, worth about 50 cents.

Three's a crowd

around in groups of three?

two dangerous intellectuals.

■ Why do policemen always walk

One to read; one to write; and the

other one to keep a watch on these

Advices from Cairo Indicate that

Stock Exchanges in Egypt have decided to keep a close watch on the infiltration of shares formerly held in German-occupied Europe . . Egyptian stockbrokers are determined to prevent the sale in Egypt of securities that have been irregularly bought at slump

Financial Limes

100 years ago

St James & Pall Mall Electric The annual meeting of the St James and Pall Mall Electric Light Company was held resterday at the offices. Golden Square. The Chairman, in moving the adoption of the report, said the new year had commenced in the most eratifying manner. Mr Pearce said the question of the danger of the electric light in the public streets had recently come disagreeably to the front, and he would like to know whether the subject was receiving the proper attention. The Chairman said . . it was satisfactory to know that the low tension system used by the Commany could not produce shocks that would be of any danger to

50 years ago

prices on European exchanges.

Bulgaria iscipline



FINANCIAL TIMES

Monday February 13 1995



Northern League 'wake' IG Metall turns into a baptism

By Andrew Hill in Milan

It was dubbed a funeral by opponents, but Mr Umberto Bossi, leader of Italy's populist Northern League, yesterday turned the party's national con-gress into a baptism, celebrated in front of more than 7,000 sup-

From now, the party will be known as Northern League-Federal Italy, a change of name designed to build national support for a movement that once sought the establishment of a northern Italian republic, independent of the poor south.

The name change was adopted amid procedural confusion yesterday, and was not welcomed wholeheartedly by League sup-porters. But if confirmed, it will be only the latest in a series of changes that sober-suited delegates and flag-waving *leghisti* have been asked to swallow over the last year.

The rank and file of Mr Bossi's Northern League are like faithful succer fans. It hardly matters if the tactics change, or key play-ers transfer to rival squads they go on turning up for every event as long as the team exists. Even the banners of the *laghisti* reflect the football fan's talyour eyes and look to the heavens: only He is greater than you", read one at the congress.

The League was, after all, the party that a year ago was pre-paring for a successful election campaign alongside the new Forza Italia movement of Mr Sil-vio Berlusconi and the far right MSI/National Alliance.

It was Mr Bossi's withdrawal of support that precipitated the collapse of the eight-month-old Berlusconi government before Christmas. On Saturday, Mr Bossi used Milan's Palatrussardi arena to condemn the media magnate as "the Frankenstein of the right", and welcome Mr Mas-simo D'Alema – leader of the former communist Democratic Party of the Left (PDS) - as a notential electoral ally.

In the short term, the congress that Mr Bossi's decision to pull out of government might also bring the movement tumbling down on the head of its founder. The League leader did have to

say an emotional farewell to his friend Mr Roberto Maroni, the League's number two and a former interior minister in the Berlusconi government. Mr Maroni announced that be intended to

ment to try to rally League dissi-dents - including a substantial minority of deputies - behind Mr Berlusconi and his allies.

On Saturday, in a typically extravagant gesture, Mr Bossi offered to quit, an offer rejected by an overwhelming majority of delegates. But although the congress was a flambovant demonstration of grass-roots support for Mr Bossi, the League has not yet resolved its identity crisis. in last year's March election,

the League returned 117 deputies and 60 senators to parliament helped by Forza Italia's welloiled campaign machine and an agreement with Mr Berlusconi to run mainly League candidates in

In his closing address last night, Mr Bossi reminded sup-porters that the League was a party of the centre, not of the right or the left. As Mr Maroni underlined in his farewell speech on Saturday, there is a danger that a weak, centrist League will be cut out of mainstream party politics as electoral reform moves Italy towards a two-party

Italy seeks Ecu5bn credit,

warns of strike ballot over pay claim

Germany's biggest trade union, IG Metall, turned up the temperature in this year's pay round yesterday by threatening to call a strike ballot in the engineering industry if employers offered no response to its 6 per cent pay claim by tomorrow.

"Our patience is at an end," said Mr Klaus Zwickel, head of the union. Without a satisfactory offer - one that could lead to a compromise - a strike would be "unavoidable", he told a weekend meeting of union representatives

He said the union would set a date for a strike ballot if Gesamtmetall, the employers' federation, did not, in the next day or two, "put a serious offer on the table" Economists generally expect the settlement in the engineering industry to be about 3 per cent, and that it will include agreements on more flexible working. Mr Stefan Schneider, a

Frankfurt-based economist with S.G. Warburg, the UK investment bank, said employers would prob-ably make an initial offer of 2 per cent but be willing to settle for about 3.5 per cent with conces-sions on working practices. With orders growing as eco-

nomic recovery continued, they would be unwilling to risk any disruption of production, he added. But if the Bundesbank regarded this year's settlements as too high, it would probably react by raising official interest rates in the second quarter of this year to damp inflationary pressures, he said.

IG Metall said about 450,000 workers in west Germany had taken part in warning strikes over the past two weeks in support of its claim. No pay offer had been received, despite numerous regional talks. The employers' federation crit-

icised IG Metall for wanting to discuss only wage rises and not responding to its demands for a lowering of costs. IG Metall also wants an employers' guarantee that the agreed introduction of a 35-hour working week from October will take place.

The employers have suggested postponing the one-hour cut in the working week to save costs. "For Gesamtmetall, wage rises and cost reductions must both be included in any solution," the federation said. "The competitiveness of companies must be improved by cost reductions."

Mr Klaus Murmann, president of the Union of German Employers' Federations, said a strike would be "very inappropriate and unfortunate". Many engineering companies were only breaking even or still in the red.

Both companies and employees needed a progressive wage policy that would belp create jobs, he said. A pay rise coupled with a more flexible working week could save on overtime payments.

Mandela faces pressure to oust Winnie from government

retract a recent attack on the

government or face dismissal.

By Roger Matthews in Johannesburg

President Nelson Mandela of South Africa is under mounting pressure to sack his estranged wife Winnie from the government of national unity. The top 11 executive committee

members of the powerful women's league of the roling African National Congress resigned at the weekend in protest at the behaviour of Mrs Mandela, deputy minister of arts and culture and the league's president.

At an emergency four-hour meeting with the 25-strong executive of the women's league yesterday, Mr Mandela was told the resignations would not be withdrawn unless he took action. Among the 11 who have quit are Mrs Nkosazana Zuma, the health minister, and Mrs Adelaide Tambo, widow of the former ANC

It had earlier been reported that Mr Mandela had already warned his wife that she must

At the funeral of a black police officer killed by a white col-league, Mrs Mandela last week accused the government of not doing enough to redress the consequences of apartheid and of being too responsive to the sensitivities of the white minority. She asked whether the ANC was in power or merely in government, and claimed the ANC was being

A spokesman for Mr Mandela said the president had been upset by her remarks, but refused to confirm that she had been issued with an ultimatum.

ANC policies, hit out yesterday at Mrs Mandela's leadership, complaining that It was undemocratic, lacked transparency and "had failed to unite women

The outburst appears to have been sparked by Mrs Mandela's decision to commit the women's

UN in Geneva. over-indulgent in its desire for reconciliation.

The women's leagus, which plays a leading role in deciding

league to participation in a joint tourism venture, called Road to Freedom Tours. The executive committee had earlier decided the venture should not go ahead.

Mr Mandela is also under pressure to cancel the appointment of Mr Allan Boesak, an ANC colleague and internationally famous campaigner against apartheid, as ambassador to the

An inquiry by a Johannesburg law firm last week alleged that Mr Boesak had misappropriated large sums of money from the Foundation for Justice and Peace, the charitable fund he set up to aid victims of apartheid. The inquiry was carried out at the request of Scandinavian

An official announcement on Mr Boesak's Geneva appointment had been promised by last Friday. The delay appears to confirm Mr Mandela's reluctance to take strong action against those who were loyal during his 27

SBC 'may have breached insider rules'

Continued from Page 1

angry that Swiss Bank did not disclose the stakes on the grounds they were held for

marketmaking purposes. Marketmakers have an exemption from the normal requirement that all stakes of over 3 per

Europe today

closed. The derivatives contracts were cleared by the Stock Exchange and the Takeover Panel before the bid was announced and both regulators have since restated that none of their rules were breached. The

Stock Exchange said it would

consult members on whether

The Takeover Panel has refused a request by Northern for an immediate appeal against its original ruling in order not to prejudice possible legal action. Rule 4 of the Takeover Code, which Northern's advisers believe Swiss Bank breached, is based on the old insider dealing

rules needed to be changed. **FT WEATHER GUIDE**

Two north-to-south rain zones will cover western Europe, but e general southerly airflow will keep temperatures above seasonal averages. Arctic air carrying snow showers will reach Scotland during the day. Heavy rain is expected over Spain and France and several inches of snow will fall along the southern slopes of the Pyrenees and in the south-western Alps. During the morning, gale force winds and a mixture of rain and snow will sweep the Baltic Sea.

There will be widespread snow over the Battic states and Russia, though further to the south-west weak high pressure will bring partly sunny and dry conditions. The Norwegian coast will continue unsettled, while the eastern Mediterranean will be sunny with maximum temperatures exceeding 20C.

Five-day forecast

A large low pressure area near Iceland will bring mild air and intermittent rain across most regions. France and Spain in particular will continue wet and unsettled, while snow will continue to fall in the Alps. In the second half of the week the eastern Mediterranean will become less mild and dry.





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LEX COLUMN Toyota's profits drive

parent company in the six months to December, albeit the first profits rise at the company in five years, does not quite mark the long-awaited turnaround in the fortunes of the Japanese automotive industry. But the betterthan-expected figures will be studied with some alarm by competitors in Europe and the US.

The results show just how successful Toyota has been in cutting costs.

Operating profits benefited to the tune Y70bn as a result of cost-trimming. This helped offset the impact of the depreciation of the dollar against the yen, which knocked Y35hn off profits in the half-year. It also helped Japan's largest automotive producer dely stag nant conditions in domestic and overseas markets. Total vehicle sales in Japan rose a meagre 1 per cent last year with the pick-up in the later months of the year disappointing. In Europa, the Japanese share of a growing market dropped from 12 to 11 per cent. Nevertheless, despite downgrad-ing its volume sales forecasts, Toyota is now confidently upgrading its net profits forecasts for the nine months

The message for international car manufacturers is clear. Toyota is set to emerge from recession a fitter force. Moreover, as there is no marked sales upturn in Japan, the rationalisation will not relent. Nor will Toyota reduce its aggressive overseas expansion. For investors, the figures confirm that earnings are at last climbing again. towards their previous peak. Toyota's shares enjoy a deservedly high rating and further outperformance is likely.

Goodwill accounting

Advisers to Wellcome have suggested that accounting anomalies may prevent a US company coming forward as a "white knight" for the beleaguered UK pharmaceuticals group. The argument centres on the different rules on accounting for goodwill, the gap between the price paid for a company and its tangible assets. According to this flawed line of reasoning, UK buyers have an advantage over their US peers when bidding for companies where the premium over tangible assets is large. This follows from the fact that UK companies, unlike their US competitors, are not obliged to write off goodwill against profits and thus reported earnings do not suffer on such acquisitions. The purchase of Dr Pepper by Cadbury Schweppes is said to show that this

applies as much to the food and drink

sector as to pharmaceuticals. However, the argument is nonsensi cal as the accounting treatment has no bearing on the economics of a transaction. Indeed, if there is a competitive advantage, it is now with US companies. There has been a recent change in US law which makes goodwill a tax-deductible expense. This should positively encourage transactions involving large amounts of good-will. The write-offs would have a cash benefit to the acquirer, which would make the impact on reported earnings more bearable. This way of dealing with goodwill might appeal to finance directors in the UK, where the prolonged debate on accounting for intangibles has merely exposed the inadequacies of the various treatments proposed so far.

Eurotunnel

It is bizarre that Eurotunnel shares should be hit by the revelation of fur-ther disagreements with British Rafi and France's SNCF. The argument concerns only a few million pounds, which pales by comparison with the group's £7hm of debt. Meanwhile, the announcement of last year's diminutive revenues was already well

Nonetheless, Eurotunnel is fast approaching another watershed. The company's projections last May gave it a £419m margin of error to carry it through to positive cash flow in 1998. It is likely to have suffered a £50m short-fall from the delayed launch of services. A further £150m is contingent on the exercise of warrants in October, but this would require a rise in the share price. In addition, Eurotunnel forecast average UK/French interest rates of 6.15 per cent this year

and 6.4 per cent next. The money markets suggest this is wildly optimistic, which could inflate the cost of servicing Eurotunnel's £4.5bn floating rate debt. And that is even before you look at the trading picture.

Yet all is not lost. Eurotunnel is pursuing BR and SNCF for compensation on delays and cost over-runs. It wants £400m and a higher share of Eurostar's profits. A decision is due this summer. Both rail companies are state owned, and such compensation could provide a means whereby goveroments could support a project in which much political capital has been invested. A favourable decision would encourage warrant conversion, providing the capital for Eurotunuel to go out and compete for customers. Until then, its future remains uncertain.

UK markets

Since September, the FT-SE 100 index has crossed the 3,100 level on three occasions and each time it retreated. But this time the index appears to have sufficient momentum to sustain the rally and even advance

For one thing, the market seems to be looking for good rather than bad news. The main reason is the state of the bond markets. Long-term bond yields are falling as It appears increasingly probable that the US economy is slowing and that fears about inflation have been over-pessimistic. This pro-vides support for equities on both sides of the Atlantic. In the UK particularly, the yield ratio between equities and gilts looks increasingly undemanding given groups' strong earn-ings and dividend growth.

A further boost for equities should

come from additional liquidity injected by the corporate sector. Companies are generating large quantities of cash. This is being distributed through normal dividend growth, cash buy-backs and through acquisitions. Additional funds are also available for equities because of the UK's shrinking public sector borrowing requirement which has reduced the supply of gilts.

However, the momentum is not irre-sistible. If the rally is to be sustained, the UK results season must not con-tain too many disappointments; US equities, which seem to be towards the top of their trading range against bonds, must not suffer too sharp a correction; and domestic political crises must not lead to a sterling crisis which might undermine overseas investors' confidence in UK assets.



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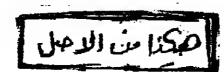
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MARKETS THIS WEEK



PETER NORMAN: ECONOMICS NOTEBOOK Official development finance fel between 1992 and 1993 yet the problems that aid is intended to tackle persist. The World Bank says that more than 1bn people live in poverty. Now non-governmental organisations are becoming increasingly important as channels

JOHN PLENDER: GLOBAL INVESTOR The fact that the last rescue package for Mexico in August 1992 coincided with the start of a long buil market in US equities and bonds has encouraged optimists to argue that the latest rescue could prompt a similar upsurge thanks to the injection of liquidity into the system. It is an engaging hypothesis, but hopelessly wrong-headed. Page 20

The improved performance by European government bond markets this year, and in particular last week, has triggered an outbreak of

FOURTIES: In Wall Street uncertainty may reign until Wednesday when important figures on capacity utilisation and consumer prices will be released. London last week saw a sudden scramble towarda the UK market by fund managers who had let their weightings drift down in January. Page 23

The recent relexation of barriers to foreign investment in the share market by the Taiwanese authorities are unlikely to result in an influx of overseas funds in the near term. Page 21

CURRENCIES: The dollar has recently traded in tandem with tha US bond market, with bullish sentiment based on the view that economic growth in the US is slowing, and inflationary pressures subsiding. This view will be put to the test this week. Page 21

COMMODITIES: Serious negotiations between zinc miners and smelters about charges in the coming year will begin next weekend at the American Zinc

INTERNATIONAL COMPANIES:

The conditions for a settlement in the governance row between the directors of Union Bank of Switzerland and BK Vision, the bank's largest shareholder, appear to be improving. Page 19

Kleinwort Benson, the UK investment bank, and Lehman Brothers of the US have won the mandate to advise on the privatisation of Talwan Power

STATISTICS Company meetings Dividend payments

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Pearson buys 10% Asian TV stake

embraces Thames Television, the

former London weekday FTV sta-tion and now an independent pro-duction company, a joint Euro-

The shape of things to come

Holidays 60

Pearson, the media and entertainment group, is expected to announce today the acquisi-tion of a 10 per cent stake in Television Broadcasts (TVB), the leading Hong Kong broadcaster, for HK\$1.3bn, or about \$166m. It is believed the seller is Shaw Brothers, the family company of Sir Run Run Shaw, TVB founder and executive chairman. The sale, expected at around HK\$32 a share, would reduce the family stake to 24 per cent. The shares

closed at HK\$32.80 on Friday.

UK media group fulfils Hong Kong ambition with HK1.3bn TVB purchase from founder television interests in the fast-Pearson's television division

ment its European brosdcast interests.

TVB is the largest producer of Chinese-language television programmes, making about 5,000 hours of drama, soap operas and comedy a year. It has a virtual stranglehold on the Hong Kong television market and has penetrated the southern Chinese market.

growing Asian market to comple-

pean satellite venture with the BBC and stakes in satellite services, including British Sky Broadcasting. In January Mr Greg Dyke, one of the executives responsible for London Weekend Television's success, accepted the post of Pearson's television interests because "it has a clear commitment to expand its television interests both in the UK and internationally". Previous efforts by Pearson -

which owns the Financial Times - to expand in Asian television had been thwarted. In July 1993, Pearson withdrew from talks to buy a controlling interest in Hutchvision, the operator of StarTV, a Hong Kong-based satelchairman and chief executive of lite television system with broadcasts reaching 38 Asian countries. Mr Rupert Murdoch's News Corporation bought a 63.6 per cent stake a few days later. Pearson then turned its sights

on TVB. The second largest shareholder is Mr Robert Kuok. Until last September Mr Kuok's stake was about 24 per cent. Over the summer he was in talks with Pearson about the UK group acquiring a near-10 per cent stake, but they broke down. He then sold 30m shares, or 7.5 per cent, to investment institutions for more than HK\$1bn, the day after TVB reported a 70 per cent increase in first-half net earnings

seeks Ecu5bn credit

By Martin Brice in London

The Italian treasury will today formally announce that It is seeking Ecn5bn (\$6bn) from international banks. It has asked J.P. Morgan, the US bank, to coordinate the Ecu5bn, five-year facility. The bank will be asking a group of international banks each to underwrite Ecu300m

The money will be used to redeem maturing Italian govern-ment bonds denominated in Ecu, known as Certificati del Tesoro (CTEs).

The decision to continue its Ecu liabilities by raising funds in Ecu rather than other currencies is in line with the previously stated intention of Italian premier Mr Lamberto Dini to take the Itra back into the European exchange rate mechanism, and maintains Italy's overall level of Ecu liabilities. Mr Dini said in his inangural speech to the Chamber of Deputies on January 23 that ERM membership was an aim for the lira.

The decision to opt for a credit from hanks rather than issue new CTEs is a reflection of current low rates available in the international banking market and the enhanced flexibility which a bank credit provides for the CTE refinancing programme. Aggressive competition among banks for assets has forced the price of loans down, while politi-cal troubles have led to volatility in Italian government bond mar-

kets including the CTEs. Pricing of the term loan appears to have been set at 8 hasis points over the London interbank offered rate (Libor There is an 18-month availability period during which the Italian Treasury will pay a 4 basis points commitment fee on the

undrawn amount of the loan. International banks have been enthusiastic lenders to sovereign borrowers because the loans are zero-weighted assets, which means the banks need not put aside capital against them.

J.P. Morgan recently coarranged the successful \$6hn loan for Sweden, which was also priced at 8 basis points over Libor. A DM3bn (\$1.9bn) loan for Portugal priced at 7.75 basis points over Libor attracted underwriting commitments of DM8.4bn from international banks, while last year Spain borrowed Ecn6bn priced at 8.75 basis points over Libor.

The deal would fulfil the UK ket - currently 8m-strong, but group's ambition to expand its Leisure group seeks expansion after sale of Xerox stake, writes Scheherazade Daneshkhu Rank limbers up

to sound its gong in new areas

or a company which introduced its films by banging a gong, Rank Organisa tion, one of the UK's largest diversified leisure groups, is remarkably reticent about its future. Rank last month announced that it would reduce its highly profitable stake in the Rank Xerox office equipment joint venture from 49 per cent to 29 per cent in return for £620m (\$961m). Its circular seeking shareholders' approval for the disposal is expected to be sent out later this week.

Rank's shares lost 5 per cent of their value on the day of the announcement - its whole Rank Xerox stake was estimated by some to be worth £2bn - but the back in fits and starts towards the 405p at which it closed the day before the announcement. The rocky ride has reflected questions about the wisdom of

the sale and uncertainty about what the company intends to do with the proceeds. "No one expects Rank to come out and say it will be buying this and that company," said Mr Bruce Jones, leisure industry analyst at stockbroker Smith New Court, "but it could single out one or two areas or say it wants to increase its geographical expo-sure outside the UK."

The sale presents a challenge

NORWAY'S BLUE-CHIPS

State moves in for

explosive showdown

Dyno, the explosives and chemicals group, kicks off the second week of Norway's corporate reporting season

and today will report record profits for 1994 in the range of NKr700m-NKr750m (\$104m-\$112m). Other blue-chips to

unveil last year's preformance record

Hafslund Nycomed.

include Den norske Bank, Kværner and

Although three out of the four groups

are expected to report stronger results,

expected showdown tomorrow between

DnB, Norway's biggest commercial

shareholder with a 72 per cent stake,

DnB intends to defy the state's

made. This will set in motion a

confrontation between the two.

between the state and Christiania

over the dividend payment for the year.

demands for a payment ratio equivalent

to 50 per cent of net profit and analysts

expect a 40 per cent payout ratio to be

The clash will also set the tone for

the outcome of the same dividend row

Bank, the second biggest commercial

bank, due to report results on February

22 and in which the state holds a 69 per

Also due to report full-year figures on Valentine's Day is Kvaerner, the

engineering, shipping and shipbuilding group. On Thursday Hafslund Nycomed

will report figures weakened by sharper competition and price discounting for

radiology imaging products.

the market is gearing up for the

bank, and the state, its major

expand its core leisure and entertainment businesses. In due course, Rank will either be seen to have invested the money profitably or to have wasted it.

Rank is the UK market leader or second big player in most of its many businesses which loosely hang together under the leisure banner. These include video duplication, Pinewood film studios, the Odeon cinema chain, Butlins holiday centres, a string of about 150 social and bingo clubs which operate under the names Top Rank and Mecca, as well as the Hard Rock hamburger restaurants in Europe and the eastern US. It also owns nightclubs, casinos, amusement arcades and caravan resorts.

utive, who last week firmly denied rumours that he was on the verge of early retirement, has indicated some future areas of expansion. These include developing the company's proposed Oasis holiday villages which will compete with the three successful UK Center Parcs belonging to Scottish & Newcastle, the beer and leisure group. The construction of the first

Oasis near Folkestone in Kent has been delayed by environmental objections. However, Rank is committed to the venture and has said it wants to open a number of Oasis villages - perhaps as many as five - which are estimated to cost about £80m each.

French bank Crédit Lyonnais is ing successful new "flat-floor" putting up for sale. However, given its ownership of more than 300 Ogeon screens in the U proposed purchase could be ferred to the Monopolies and

Rank has already said it wants to increase its investment in film production in return for non-US distribution rights. It helds the UK chems distribution rights for the successful British film Four Weddings and a Funeral. Plans are under way to develop 600 acres of land in Florida adjoining the motion picture theme park which is jointly owned with Universal Studios.

Mergers Commission.

Bingo, the largest contributor to profits in the recreation division, is another area Rank is committed to expanding. It will need to do so to protect its UK market share against other com-penies, such as Vardon and First Leisure, which have been build-

chubs on the edge of towns. But Rank's acquisition of a

club in Spain provides a toehold in a potentially lucrative market. It says an average of \$50-550 per person is spent per visit to Spanish bingo clubs compared with £12-£15 in the UK. It intends to make more acquisitions or build new clubs there. Bingo expansion in the North America is also a possibility.

The largest contributor to profits in the leisure division is the Hard Rock restaurants which, with a few exceptions. Rank either owns or franchises. It plans to increase their numbers in the US and Europe.

Rank has given no indication whether it will use the money to expand these projects or whether it has a specific acquisition in mind. If it does, targets could include William Hill, the betting chain owned by Brent Walker, the debt-laden bookmaking and public house group.

Mr Gifford's strategy since joining Rank from Cadbury Schwen pes in 1983 has been to get rid of loss-making and non-core businesses. "He has been quite good at that", one analyst said, "but the company has spent a lot of money in the last five to 10 years without getting high enough returns. Rank is a jack of all trades but master of none." Others disagree or believe it is

the company will reap the rewards of the £1.1hn or so invested over the past five years. Rank itself says the degree to which its businesses interlink and its purchasing power are often underestimated. It claims, for example, to be the largest buyer of soft drinks in Europe. Until the Rank Xerox disposal

is approved, however, the market will have to wait for the gong.

still too soon to judge whether

This week: Company news

SAAB

Back in the race after five years in the pits

After five years of grim struggle against huge losses, Saab Automobile will today announce a profit for 1994, the first in a full year since 1968 and the first since General Motors of the US bought a half share and took management control of the company in late 1989.

Expectations are for a pre-tax return of in excess of SKr500m (\$67m) after a loss in 1993 of SKr1.37bn and accumulated losses since 1988 of more The result will come as a relief for

GM and Saab-Scania, the Swedish half-owner that is in turn held by the Wallenberg family empire. Since GM bought into Seab in a SKr600m deal in December 1989 - Ford and Piat had also been suitors - the

two partners have twice had to pump in

capital injections totalling more than They will argue that Saah has now got to grips with the chronic inefficiencies that plagued it in the past and survived a tough recession to emerge with a bright future. But with a basic range of just two models and low volumes. Saab still has some way to go

to re-establish itself fully. Key to the revival last year was the success of the new 900 model launched in 1993. Figures already released showed Saah sold 89,000 cars in 1994, compared with 73,600 in 1993.

The target for 1995 is 100,000, a mark it last exceeded in 1939. The return to profit was also aided by productivity gains and the weakness of the Swedish

The question for GM now is whether it can raise Saab's productivity to industry-leading levels and get attractive new models on the market. It is working on a replacement for the old 9000 model and must soon decide whether to add a smaller or a top-line luxury model to extend its

OTHER COMPANIES Petrochemicals surge should benefit BP

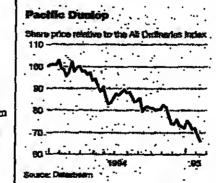
British Petroleum, one of last year's favoured recovery stocks, reports fourth quarter earnings tomorrow. Oil sector analysts are expecting replacement cost profits of £375m-£485m (\$581m-\$674m) against £315m in the fourth quarter of 1993. The forecast of sharply improved earnings is based mainly on the recent surge in petrochemical prices.

This week, Australia's corporate sector begins its interim results season in earnest. Commonwealth Bank, one of the country's four national banks. will kick off on Monday with analysts expecting profits for the half-year to end-December to be anywhere from A\$410m to A\$430m (US\$324m), against AS312.5m last time.

Pacific Dunlop, reporting on Tuesday will take a A\$40m abnormal item in respect of its troubled pacemaker business, but is thought likely to post only a small operating profit gain as

On Wednesday, there could be happier news from Western Mining Corporation, which is expected to demonstrate the benefits of higher metals prices and could see profits of around A\$120m. Other companies reporting include Burns Philip and

Renters: The UK-based international financial information and news group, is expected tomorrow to report 1994



profits up about 15 per cent to between 2505m and 2515m (\$798m), from the urevious year's 2440m. Some US brokers are even more bullish with forecasts up to £534m. Helped by the £350m share buy-back in 1993, earnings per share should rise faster still with a consensus forecast of around 21.5p, up by a fifth. Reuters is enjoying strong cashflow and brokers are predicting dividends of up to 8p, a rise of 23 per cent.

Hanson: The market is expecting a healthy underlying improvement, particularly from chemicals in the first-quarter figures from the UK conglomerate. Following the recent upbeat annual meeting, forecasts range from £220m to £277m (\$429m), up from £173m, which was affected by the Peabody coal strike in the US. Excluding disposal gains, the figure is expected to be nearer \$250m (£98m). The quarterly dividend is likely to be 3p (2.85p), the level prevailing since the second quarter of last year.

Companies in this issue AAH Alled Domec

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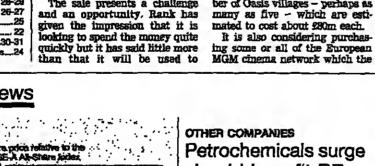
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THE LINK BETWEEN THE PAST AND THE FUTURE Omega Constellation. 18 k gold. Swiss made since 1848. MA IV OMEGA The sign of excellence



Kleinwort wins Taipower mandate

By Nicholas Denton in London and Laura Tyson in Talpei

Kleinwort Benson, the UK investment bank which reports its annual results this week, and Lehman Brothers of the US have won the mandate to advise on the privatisation of Taiwan Power Company.

Taipower, with assets worth \$25bn (£16.1bn) and annual turnover of \$7bn, is one of Taiwan's biggest companies; Kleinwort and Lehman have won one of east Asia's most

Expro Group, the UK supplier

of oilfield services that was the subject of a management

buy-out three years ago which left it heavily indebted, has

resurrected its flotation

A float involving a placing and public offsring was first mooted last May and planned

for last summer but did not see

The proceeds of the share

issue, which is expected to

value Expro at more than £100m, would be used to pay off debt, the company said

By Mertin Brice

the light of day.

hotly contested investment banking jobs.

They have also entered into an environment of political controversy over privatisation and particularly over the current sale of shares in stateowned China Steel.

The timing and strategy of the sale remain to be decided. and the Taiwanese authorities will separately choose global co-ordinators to a future international equity offering. The appointment, none the

less, sets in train the liberalisa-

Expro resurrects float plans

and expects £100m valuation

It had £58m of debt at the

end of the 1993-94 financial

year, much of it as a result of

the £52.4m MBO from Flextech,

Expro's net profit has

increased despite operating in

a low oil price environment.

Net profit for the year to March 31 1994 was £4.47m

(£3.1m), on turnover of £65.4m

The group was established in 1973 and now employs 850 peo-

ple. About 47 per cent of turn-

over is currently generated in the continental shelf off the UK, with the rest coming from:

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KNIGHT-RIDDER

STR III

the mainly media group.

tion of the Taiwanese electricity industry, which has been synonymous with Taipower, to private and foreign invest-

Kleinwort Benson and Lehman Brothers are also aware that advisers on strategy have often gone on to win the more lucrative roles in the transaction itself.

Lehman's bid for the advisory role, estimated at only \$113,000, is believed to have undercut all others by a sub-

tal Europe, Asia Pacific, tha former Soviet Union, South America and tha Middle East.

About 20 per cent of turnover

is related to gas exploration

and production.

The float will be sponsored.

by Robert Fleming and brokers

Mr John Dawson, chief exec-utive, said: "Our customers

include most of the world's

We regard listing on the Stock

major oil and gas companies.

Exchange as an important step in achieving our aim of growing the business, both organically and by acquisition.*

will be Cazenove.

Lehman Brothers emerged from a field including CS First Boston and Goldman Sachs, both of which were shortlisted and Morgan Stanley, JP Morgan, Schroders, Paribas and

Jardine Fleming. Lehman, which has close local contacts through a joint venture in Taiwan, brought in Kleinwort to tap its experience of electricity privatisations.

Under the mandate, the advisers will work until May on a valuation of Taipower and on recommendations for the

lay out the options of keeping Taipower vertically integrated or creating independent distributors to ease the entry of new generators.

The Taiwanese government is separately inviting applications from independent power producers for an estimated three licences to build plants and sell electricity to Taipower. Foreign companies may bid through joint ventures in which they have less than a 30 per cent shareholding.

Norwich Union's new business falls sharply

An increase in sales through independent financial advisers last year was not enough to make up for a sharp drop in UK business won by the direct sales force, according to fig-ures from Norwich Union. New regular premium life

£105m, down 9 per cent on 1993. Single premium business fell 12 per cent to £706m. Mr Philip Scott, life and pensions general manager, said regular premium business sold through independents rose 11 per cent, partly from the success of corporate pensions and

and pensions business totalled

protection-only policies.

Norwich had to take its direct sales force off the road for re-training last March. It then attracted a £300,000 fine from regulators for breakdowns in management control. The reduction in its sales force

Its network of tied agents products exclusively also halved. From July, it lost its link with Leeds Permanent Building Society, which pro-vided about 8 per cent of its new business in 1993.

Electrocomponents plans investment of further £35m

Electrocomponents, the electronic, electrical and mechanical components distribution group, has approved an additional £35m for the expansion programme at its RS Components offshoot.

A new warehouse is under construction at Nuneaton, Warwickshire, and the expansion is expected to create more than 400 jobs over the next four years. The commitment, together

with £5m already approved to market capitalisation of the meet growing volumes at the Corby plant in Northamptonshire, represents an investment of about £120m in Corby

from 800 at the start of last year to 170 by August would have had an even more significant impact on new business. eparate companies selling its

companies may effect change with the co-operation of only two or three other partici-Clerical Medical, Fidelity, Fleming, PDFM and Schroder Investment Management emerged as the largest buyers among institutions of new issues in 1994. Those who are most underweight, relative to their holding of the UK equi-

> agement, Norwich Union, and Standard Life. The study, which examined who bought shares in the 125 new companies which came to market in 1994, showed that 250 institutions bought shares in at least one company. How-ever, of these, three floata-tions - BSkyB, 3i and Telewest - accounted for nearly half the

ties market in general, are AMP Society, Barclays de Zoete Wedd Investment Man-

agement, Mercury Asset Man-

institutions

new issues

Investments Correspondent

A handful of fund managers

own a disproportionately large

part of the new equities mar-

The study, conducted by Citywatch, a share ownership

research organisation, con-

cludes that this has left small

companies, who make up the

bulk of new flotations each

year, in the hands of relatively few institutional abareholders

The average newly listed

company has 20 or fewer insti-

tutional shareholders, the

study found. In addition share-

bolders tend to "stockpick"

among smaller companies to a

far greater degree than they

The research goes some way towards explaining why insti-tutions have been more active

in removing poorly perform-

ing managements at smaller companies than larger ones. The study notes that larger

companies have a diffuse shareholder base making col-lective action difficult. How-

ever, sharebolders in smaller

do large companies.

with relatively large stakes.

ket, a new study shows.

control

By Norma Cohen,

new issues market. However, of these 250 buy-ers, only eight had stakes in more than half, while 20 had shares in one third or more.

Handful of | Second Chinese joint venture for Allied Domecq

By Peter Montagnon, Asia Editor, in London

Allied Domecq has established a joint venture with the Chinese government in the eastern city of Qingdao to produce brandy, whisky, gin, vodka and sparkling wines for the domes-tic market. Allied gave no financial details but said it was a strategic move to reinforce its presence in a country already estimated to account for 34 per cent of the world spirits market.

"Over 10 per cent of China's urban population of 350m people are now earning in excess of \$1,000 a year, at which point, in evolving markets, the consumption of branded goods such as ours starts to take off", said Mr David Jarvis, head of

of Domecq, the Spanish spirits group with extensive business in the region. Mr Jarvis was reluctant to forecast how quickly Allied's sales in China would grow. The building of brands such as Courvoisier and Balantine's

Allied's spirits division.
This is Allied's second ven-

ture in China. In 1990 it bought a 40 per cent stake in Huadong

Winery, in which its partner was Cerof, the Chinese govern-

ment office controlling

imports. But east Asia accounts for only 8 per cent of

Allied's turnover in wines and

spirits. Last year the group

made a large push in Latin America with the acquisition

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is going well, but it is going to take a lot of shoe leather to achieve our ultimate goal."

General Cable ready for market

General Cabls, one of the largest UK cable communica tions groups, has relaunched its plans to float in the UK and US raising between £200m and £250m - having been forced to abort the exercise last May "in the light of market condi-

Mr David Miller, finance director, would be no more pre-cise on the timing of the float

than "in the spring".

The group had made no secret of its desire to gain listings in London and on New York's Nasdaq. Mr Philippe Galteau, managing director, said General believed "the time is now appropriate". Since the pulled floats last year of cable companies General, Comcast and TeleWest, he has been making presentations in the City. "Bankers are starting to understand," he said then.

Mr Miller added yesterday that the market for cable stocks had picked up, and he ascribed this to the City's and

understanding of the industry. He suggested that the flotation - to be conducted by Lazard Brothers and NatWest Mar-kets - would value the group

at between £600m and £700m. General is involved in three cable markets in the UK and its franchises represent 1.6m homes. However, the group dif fers from its rivals in its emphasis on business telephony. General picks up residential cable and telephone work as it targets the business community. Mr Miller said the eastern end of the M4 corridor was particularly rich.

The flotation proceeds would help "finance the continuing development of General Cable's franchise operations. So far, Compagnie Générale des Eaux - the French group which owns 90 per cent and has effective economic control over 63 per cent of General has invested some £250m in General's cable operations. However, Mr Miller said the amount was closer to £400m, taking in contributions from subsidiaries and associates,

N Electric holders expected to end limitation on stakes

By Chris Tighe

BIDDER/INVESTOR

On Wednesday, at Newcastle's 2,000 seat capacity City Hall, hundreds of Northern Electric shareholders are expected to attend an extraordinary meeting called by the company, the regional electricity company for north-east

The meeting will consider just one resolution; that the Articles of Association which

or more be removed.

by the government on all recs when it privatised the electricity industry. If, as expected, the egm approves the change, which requires a 75 per cent acceptance, it will take effect after March 31, when the government's golden share

The meeting was triggered

SECTOR

CROSS BORDER M&A DEALS

prevent any shareholder from holding a stake of 15 per cent or more be removed.

This limitation was imposed by the government on all recs the government of all recs. does not intent to frustrate the bid by relying on restrictions

By Wednesday, the Department of Trade & Industry may have said if it intends to refer the bid to the Monopolies and Mergers Commission, resulting

COMMENT

Needs EU

Foreign buying wave continued

SBC's second

LatAm stake

Gaining extra US platform

Growing sector

Pearl disposa

More UK life

A flist for

Ukraine^{*}

VALUE

AAH gets back most of its £3m

AAH, the pharmaceuticals distribution group, has recovered nearly all of an estimated £3m in stolen cheques mailed to the company, writes Motoko The cheques were discovered

missing by one of the compa-

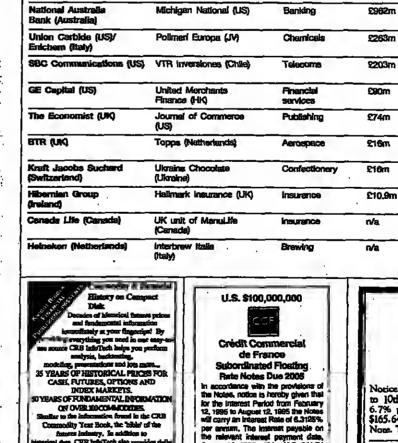
ny's credit controllers who found about 100 cheques had not been banked. AAH con-tacted customers to stop the cheques and send new ones. Last week Mr Bill Revell, chief executive, said the theft appeared to involve the open-

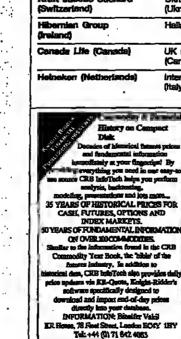
ing of dummy bank accounts m AAH's name. The CID at Runcorn said it was continuing inquiries. Mr Andrew Wallis, group finance director, said: "We will obviously be looking at all aspects of our operation to see

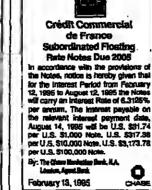
Review at Fisons

where it went wrong."

Fisons, the pharmaceuticals, scientific instrument and distribution company, has confirmed that Mr Stuart Wallis, chief executive, is conducting a review of group operations. However it would not comment on reports that cost cuts of £100,000 were planned and that it was close to finding a buyer for its scientific instru-

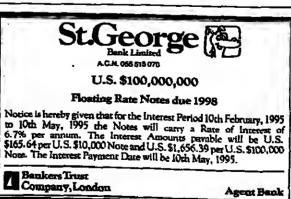






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The conditions for a negotiated settlement in the bitter governance row between the direc-tors of Union Bank of Switzer-land and BK Vision, the bank's largest shareholder, appear finally to be improving follow-First, the Zurich Commercial Court has said in a preliminary judgment that it was plausible that a large number of shares were voted illegally in the UBS board's favour at a share-hold-The meeting was called to vote on the board's proposal to seeks

Settlement more likely in

UBS row with BK Vision

Martin Ebner:

Second, the Swiss bank has, meanwhile, claimed that Rolex, the luxury watchmaker, acted in concert with BK Vision and the entire BZ financial group, which is led by Mr Martin

registered shares were in excess of the 5 per cent the concert party would be allowed to vote under the bank's stat-

On Wednesday, UBS notified Rolex that it had cancelled the registration of its shares.

UBS directors' willingness to

The bank also said that it other shareholders to deter-

alleged concert party.
This counter-attack could substantially reduce the number of votes that Mr Ebner could hope to attract to his causes at the forthcoming UBS annual general meeting in

It is also likely that M Ebner's other clients, like Rolex, would be extremely distressed to see their identities revealed, and will therefore put pressure on him to negotiate a

Rolex put out an angry state ment last week denouncing the UBS board's actions, but it did not deny the charges. UBS claims to have strong evidence that Rolex worked together with the Ebner group in the preparation of its legal case against UBS.

For the moment, UBS is sticking to its position that it is ready to reduce the size of its board and to invite a BK representative to join it. But it will not back down from the share conversion motion

passed last November. Mr Ebner has said be would accept unification of the share structure, but only if all shares became registered shares and if significant changes were made to the board to increase its sensitivity to shareholder

COMPANIES AND FINANCE

in frozen foods feud

Mr Wallace McCain has soffered a setback in the long feud with his brother Harrison and other family members over control of the New Bruns-wick-based McCain frozen

foods empire. A New Brunswick court has endorsed last summer's action by Mr Harrison McCain and his supporters to oust Wallace as co-chief executive.

The judgment also confirms an arbitrator's decision that Wallace, who has a one-third stake in McCain, cannot force other shareholders to spin off part of the family-owned com-pany to the public. Wallace contended that a public offering was the only way in which he could obtain an acceptable

price for his shares.
Although Wallace may appeal, Harrison supporters are confident that the judg-mant removes an important legal obstacle towards resolving the family feud.

However, the future of Wal-lace's shareholding remains unclear. Wallace and Harrison have each offered to buy out the other, but have been unable to agree a deal. They founded McCain Foods in the late 1950s. Their relationship was soured in 1991 by a dis-

Fresh move KOP-UBF may bid for Skopbank

The Finnish banking group to be formed by the newly-an-nounced merger of Kansallis-Osake-Pankki and Union Bank of Finland is already contemplating extending its powerful market position by bidding for Skopbank, a state-owned wholesale unit that was one of the chief casualties of the

country's banking crisis.
Mr Vesa Vatnio, who is to head the still unnamed new

Banesto to sell building unit Banco Espanol de Crédito (Banesto), is to sell Agromán, one of the last remaining big industrial assets controlled by La Corporacion, the bank's

holding company, to Ferrovial, a rival domestic builder. Ferrovial, which is owned by some 40 shareholders and controlled by Mr Rafael del Pino, its founder, will become the third largest construction company in Spain, with an annual turnover of some Pta300bn (\$2.29bn) following its acquisi-

tion of the Banesto unit. Under the terms of the sale agreement, Banesto will first readjust Agromán's balance sheet through reducing its cap-

omat at the weekend there could be further "arrangements" in the banking sector and said he was interested in acquiring all or parts of Skop-bank. "We are studying if it is possible to make an offer thet would interest the seller," he

of less than FM32bn (\$6.8bn), is only a fraction of the size of KOP and UBF, which together will have total assets of FM300bn, making the new group one of the biggest banks

ital by Pta3.5bn and by inject-ing fresh funds of Pta12.8bn in a rights issue which will be

wholly subscribed by La Cor-

poracion.

The rights issue is designed to raise La Corporacion's share

in the company from 55 per

Agromán, which trades on the Madrid stock market,

posted losses of Pta19hn last

Heavily indebted, and strongly damaged by the

shrinking construction market

during the domestic recession,

the company had become a considerable burden on Ban-

esto and on its industrial hold-

Prior to Agromán's sale to

ing company.

cent to around 95 per cent.

lowing Skopbank would fur-ther entrench the new bank's

Under the merger announced last week, the new group is already set to have 40 per cent of the private client market and 60 per cent of corporate and to per cent of corporate business, making it an intimi-dating competitor for the co-op-erative Okobank and state-owned Postipankki, the other two remaining large retail

The merger is the product of

segregate the construction company's real estate division

and also a telecommunications

company that it controls called

Ownership of these two busi-

nesses will be transferred to

Agapsa, a portfolio company

wholly-owned by La Corpora-

Ferrovial will then make a

public share offer valued at

Pta2bn to acquire Agromán's

Banesto's disposal is in line

with the sale of other units

from La Corporacion under a

disinvestment policy that fol-lowed the acquisition of the

bank by Banco de Santander in

construction business.

Radiotropica.

losses for the past four years. Skopbank acted as the central bank for the savings bank sector in Finland which was hardest hit by the problems. It fell with the government pumping in FM18bn in cash and other supports to keep it afloat. The savings banks them-selves received most of the rest of the FM40bn in total state

support doled out to the banks before they were sold off in equal portions to KOP, UBF,

Okobank and Postipankki. Luxembourg bank lifts

net earnings

Luxembourg increased its net profit by 9.2 per cent to LFr2.7bn (\$86m) last year, compared with 1993.

However, the group, one of Luxembourg's biggest banks, said that because of extremely difficult market conditions, the net profit on financial operations was down from the

Its balance sheet at the end of the year totalled LFr784.2bn, up 5.6 per cent from the previous vear. Banque Générale customer deposits were also up at

Kone raises profits despite lower sales

By Christopher Brown-Humes

By lan Rodger in Zurich

ing two develop

ety of grounds.

ers' meeting last November.

convert the registered shares

into bearer shares, thereby

eliminating their extra voting power, but without compensa-

BK Vision challenged the

The court's opinion last

result of the meeting on a vari-

week would seem to increase the chances that UBS would

lose if the court case were pur-

including an appeal to the

Supreme Court, could take

negotiate rather than have its

capital structure paralysed for

Thus, it should also increase

Kone, the Finnish lifts group, increased profits after financial items by 22 per cent to FM403m

It relied on a sharp cut in financing costs and increased maintenance business to offset a poor market for new eleva-

Sales fell from FM10.8bn to FM7.7bn but, adjusted for the stronger markka and the sale of non-core operations, the figure was broadly unchanged. A drop in operating profits to FM441m from FM464m was more than offset by a FM100m

cut in net financial expenses to FM38m from FM136m. During 1994, Kone tightened its focus on its core elevators business, which now accounts for 97 per cent of turnover. It sold three units, including Kone Cranes and Kone Wood, while strengthening its posi-tion in North America by buying Montgomery Elevator, the

fourth largest lifts group in the The Montgomery purchase will lift North America's share of Kone's sales from 10 per cent to 30 per cent, while cutcent to 60 per cent.

This is important strategically for Kone at a time when new elevators business in Europe has proved particularly hard to build up. Even though European demand bottomed last year, the company is not expecting any significant growth. In North America, by contrast, elevator demand is

The group, the world's third largest lifts company, is also relying on steady growth in its maintenance and modernisa tion business to counter the new business trend. The comunder maintenance, compared with 354,000 at the start of the

year.
The year-end order book totalled FM5.9bn, including FM1.1bn from Montgomery. New orders rose in North America and Australia, but fell heavily in Scandinavia and

slightly in the Far East. An unchanged dividand of FM9 an A share and FM10 a B share is proposed.

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Indian Oil Corporation loan tightly priced

By Martin Brice

The state-owned Indian Oil Corporation has borrowed money at a price which suggests international banks remain keen to lend to India in spite of the difficulties experienced by another emerging

market, Mexico. The IOC has raised \$125m via an 180-day loan at 25 basis points over the London interpoints over the London inter-bank offered rate (Libor). Including other fees, the all-in-yield to international banks for lending to the IOC is 33 basis

points over Libor. This is the lowest price paid by an Indian borrower since the country's financial crisis in 1991. Mr Christopher Vermont, director of ANZ International Banking, which arranged the loan, said: "There is now a segregation of appetite among banks, and countries like India are benefiting from this. It is

now getting to the point where there is not a large return for an emerging market credit, but there is a shortage of assets around the world and banks have come into India very

aggressively."

ANZ has arranged eight loans since February 1991 for the IOC. The all-in-yield on loans paid by the IOC has fallen from around 250 basis points over Libor in 1991, to 55 year and to 35 late last year. It borrows money to pay for the

lar to that experienced by western borrowers, which have seen margins fall by up to 50 per cent in the past year. The decline has been driven by increased competition for assets among international hanks while corporate borrow-ers have remained wary of increasing debt.

Directors of Norwegian ferry line offer to resign

By Karen Fossii in Oslo

The board of Larvik Scandi Line, a small Norwegian ferry operator, has offered to resign because a major shareholder has rejected a proposal for the company to merge with Color Line, a large Norwegian ferry

A merger plan was agreed by the chairmen of the two ferry operators earlier this month. Mr Nils Olav Sunde, who controls a 44 per cent share-holding in Larvik Scandi Line, said he opposed the merger and would attempt to block it at an extraordinary general

meeting on February 21.

If Mr Sunde increases his stake in the company to more than 45 per cent, he will be obliged to make an offer for the remainder. The board eocouraged Mr Sunde to make an offer to remaining share-

man of Larvik Scandi's board, said the meeting will be offered the chance to elect a new board and Mr Sunde is widely

expected to seek a seat. Last week, Color Line reported record pre-tax profits of NKr207m (\$31m) for 1994 against NK167m a year earlier and proposed a dividend of NKr150 a share after passing

the payout in 1993. "For the first time in the company's four-year history, operations have provided a good return on invested capi-tal," said Color Line's managing director, Mr Jan Erik Nygaard. "I have no hesitation in proclaiming the year 1994 as a breakthrough for the com-pany," he added.

Color Line's sales advanced to NKr2.1bn from NKr1.81bn helped by rises of 12 per cent in passenger traffic and 15 per

Latin America

tion for foreign

Historical parallels taken too far

Great tidal waves of capi-tal have flowed in and out from the 16th century onwards. Hence the strong sense of deja ou over Mexico's latest troubles. Yet historical parallels should not be taken too far. The fact that the last rescue

package for Mexico in August 1982 happened to coincide with the start of a long bull market in US equities and bonds has encouraged cheery optimists to interest securities. argue that the latest rescue could prompt a similar upsurge thanks to the injection of liquidity into the system. It is an engaging hypothesis, but ropelessly wrong headed.

For a start, the US in 1982

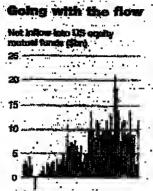
was suffering from an overvalued dollar, sky-high interest rates and financial instability. Penn Square and Drysdale Securities had just collapsed; International Harvester was in trouble. The dividend yield on the Dow Jones Industrial Average, at well over 7 per cent. was more than two and e half times its present level. Earnings yields on Wall. Street were close to a post-war peak.

Part of the Fed's response to extent they may be today, the Mexican crisis was to cut yields having risen to more

the discount rate from 11 to 10.5 per cent. Compare and contrast with the recent rise from 4.75 to 5.25 per cent. The Bank of England was simultaneously paving the way for the long disinflationary bull market in bonds by issuing its first index-linked stock - with hindsight, one of the great huying signals in history for fixed

Today almost everything is the other way around. After a period in which interest rates were held down to permit the banking system to recapitalise tself, monetary policy is being tightened. The assumption in the futures markets is that this process has some way to go, with short-term dollar rates peaking et just under 8 per cent in 18 months' time. The dollar, meantime, has been weak beyond most forecasters' worst expectations.

The one clear parallel is the flight to quality from anything Latin American. In 1982 US government bonds were the chief beneficiary. To some



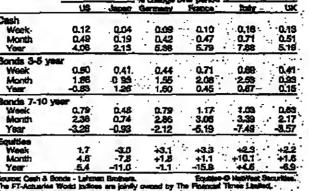
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enticing levels after the crash in 1994, although money funds and bank deposits offer strengthening competition for funds. As the charts imply, both the US equity boom and the surge in US portfolio out-flows coincided with the period of loose monetary policy. The flow of institutional and mutual fund money into equities looks to have peaked. If equities are seeing benefit from

Institutional Mutual

the Mexican evacuation, the parallel with 1982 suggests that these investors have a strong appetite for risk.

All this would look remarkably familiar to 19th century investors, who were wall condi-tioned to periodic bubbles. Just as the emerging market phe-nomenoo of the 1990s was helped by the collapse of communism and the liberalisation of markets, the 1825 Latin Total return in local currency to 9/2/95



American lending bubble was spurred by the end of Spanish colonial rule. Debt conversion, bringing lower yields on gov-ernment bonds, spurred 19th century investors to pursue high yields overseas regardless of risk, much as US depositors looked overseas as nominal returns in the banking system declined in the 1990s.

The "eldorado effect" is particularly striking in the index

numbers. The International Finance Corporation's index for Latin America rose 457 per cent between end 1988 and the end of 1994. Its Asian index grew by a mere 147 per cent over the same period. Yet Asia suffers much less from the current account deficits and low savings problems of the Latin Americans, and more of its inflows have taken the shape of stable direct investment

Is Latin America condemned to a perpetual cycle of boom and bust? For the first time in a long while it is possible to see a brighter future for the region, based not on natural resource-based wealth but on

its industrial capacity. Starting with Chile, which turned a cor-ner 15 years ago, Latin Ameri-can countries have been addressing their fiscal and monetary problems, while lib-eralising the supply side of their economies. The most telling statistic ebout Mexico is that it now derives about 80 per cent of its export revenues from manufacturing. Comparative advantage derives increas-ingly from the labour force

instead of oil. If Mexico can overcome the political strains that will ineviably come from adherence to an IMF programme - no small matter on top of the Chiapas rebellion – and if the wages pact with the unions holds, prospects for a long-term, postdevaluation boom within the new NAFTA framework are good. If others in the region

manage to stick to liberal pol-icy, the benefits will ultimately

Sudden

· 45.3

Perhaps a more difficult question concerns the possibil-ity that the US will generate further bubbles in both foreign and domestic markets. US investors' urge to buy \$27.5bn of emerging market equities between 1990 and the first half of 1994, compared with only \$1.2bn in the previous 10 years. partly reflected the new fashion for diversification. But it over from the loose monetary policy that was required to deal with the problems of the

banks. The US banking system is uniquely prone to moral hazard as a result of excessively generous deposit insurance and e "too-big-to-fail" doctrine for dealing with troubled banks. The urge to extend safety nets to all-comers has now been extended to foreign bond fund investors on the impleusible argument that a Mexican default would have threatened the whole US financial system.

What better way could there be to encourage fiscal profitgacy and more trouble in banking with sovereign borrowers. If Latin America has turned the corner - o big but not impossible "if" - the US banking system remains uncomfortably flawed.

Hammering out zinc charges

Serious negotiations between zinc miners and smelters about the charges smelters will make in the coming year will begin next weekend when the world zinc industry meets in Fort Lauderdale, Florida, for the American Zinc Association's annual four-day conference.

Contact between the factions so far has left them far apart about contract treatment charges. Analysts suggest that for the past three years it has been quite clear which of the negotiating parties has had the upper hand. But in 1995 the

market situation is "murky" so talks could drag on for some weeks, possibly until May.

The arguments centre on whether there will be more zinc concentrate evailable this year than in 1994. This intermediate material is produced by the mines and sent to the it is in good supply, the smelters can raise their charges. When supply is tight, they lower their charges to attract enough material to keep their capital-intensive operations working at a high level.

the zinc concentrate market will ease this year as the start-up of new mines and the re-opening of those closed in the recession will lift output by about 6 to 7 per cent. The miners say the new supply will not arrive until the second half of this year, and increasing smelter production in Europe and Japan will soak up all

increases in mine output. MIM, the Australian mining group, contributed to the when it said it would not be able to meet zinc con-

Smelter operators insist that centrate contracts fully this year because of production problems et its Mount Isa mine. However, it denied market rumours that it would be as much as 35 per cent short of meeting scheduled deliveries.

These negotiations seldom have direct impact on London Metal Exchange zinc prices. Even so, when LME prices are relatively low and smelter treatment charges relatively high, miners almost invariably cut back production until supplies are tight enough to drive exchange prices up again.

phenomenon ment Assistance Commit-tee of the Organisation

for Economic Co-operation and Development reported last week that official development finance fell between 1992 and 1993.

The World Bank, which night be expected to be a fund pecause of its vocation of combating poverty, is instead under perpetual siege from a host of critics.

Aid budgets in industrialised countries are under constant pressure as governments pare their fiscal deficits. The German and budget appears to be the latest facing cuts.

Stories of corruption, waste and inefficiency have added to the political unpopularity of aid in the industrialised democracies in recent years.
At the same time, the flow of private sector capital in the form of direct or portfolio ket nations has offered a more dynamic, market-based path to development.

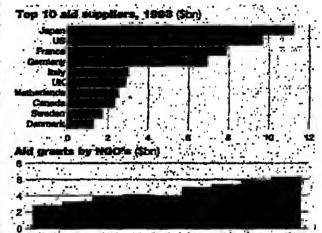
And yet the problems that aid is intended to tackle per-sist. The World Bank says that more than one billion people live in poverty, many of them in Africa and nearly half in south Asia.

Against this mixed back-

ground of disenchantment and need, new actors are playing e bigger role in the aid business. In particular, non-governmen-tal organisations (NGOs) are becoming increasingly impor-tant as channels for aid. NGOs are a growth indus-

try. The Commission on Global Governance, a high level lobbying group pushing for global institutional reform, reported last month that the number of international NGOs, defined as those active in et least three countries, **Economics Notebook**

Bit-part players take centre stage



soared from a few hundred to developing countries who nearly 29,000 in the 30 years to would otherwise have no 1993. A few are tiresome, access to credit. KUOM-IT-SII D more interested in publicising themselves than contributing to the welfare of the planet. But many have a great deal to

offer official aid agencies.
They can complement the resources of official bodies by contributing specialist know-ledge, specific skills, enthusiasm and a non-bureaucratic approach. They can get closer to aid recipients than huge organisations such as the World Bank or the aid agencles of the industrialised countries. This is especially true of the specialist, niche organisations that have become more numerous in the development

field in recent years. Two British charities, Opportunity Trust of Oxford and Homeless International of Coventry, are examples of this trend. Both have developed techniques for making small loans available to people in

Opportunity Trust supplies loans that might be as small as £10, but are usually between £200 and £400, to local businessperple in developing nations such as El Salvador and India, and in former communist states such as Bulgaria and Russia.

Homeless International, a niche charity in the UK housing and construction sector. recently launched a guarantee fund to enable 2,500 families in Indian states of Andhra Pradesh and Gujarat to bor-row roughly £200 each from a local mortgage supplier for housing construction.

In both cases, borrowers are charged market-related interest rates. A system of peer group pressure in the communities where the borrowers live has ensured that the loans are serviced and repaid promptly. Both charities pro-

vide a service that would be on too small a scale for a large international or national aid agency. Both receive funds from the UK government's Overseas Development dministration.

According to the World Bank, official aid agencies channeled about \$2.5bn through NGOs to developing countries in 1992. This was on top of the \$5.9bn of grants supplied by the NGOs themselves. Official finance therefore accounted for about 30 per cent of NGO budgets, a twentyfold increase on the 1.5 per cent share recorded in 1970.

Although many individual NGOs are small, their overall contribution to development is growing. Last week's report from the OECD's Development Assistance Committee pointed to a steady increase in total grants to developing nations by NGOs over the past decade. 1993 the total sum of grants provided to developing countries by NGOs was nearly as much as the aid provided by Germany and twice that supplied by Italy or Britain.
The NGO contribution,

age of official development finance, rose from 6.6 per cent in 1985 to 9.2 per cent in 1993. Admittedly, direct foreign investment and bond market borrowings have been far more important for developing countries as a whole than official aid or NGO grants over the past 10 years. Private flows, excluding NGO grants, increased to \$87.5hn in 1993 from \$27.2hn in 1985.

But these flows have been concentrated in only a score of countries. There is now the possibility that private sector flows will decline and become even more selective in the wake of the Mexican crisis. In that case, the role of

NGOs in providing finance for the developing world is likely to be even more important than it is at present.

Peter Norman

The European Water Industry Conference

London, Inter · Continental Hotel 24 & 25 April 1995

The sixth conference in the Financial Times Water Industry series will consider the challenges ahead for the industry at a time when many UK and EC companies are seeking opportunities in fresh markets.

Issues to be addressed include:

- **★ The Cost Challenge Of Meeting The Regulatory Framework**
- * Environment vs Cost-The Need To Put Figures On Environmental Costs
- **★ Portugal's Water Sector Privatisation**
- * Opportunities For Expansion In Overseas Markets: Case Study-Slovenia, Maribor
- * Financing Investment Programmes
- * The Long-term Approach to Future Partnerships

Speakers include:

Mr Ian CR Byatt

Director General OFWAT

Ing Antónia M Taveira President, INDAQUA Former Secretary of

State for Natural Resources

Mr David Kinnersley

Author, 'Coming Clean, The Politics of Water and the Environment'

Mr Nicholas Hood CBE Chairman, Wessex Water Plc Chairman, Water Services Association

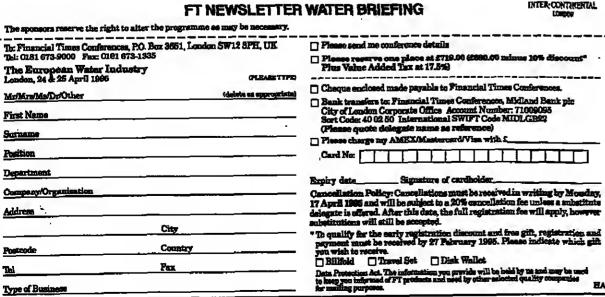
Dr Johan Bastin Senior Banker

Transport and Environmental Infrastructure Department

Mr Paul E Whelan Corporate Finance Director Pannell Kerr Forster

FINANCIAL TIMES CONFERENCES in association with

INTER-CONTRIBUTAL



FT-ACTUARIES WORLD INDICES

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leigium (35)		6.4	160.58	105.78	134.04	130.59	-1.0	4.22	167.78	169,86	104.63	133.36	130.11	177.04	161.53	
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arrects (103)		-22	120.1e	79.10	100.23	128.43	-2.3	2,72	127.01	121.04	79,36	100.97	128.65	141.01	120.54	136
erenerk (33)		2.6	245.61	161.62	204.79	210.97	1.2	1,50	258.25	244.21	160.12	203.71	209.81	275.27	235.61	265
ntend (24)		1.1	178.55	117.54	148.84	154.93		0.78	186.93	178.15	118.81	148.00	185.21	201.41	133.86	
moe (101)		1.1	157.01	103.35	130,97	136.81	-0.1	3,14	164,85	157.11	108.01	131.05	136.57	181.44	187.79	
GTHENT (58)	145.83	3.0	138.59	81.23	115.60	115.60	1.3	1.80	144.30	137.52	90.17	114.71	114.71	150.40	128.94	131
ong Kong (56)	323.03	-0.9	306.85	202.00	255.96	320.68	-1.0	3.92	324.92	809.66	203.04	258.31	322.52	464.98	277.40	
tend (16)	212.48	3.0	201.82	132,86	168.35	193.12	2.6	3.30	212.12	202.10	132.56	168.63	192.75	216.60		192
r (58)	81.37	8.8	77.30	53.89	64.48	98.09	8.0	1.59	81.88	78.05	61.17	85.09			177.58	
pan (484)		-7.5	157.27	90.37	114.51	90.37	-8.7	0.84	143.07	138.34	89.40	113.73	98,94	97.78	57.25	77
siayais (97)		1.4	481.48	303.80	354.96	476.84	1.1	1.77	477.33	454.00	296.27		89.40	170.10	139.45	140
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Zedand (14)		2.8	88.85	45.19	57.27	80.50	3.5	4.84	72.45	210.08	137.75	175,25	172.44	223:30	181.28	20
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					272.04		-8.3	1.86	344.62	328.43	215,35	273.97	230.91	401.38	294.68	353
Alrica (56)		-9.5	288.50	188,92	240.86	263.55	-12.1	2.53	302,30	288.18	188,98	240.39	264.71	342.00	205.56	24
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weden (48)	245.38	5.2	233.09	153.44	194.43	269,33	4.9	1.51	244.10	232.63	152.54	194.06	269.63	245.98	196,70	214
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nited Kingdom (204)	196.71	1.0	186.86	123.01	155.87	188,35	1.2	4.15	195.40	193.21	122.10	156.34	148.84			
SA (512)	197.26	8.1	157.37	123.35	166.30	197,28	5.1	2.55	198.84	187.50	123.00	158.48	188.21	206.93 197.31	181.11 178.96	203
nericas (882)	181.09	4.0	172.01	113.24	143,48	151:81	4.1	281	180,79	172.29	112.97	143.72		147.01	110.30	120
TODE (720)	172,11	1.9	153.48	107.62	196.37	152.36	1.1	3.08	171.12	163.08	106.03	136.04	151.53			
rdic (128)	234.21	4.3	222.47	148.45	126.58	218.20	3.0	1.41	232.81	221.86	145.47		152.01	178.01	160.59	17
effic Bestr (809)		-7.2	144.87	95.37	120.84	99.61	-7.7	1.22	151.15	144.05		185.07	218,10	234.21	197.70	206
ro-Pecific (1529)		-34	152.63	100.41	127.24	110.64		2.04	159.25		94,45	120,16	96.68	176.88	145.93	161
orth America (816)							-4.0			151.69	99.50	126.70	119.20	175.14	154.73	166
		4.7	183,21	120.61	162.63	192.59	4.7	2.84	192.52	183,47	120,30	153,04	192,21	192.05	175.67	187
rope Ex. UK (516)		2.4	147.19	96.90	122.78	131.58	1,1	2.44	154.10	145.92	98.33	122.55	131.67	158.12	144.12	150
cific Ex. Japan (325) _		-5.0	219.62	144.58	153.20	204,48	-1.9	8.28	230.62	219.60	144.05	183.26	203.98	279.40		
wid Ex US (1737)		-3.5	152,92	100.67	127.58	122.95	-4.3 -	2.08 -	159.67	152.38	99.90	127.09			211.19	27
arld Esc UK (2048)		-0.9	160.98	105.94	154.24	141.07	-1.3	2.16	168.57	160.65	105.33	134.00	122.25	176.65	155.42	167
old Ex. Jepen (1768) _	188.00	24	178.58	117.58	148.98	178.63	22	2.23	167,38	178.57	117.00	148.96	140.44	178.59	163.46	170
w World Index (2250) _	171.81	-0.7	163.20	107,44	196,14	145.15	-1.1	2.35	170.90	182.89	106.81			182.00	176.34	188
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EMERGING MARKETS: This Week

The Emerging Investor / Laura Tyson

Sudden changes unlikely in Taiwan

The recent relaxation of barriers to foreign investment in the share market by the Taiwanese authorities are symbolically important but are unlikely to result in an influx of overseas funds in the near foreign brokers

The country's central bank and securities regulators late last week raised the ceilings on the amount of funds which foreigners may remit into Taiwan to invest in listed

stocks. An absolute limit of \$10hn, made up of \$7.5bn for Taiwanlisted shares and \$2.5bn for offshore country funds, was replaced by a ceiling of 12 per cent of total market capitalisa-

"Despite some new restrictions regarding capital usage, the moves were still better than expected," said Mr Ben Chen, managing director of the Taiwan office of Barclays de Zoeta Wedd. "It is an indication that the government is changing its attitude and trying to build a more international profile for Taiwan."

A cap of 5 per cent on the maximum holdings of any one foreign investor in an individual company's shares was raised to 8 per cent, and the limit on aggregate foreign holdings in a company was lifted from 10 per cent to 12 per

For the first time these new ceilings include holdings in Taiwan funds traded offshore. Based on year-end figures, the theoretical new ceiling on foreign investments, including those in offshore funds, would be nearly \$30bn. However brokers are quick to caution that actual foreign investment now about \$5bn - will not approach that level in the near

The ministry of finance has been embroiled in a long standing confrontation with the conservative central bank over the pace and scope of opening the domestic stock market to for-

The changes represent a bard-fought victory, albeit with a few strings attached, for Mr Day Linin, who last week was promoted to vice fluence minister after nearly two years as chairman of the securities and exchange commission.

One of the chief motives behind the liberalisation is to get Taiwan listed in global equity market indices, especially Morgan Stanley's world narket index.

It has been a source of some chagrin to securities regulators that Taiwan, one of the region's biggest and deepest markets, figures but faintly on the global investors' map.

With the new 12 per cent celling, Taiwan is now on a par with Korea in terms of foreign access. Before it was possibly the most restrictive market in the region, securities analysts

This is all part of the procese of slow, incremental change which will inevitably lead to greater foreign participation in this market," said a broker from a Hong Kong-

Ten best performing stocks Renong Barbard Finance One 5.9956 0.7981 Tatung 2.2233 Ercives Bloadilk 0.7290 0.0894 13.68 Bank of Ayundhya First Philippine Holdings 3.0847 0.3829 First Philipoine Holding 0.3347 0.0363

in equities within three

If a minimum investment

ratio of 75 per cent is not main-

tained, the foreign fund man-

ager will be required to deposit the difference in uninvested

funds in a non-interest-bearing

account at the central bank. A

maximum of 10 per cent of the

funds may be placed in high-

yielding money-market instru-

measures won't change any.

thing," said Mr Jonathan Ross,

country manager of HG Asia

Securities Taiwan. "It is still

completely up to the central bank when and how much for-

eign funds can come in and out

Of nearly 300 listed compa-

sider investing. They are

with relatively low price-earn-

of the country."

ings ratios.

"In and of themselves the

months of approval.

based securities house. On paper, the measures are perhaps the most significant since Taiwan opened its domestic stock market to direct foreign institutional

investment in 1991 However some Taipei-based foreign brokers are disappointed by the liberalisation package. They say that the overall ceiling is purely notional, as the central bank

closely controls capital flows. Some brokers contend that the changes amount to one step forward, two steps back. While some curbs on foreign investment were loosened others were tightened and new

For instance, the central bank shortened the window from six months to four months during which foreign investors may remit funds into country following

Another new regulation stipulates that foreign fund managers must remit and invest 75 per cent of the approved funds

then a third of market capital isation, and the sector trades on a pricey p/e above 40. Many smaller companies or those the shares of which are subject to speculation are likewise unattractive to foreign investors.

Alongside South Korea.

Taiwan remains one of the more restricted equity mar-kets. Only approved foreign institutions are allowed to invest directly in local shares. Foreign individuals are ban-

Each institution is restricted to a maximum investment quota of \$200m. Remittance and repatriation of funds is subject to the discretion of the central bank, which is concerned that foreign investr may disrupt monetary stabil-

The central bank has promised to speed up the pace of approvals. But some of the applications pending at the central bank, totalling perhaps \$5bn, may be changed.

Partly due to factors such as higher interest rates overseas, the attractiveness of this market has waned somewhat," said a broker at a UK securities firm. "They've moved too slowly. People who wanted to get into this market year ago are no longer so

nies, there are probably fewer than forty in which most for-However other brokers diseign institutions would conagreed, saying that once Taiwan was weighted in interchiefly blue-chip companies national equity indices, there would be more demand for exposure to Taiwan among Brokers also point out that fund managers seeking to meet

Philip Gawith

Vietnam

Vietnam plans to launch a capital markets authority, establish a pilot stock market effort to attract foreign capital. Reuter reports.

Mr Cao Si Kiem, the state bank governor, said the government was concentrating on the modernisation and reform of the financial and

banking system. Economic targets this year are economic growth of 9 to 10 per cent, after 8.8. per cent in 1994, and a reduction in inflation, from 14.4 per cent last year, to single figures. The country is also seeking \$40bm to \$50bm in funds by the

year 2000, half of it in foreign investment, aid and loans. The capital markets regulatory body, the National Securities Board, is to be set up in the first half of this year. The Board wil establish the country's first stock market, and preliminary transactions

are expected in late 1995 or early 1996 in shares of companies designated by the government and those going private. Only three state-owned companies have so far sold off shares, mostly to

Sao Paulo

A US broker has said that Brazil could receive up to \$5bn in foreign investment in the second half of 1995 if the government succeeded in getting its charter reform proposals approved by congress.

Congressional debates over President Fernando Henrique Cardoso's charter reform

Baring Securities emerging markets indices

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News round-up

proposals will begin on Thursday. Merrill Lynch said that constitutional reform. including a restructuring of the country's fiscal system, was seen as key to restoring

 The government plans to sell more than a dozen state-run companies in the first half of the year, including Escelsa and 14 petrochemical companies. However, doubts surfaced last week as to whether Telebras, the state telecommunications company. would appear on the list as it was downgraded by e number of US brokers last week.

■ Moscow

The new head of Russia's State Property Committee, Mr Sergel Belyaev, has said that he plans to continue the government'e

reform programme. His comments appeared to underline the view that the privatisation process will continue following the recent dismissal of Mr Vladimir Polevanov, deputy prime minister and head of the privatisation committee, by sident Boris Yeltsin. Mr Belyaev led the Federal Bankruptcy Agency before his

appointment last Wednesday Russia's capital markets watchdog is to investigate share registers to improve standards. Mr Dmitry Vasilyev. deputy chairman of the government commission or stock markets, has been ordered to conduct an investigation of all share

registers by May 1. working to create an independent central registral which will have up to 15 branches in the largest equity trading centres across Russia. such as Moscow, St Petersburg, Novosibirsk, Yekaterinburg and Vladivostok.

The central registrar, which will be eble to handle at least 5m shareholders representing 90 to 100 large Russian enterprises, will be capitalised at between \$8m and \$10m. On Wednesday the central bank of Russia plans to offer the largest issue of 3-month treasury bills since auctions began in May 1993. The central bank, which auctions T-bills on behalf of the Ministry of Finance, said it will sell Rbs2.8 trillion in 3-month hills.

 Edited by John Pitt. Further coverage of emerging markets appears daily on the World Stock Markets page.

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CURRENCIES

Focus on dollar and sterling

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Glours (Lampin (Focks)

The key issue for markets this week will be to decide whether the US economy is heading for

The dollar has recently traded in tandem with the US hond market, with bullish sentiment based on the view that economic growth in the US is slowing, and inflationary pressures subsiding.

test this week, as industrial production and retail sales fie-

FT GUIDE TO WORLD CURRENCIES

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Economists anticipate quite

strong results for both indica-tors, so there is a possibility of a retreat in bond prices and the dollar. The January CPI, and readings on industry from the Philadelphia Fed, and con-sumer sentiment from the University of Michigan, will also provide a focus for traders.

Should the dollar run into trouble, however, it may domestic developments in Germany. Analysts at IBJ International in London note that German assets have benefited from uncertainties elsewhere

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in Europe, and the Mexican effect on the dollar. Now these factors are fading.

and Germany faces problems in the form of the 1995 wage round, and the Hesse election on Sunday. Tomorrow, the board of IG Metall, Germany's leading union, will decide whether to ballot for industrial action, while the poll on Sunjunior partner in the governing coalition, fall below the 5 per cent threshold.

This could threaten the sur-

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would unsettle the D-Mark. Traders will also be keeping a watchful eye on starling, which has lost ground recently on fears that the government might fall. This week the focus will be economic, with impor-

tant data on inflation, retail sales and the labour market. If the data favours a further monetary tightening, this hold, the prospect of less interest rate support than anticivival of the coalition, which rency weakness.

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AMERICAN EXPRESS BANK LTD. US \$250,000,000 SUBORDINATED FLOATING RATE NOTES DUE 2004 nce with the provisions of the Notes, notice is hereby given that for 10 February 1995 to 10 August 1995 the Notes will carry a rate of 6,6625% per annum with a coupon amount of US\$33,50 per

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NEW YORK

WORLD BOND MARKETS: This Week

Graham Bowley

k yield curve (%)*

10/8/95 - Month ago -

strong rise, although seasonal

distortions around Christmas

may diminish the data's

measure of demand.

usefulness as a longer term

January's public sector

published on Thursday, could

This could provide some

borrowing requirement,

show a significant debt

repayment, boosted by

corporation tax receipts,

according to Mr Barrie.

reassurance for the gilt

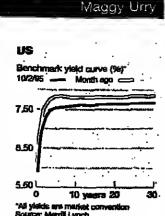
market," he said.

7.00

After a lacklustre week for the bond market, with little economic news to create controversy and quarterly refunding auctions dominating the action, this week sees a raft of statistics, which will be examined to see whether they add weight to the bull case that the economy is slowing down and interest rates are near, if not at, their peak.

January's retail sales figures are due tomorrow and the inflation figure on Wednesday. The first is noteworthy since the weak retail sales figure for December sparked a rally last month. This time, the number could show a revival in consumer spending, with stores already reporting strong sales gains. However, lower sales of cars should hold back the rise to a market estimate of around 0.4 per cent.

Rising inflation is the big fear for the markets at present but the consensus for the CPI figure is a rise of only 0.3 per cent, a slight acceleration but not a worrying one.



Also due on Wednesday are industrial production and capacity utilisation figures. The former, although somewhat dubious, is one the Fed watches closely. It is expected to rise again from the 85.4 per cent recorded in December, itself the highest level since October 1979. perhaps to 85.6 per cent.

The market forecast for the increase in industrial production in January is 0.4

investors in the UK gilts market have a barrage of

LONDON

domestic economic data to contend with this week. Producer price figures published today and retail price data due Wednesday hold out the greatest risks. according to Mr Robert Barrie, UK economist at BZW.

He thinks that both producer output price inflation and headline retail price inflation could move above 3 per cenf for the first time in this economic upturn, Producer input price inflation, currently running at 8.3 per cent, could rise to more than 9 per cent, he Mr Nigel Richardson, head of

reckons the RPI will be boosted by the tax effects of December's mini-budget. Also on Wednesday, retail sales figures for January are published. Mr Richardson thinks that the current momentum behind the

consumer sector is strong and

that the figures will show a

bond research at Yamaichi,

As well as the Bundeshank council meeting and the progress of Germany's increasingly shrill wage talks. the bond market will also be looking to Sunday's state election in Hesse for clues to the economic and political

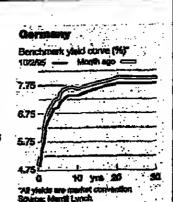
FRANKFURT

No change in interest rates is expected from the Bundesbank on Thursday and pay talks should result in eventual settlements above 3 per cent.

With order books continuing to swell, employers will be rejuctant to risk a fully fledged wage conflict and will not mind a wage increase of 3.5 per cent or above as long as this is accompanied by measures to increase flexibility in working practices," says Mr Stefan Schneider of

This could trigger a second-quarter rise in interest rates by the Bundesbank. whose inflation target is 2 per cent, he reckous. Bund yields will remain tied to US Treasury yields – in a range of

S. G. Warburg.



Andrew Fisher

7.25 to 7.75 per cent in coming weeks - and the rally at the short end of the yield curve should be reversed.

In Hesse, attention is on the Free Democratic Party, which has failed in the previous nine regional votes. Polls suggest the FDP, the junior coalition party in Bonn, should make it become jittery if it fails and clouds the prospects of chancellor Kohl's skin majority TOKYO

Short covering of futures positions ahead of the roll-over in leading futures contracts are expected to provide support to bond prices this week. Traders expect trading in the June futures contract to rise above that of the March contract. signalling a roll-over at the start of the week.

Lower short-term rates are also expected to steepen the yield curve, providing buying incentives for the bond market as the Bank of Japan maintains its accommodative

stance on the money markets. However, investors are unlikely to be active buyers due to several seasonal factors and a rise in supply on the bond market is unlikely until

next month. The passage of the second supplementary budget to fund the reconstruction of Kobe. which was devastated by the earthquake last month, may also weigh on confidence.

In addition, investors are expected to switch their bond positions into unlisted paper to

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avoid disclosing their portfolios at the year-end. The issuance peak of municipal bonds comes during the March to May period, while corporations start to take profits on positions in order to

boost earnings ahead of the end March book closing. "With the current weakness in the stock market, investors are going to take profits where they can," says Mr Cameron Umetsu, bond analyst at UBS Securities in Tokyo.

European government bonds

Brighter performance triggers optimism

The improved performance by European government bond markets this year, and in particular last week, has triggered an outbreak of optimism in some quarters. Some market participants are arguing that a turning point has at last been reached after last year's falls.

The yield on 10-year German government bonds has, for example, fallen from its 7.74 peak in January to 7.36 per cent near the end of last week. However, talk of a sustained rally may be premature. While many of the recent gains are due to an improvement in sentiment in the US Treasury market. Europe is also highly vulnerable to setbacks there.

"Further progress in Europe is very much contingent on the US market," said Mr Karl Haeling, head of Deutsche Bank's futures and options group in Frankfurt.

"It is based on the assumption that the US economy has seen the strongest of its growth and is now going into a slowing phase and that the Federal Reserve has stopped tightening monetary policy or is close to stopping," he said.

Last week's optimism was sparked by weak US employment statistics on February 3, which seemed to indicate US

economic growth is slowing.

*The US bond market has been the top performer this year but this has gone almost unnoticed until now, largely because most of the gains have been hidden at the short-end of the yield curve - with two-year yields easing by 100 basis points," said Mr Garry Jones, senior strategist at Paribas in London.

"Now there has been a reassment [following the data] of the likely pace of monetary tightening in the US and that has spilled over into Europe,"

A tumble in commodities prices provided a further boost to bond market confidence. The falls were seen as an easing of inflationary pressures and a sign that other markets as well as bond markets could

"With commodities oversold, emerging markets out of favour, equities looking expensive and the cyclical economic fundamentals for bonds

10-year vields (96)

looking good, cash-rich investors, who until now have preferred to stay out of bond markets, now see a risk in staying out too long and missing the rally," said Mr Mario Francescotti, head of fixed-income trading at Morgan Stanley in London.

Mr Jones points out that the implied volatility in the European options markets, a good indication of risk, has declined in recent weeks, particularly in the high-yielding markets of Italy and Spain.

going on in terms of who wants to be in the market and

who does not," he said. "The highly leveraged, risky players are moving out of these markets, which as a result have settled down somewhat. However, there will be more consolidation before moving higher, although that could eventually happen over time." Mr Neil Mackinnon, chief

conomist at Citibank in London, echoes this caution. "The rally in US Treasuries may run out of steam and there may still be some inflationary shocks in the pipeline," he said. He thinks US interest rates, currently at 6 per cent, could still rise to 8 per cent before establishing a peak.

Within Europe, a lot hinges

on Bundesbank interest rate policy. Conventional wisdom seems to be that the Bundeshank will not raise interest rates until the third quarter of this year but Mr MacKinnon thinks that - with capacity already stretched, 3 per cent import price inflation and raw materials in D-Mark terms up 25 per cent on a year ago - a

rate rise could come as early as the spring.

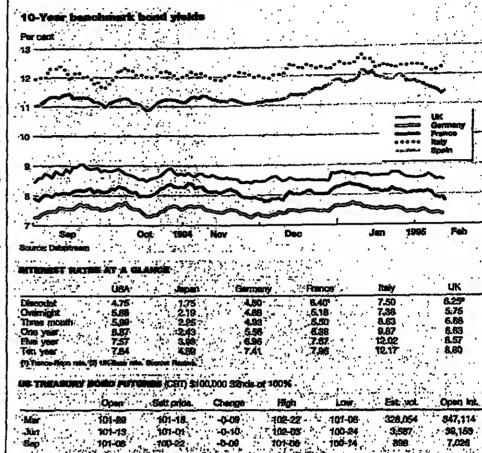
That first German interest rate rise of the current economic upturn will provide a stiff test for any new-found European optimism.

"It is slightly over-optimistic to talk of a peak in interest rates just because the pace of tightening in the US may be slowing," said Mr Robert Barrie, economist at BZW in London. "Interest rates have not even started to rise in the core European bond markets [of Germany and Francel. Meanwhile, many regard the

recent gains with caution. Although some more money has been committed to the market, particularly in the US, last week's improvement was more a change in trading sentiment than a significant change in investor sentiment. There is still a lot of defensive posturing," said Mr Haeling.
The slight setback in most

centres on Friday may be a sign that markets are already beginning to question their new-found optimism.

Graham Bowley



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2. As a result of such issue the conversion prices of the above-mentioned Bonds have been adjusted in accordance with Condition 5 (C) (IV) of the terms end conditions of the ebove-mentioned Bonds as set out

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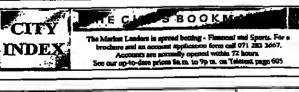
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Russian debt

KO bonanza for Moscow's bankers

Los of Bank to the "The gate were taken in the him to be a second in the con-

A Russian government scheme least known of the Russian for Russian bankers. Little known even among western bankers who specialise in Russian debt, the promissory notes, known as KOs, an abbreviation for kaznacheyskye obezatelstva, are the hottest new bet on Russian capital mar-

"The beautiful new instrument of today is the KO," says Mr Victor Huaco, president of the Moscow-based AIOC Capital, one of the few foreign firms that trade the promissory notes. "The KOs are hot right now because the market has nothing else to do."

KOs owe their current allure in part to the weakness of the Russian equities market, which over the past two months has seen a two-thirds decline in the value of liquid shares. That has drawn dealers to the debt market, where KOs are the instruments which

today offer the highest return. The KOs received a boost at the beginning of the month, when the first large tranche of promissory notes reached maturity. The ministry of finance, which issues the KOs, redeemed the notes in full, reassuring investors that the overnment was committed to the KO scheme and would hon-

our its obligations.

Dascribed by Mr Adam Elstein, a London-based proprietary trader at Bankers Trust who specialises in Russian debt, as "the most obscure and

siam go ernment's struggle to rein in inflation and stabilise the rouble.

In an effort to keep within its budget last year, the government stopped paying its bills to Russian enterprises, contributing to a mountain of debt which threatened to paralyse the economy.

The government, which, in an effort to persuade the International Monetary Fund of its fiscal and monetary virtue, last antumn swore off its traditional practice of simply printing money to cover state debt, had no roubles with which to pay the cash-strapped enter-

In its effort to square this financial circle, the government came up with KOs. Instead of paying its debt to enterprises with actual rou-bles, in September it began set-tling its bills with KOs, promissory notes which mature in anywhere from 30 to 240 days and bear a nominal annualised interest rate of 40 per cent.

As a means of convincing western economists that Russia is a convert to the cause of fiscal and monetary austerity, the KOs have not been a wild "After looking at this scher

for 10 minutes, I realised that it was exactly the same as printing money, just on a different piece of paper," economist in Moscow

few of their more adventurous western colleagues. Because many Russian facto-

per cent.

traders.

However, the KOs have had to pay off state debt to enter- debt instruments", the KOs a more enthusiastic reception the market's inflationary prises has become a bonanza owe their existence to the Rus- among Russian bankers, and a expectations have forced the

ries, which are commonly several months behind in meeting their wage bills, are desperate for roubles, dealers say they are buying the KOs at discounts of as much as 60 or 70

That makes the KOs the highest yielding, albeit the riskiest, Russian debt instrument, with annualised returns in roubles of more than 300 per cent, according to Russian

Even the stipulation that the KOs must be traded between three and five times between enterprises before they can be sold for cash - a measure designed to help ease the financial paralysis of Russian industry - has not deterred Russian bankers.

Mr Huaco says the provision has inspired the emergence of a mini-industry of KO launderers who, with the assistance of complaisant enterprises, push the promissory notes through the required number of formal transactions in a matter of hours.

A slightly more staid cousin of the KO is the ministry of finance Treasury bill programme. Like KOs. the Treasure. sury bills are a product of the government's effort to finance its budget deficit without having to resort to the printing

government to offer annualised interest rates of more than 300 per cent in order to sell the

"The Treasury bills are an attractive market instrument. They trade according to clear rules and are very liquid," said a Russian banker who is one of the leading traders in both forms of debt. "The Treasury bills are safer and simpler than the KOs but not quite as profit-

In the wild world of Russian finance, where bankers are routinely the victims of gangland-style assassinations and huge fortunes have been amassed overnight, the KOs and Treasury bills carry acceptable levels of risk. But most western investors

are sticking to the hard currency-denominated ministry of finance and Vnesheconor bonds, which are freely traded on western markets and are not linked to the fragile fate of the rouble.

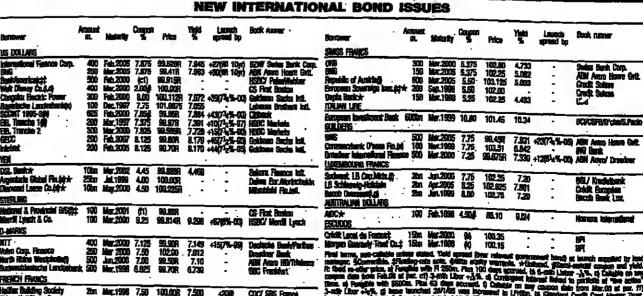
"In the past week there's been a rally in both the Vne-sheconom and ministry of finance bonds," said Mr

"The hedge funds are begin-ning to come in because Russian debt is one of the few instruments in the secondary market where you might be able to double your capital gains over one year."

Chrystia Freeland

4

NEW INTERNATIONAL BOND ISSUES



EQUITY MARKETS: This Week

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Waiting for a wave of

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Wall Street's tentative mood may well hold through the early part of this week before investors are hit with a wave of

important economic data.

The momentum which started a week ago last Friday, after higher than expected jobless figures set many to thinking the Federal Reserve had finished raising interest rates, failed to take hold last week. Both the Standard & Poor's 500 and the Dow Jones Industrial Average hovered near record highs but never managed to post even a modest rally or decline.

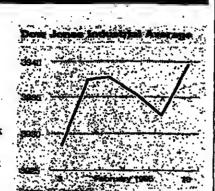
However, by last Friday, bullishness had vanished as investors looked past lower than expected increases in the producer price index and worried that strong gains in the intermediate goods component of the index might spark

more monetary tightening.

Thus uncertainty may reign on the market until Wednesday when important figures on capacity utilisation and consumer prices are due

to be released. The percentage of industrial capacity at use in the creation of goods hit a 15-year high in December at 85.4 per cent, and economists expect January's figure to be even higher at 85.6 per cent. industrial production is expected to have risen 0.4 per cent in January, off slightly from the 1 per cent surge recorded for December.

Capacity utilisation and industrial production figures are considered an especially important gauge of the potential for additional interest rate increases, because members of the Federal Reserve's board of governors have repeatedly pointed to gains in



Lisa Bransten

those figures as justification for

monetary tightening.

Data on consumer prices may also affect the markets next week as investors wait to see if price pressures detected at earlier stages of the economy have carried through to the

At the end of last year, there were still signs of disinflation, not inflation at the consumer level, with the prices up only 2.7 per cent for the entire year

and just 0.2 per cent in December. Economists expect an increase of 0.3 per cent in January for both the overall CPI and the core index, which excludes the volatile food and energy

Although the CPI and capacity utilisation figures should be the most important data this week, the market may take some early direction from retail sales figures to be released tomorrow. Economists expect retail sales to recover from the 0.1 per cent loss posted in December and show a gain of 0.6 per cent.

The sales figures and quarterly earnings reports from some retailers should give investors an idea about spending in December, which many will use as a guide to what is in store for the economy for the beginning of this year.

LONDON

Data likely to test optimism on inflation

The market's growing perception that inflationary pressures are diminishing may have to prove itself this week. The response to the change of mood was emphasised last week by a sudden scremble towards the UK market by fund managers who had let their weightings drift down in January, European funds seem to have been leading the rush. Customer business, the very heart blood of the stock market, jumped sharply to return daily totals in the £1.6hn to £1.7hn range.

Derivatives Securities, speaking for the technicians, says its market measures indicate "more upside potential from here". Kleinwort Benson has been in the van of UK bulls of the market, warning clients that they risk being left behind if the upturn continues. The bears are still around, expressing lack of faith in economic recovery, but they have been less

vociferous lately.

For all that, the Footsie was up by 1.6 per cent last week, and faces a barrage of inflation-related statistics from the UK and from the US. If share prices can stand up to these statistics, the case for a market revaluation will be that much

stronger. And if it is then hit by the promised weight of takeover moves believed to be lurking among the utilities, then fund managers will have to run even faster to catch up. Nor is the utilities area the only bid-favoured sector. Food shares, long a speculative favourita, are running again and could well provide excitement this week. Results for the 1994 final quarter from the oil/chemicals sector, led in the UK this week by British Petroleum and

FT-SE-A All-Shore index 1515

February 1995: 10

4.05%

Shell, are likely to offer the most convincing evidence to date of the strength of the economic recovery. The strength of the performance of the chemicals operations at the leading US oil companies caught the US markets by surprise in the second half of last year. These have been widely undervalued in the UK stock market,

med FT Graphile

according to BZW.

The UK investment banking house i not embarking on a general revision of 1995-96 earnings forecasts until the fourth quarter figures are known, but it believes present estimates are too low.
It sees further substantial

improvements in margins on plastics and some chemical contracts, leading to returns on chemical assets the 27 per cent area. BZW thinks the peak of 1995-96 profitability will come in the first

quarter of this year but also proffers the possibility that January's profit margins could be sustained through the rest of the year. With this scale of optimism apparent

in the oil sector, it is no surprise that bid speculation is raising its head again. Lasmo, subdued since the fiasco of the offer from Enterprise Oil, has moved ahead, looking for a move from

Global share offerings

Chinese issues face delays and reductions in size

Chinese enterprises and their sponsors are delaying international offerings in the face of poor market sentiment and analysts believe some may be forced to reduce the amounts they had hoped to raise.

Analysis do not expect any of the planned overseas issues to come to market in the first quarter and reckon underwrit-ers may first test the waters with a small offering of B shares - shares listed in Shen-zhen or Shanghai and designated for foreigners. This guinea pig issue could be Fos-han Lighting, which is looking to raise US\$30m, although there are several similar B

share issues in the pipeline. Of the companies slated for an overseas listing, Shandong International Power Development, the HK\$2.7bn global offering co-sponsored by Goldman Sachs and Peregrine Capital, remains on the a backburner after announcing plans

to delay its issue. SIPD blamed its decision on the poor secondary market performance of fellow China power companies on the New York Stock Exchange – Shan-dong Huaneng, the first mainland state-owned enterprise to seek a primary listing on Wall Street, and Huaneng Power International. It is understood the Chinese Securities and

Regulatory Committee (CSRC),

mary listings in Hong Kong and New York, also had a hand in the decision to delay.

Last month, Datang Power, the electricity giant being brought to market by Salomon Brothers, followed SIPD's lead. Its planned issue, which is to include a global placement in addition to the Hong Kong public offering, is believed to be for around US\$500m.

However, it is China's two airlines, both of which are seeking a New York listing, thet will prove the real test of market sentiment. On the experience of the two power plants and Shanghai Petrochemical, which is listed in New York and Hong Kong, trading in the US is thin and performance has been poor.

China Eastern Airlines. expected to raise around \$1bn. could launch its issue in the second quarter of the year; but there is talk of technical problems and pricing disagree-ments holding up the offering. Earnings of China's airline industry were poor in 1994, which could affect the amount raised. Some also believe China Southern, being brought to market by Goldman Sachs, may reduce its issue to about

One company being cited as a casualty of poor sentiment is Tianjin Steel Tube Company,

which had been looking to raise around \$100m to \$200m. The metallurgical company has switched underwriters several times, lacks a three-year track record and market sources reckon it may be forced to ditch its mooted New York listing altogether.

Primary activity in other markets remained subdued last week, amid a dearth of large offerings from top-notch issu-

While a 1.6m share offering for Spanish life insurer Mapfre Vida and the privatisation of the French tobacco monopoly Seita saw strong investor demand, a planned IPO for Southern Peru Copper Corporation was postponed following the drop in commodity prices and the terms for another IPO for Globalstar, which plans to design, build and operate a satellite-based telecommunica-

tions system, were scaled back. The latter transaction was reduced to 10m shares from 12m and the indicated price range lowered to \$21-\$22 per share from \$24-\$26, Moreover, Loral Corporation, a general partner in Globalstar, has committed to buy \$30m of the stock at the offer price when the deal is priced later today.

Louise Lucas and Conner Middelmann

OTHER MARKETS

FRANKFURT

Further good news from the corporate sector is in store this week from the press conferences of Preussag,

Holzmann and Buderus. Preussag bolds a balance sheet press conference on Wednesday and UBS notes that, as the preliminary numbers todicate an acceleration in earnings growth in the second half, it expects that the management will give a favourable outlook

for 1994-95. Philipp Holzmann releases preliminary figures for 1994 on Wednesday while Buderus elaborates on Its 1993-94 figures on Thursday.

Meanwhile, the Bundesbank council meets on Thursday and James Capel says that very strong industrial orders and output data released over the last couple of weeks, along with mounting difficulties in the current wage round, have bolstered the case for the first rate rise in Germany. However, the broker says it still expects the increase to come through

PARIS Since recording a two-year low on January 23, the French equity market has come alive. and the CAC-40 index made good gains last week, although the outlook remains far from

healthy, writes John Pitt.

in the second quarter.

Sales figures this week from Alcatel Alsthom, Schneider and Thomson-CSM will provide points of interest, as will full-year results from Bancaire.

Last week, Rhône-Poplenc suffered a one-day 5 per cent fall on disappointment over its 1994 results, while in January AGF, Gan and UAP all came out with profit warnings owing to their exposure to the troubled property sector. Nevertheless, Smith New

Court Europe has recommended overweighting the financial sector, while reducing exposure to cyclical stocks.

In support of this argument the broker put forward the view that international competition would become

much tougher for European and French cyclicals in the next few months, with prices and margins coming under

OSLO

pressure once more.

The market awaits strong full-year figures from Dyno, Den norske Bank, Kvaerner and Hafslund Nycomed this week but investors will follow DnB's moves closely tomorrow when the bank officially declares war on the state, its biggest shareholder, over its dividend payment, writes Koren Fossli.

Investors will be keen to see how far the state will intervene in the bank's affairs, particularly in view of plans to

gradually reduce state bank shareholdings.

The market's directionless trend in 1994 has continued this year, less influenced by interest rates and bond yields than elsewhere in Europe and with the anticipated strong corporate results discounted in

Kleinwort Benson remarked that last year's 7.1 per cept increase, though hardly impressive, was a respectable return in a European context but said that Norwegian equities would not be among Europe's top performers in

Dyno reports today, DnB and Kvaerner tomorrow and Hafslund Nycomed on Thursday.

TOKYO

Although the Nikkei index received a boost from retail buying of construction stocks last Friday, analysts agree that the rally in the sector has fizzled out, writes Emiko Terazono

It will be hard for investors to buy up construction issues from current levels, and traders expect large-lot profit-taking by companies looking to increase their earnings ahead of the March

Mr Tom Hill, strategist at S. G Warburg in Tokyo, expects a sideways move in the Nikkei for the next few weeks. But he believes "the market is vulnerable to upward breaks",

referring to the rally prompted by retail investors. Since overseas investors and

domestic institutions are unlikely to be active participants over the next few weeks, traders are expected to rack their brains over the next trading "theme" which will attract the private investor.

HONG KONG

Brokers expect trading on the Hong Kong market to remain in a tight range this week, with resistance setting in at the 8,200 level, writes Louise Lucas. Sino-US trade talks resume today and any news on the talks' progress will have an affect on the market.

Last week, investors pushed

prices of Hong Kong stocks higher in spite of a wealth of negative factors, including a rise in interest rates and the threat of a Sino-US trade war that would hit China exports passing through the colony en route to America.

The rally was largely driven by Wall Street, and continued strength in New York could allow the Hong Kong market to bold firm this week. Equally, any falls in New York are likely to be mirrored.

Many brokers are looking for the Hang Seng index to pull back by around 200 points. Much of the buying towards the end of last week was said to be connected to covered warrant issues. Compiled by Michael Morgan

FT FINANCIAL TIMES



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CONTRACTS & TENDERS

REPUBLIC OF GHANA **VOLTA RIVER AUTHORITY** NATIONAL ELECTRIFICATION PROJECT CREDIT NO. 2467-GH.

The Republic of Gham has received a Credit from the international Development Association in various currencies towards the financing of the National Electrification Project, and it is intended that part of the proceeds of this Credit will be applied to the payment of foreign cost of the contract for which this invitation to Bid is issued.

The Volta River Authority new Invites seeled Bids from eligible Bidders from ober countries of the World Bank and Talwan, China for the fol

upply of: 2800 km of ACSR (DOG) Condu

ner Authority. Complete set of Bidding Documents are expected to be stable for sale from the address below from February 27, 1995 upon sment of non-refundable fee of US \$150 per set or US \$200. If requested payment to non-manifestation and to the state of the stat

expointed closing date will be opened in the presence of Bidders representatives at the Head Office of VRA in Acors. VOLTA RIVER AUTHORITY

Acers, Ghana Tel. No. 233 21 654829 Fax. No. 233 21 860040 Telex: 2410 VRAKUS GH

LEGAL NOTICES

Dated this 13th day of Pebpoory 1995

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IN THE MATTER OF

THE CYPEUS COMPANIES LAW CAP H3

NOTICE IS HEREBY GIVEN that the creditors of
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Come L Meroportaion, ACA of Julia Blosse, 3
Themistoclass Dervis Street, PO Box 1612,
NODRIE, Cypten, the Equidator of the seid comparity, and if so required by modes in writing from the
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Detted this 18th day of Polymary 1995

IN THE MATTER OF TER CYPEUS COMPANIES LAW CAP 113
NOTICE IS HEREBY GIVEN that the crofition of
the above-assed company which is being soles-telly wound up are required on or below the 13th
day of March 1995 to used in their full assess, their
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specified in such notice, or in default thereo will be excluded from the benefit of any the tion made before such debts are proved. Dated this 13th day of Petrany 1995

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> BUSINESS TRAVEL



Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 13th February 1995 to 13th March 1995 the Notes will carry Interest at the rate of 6.6875 per cent per annum.

Interest accrued to 13th March 1995 and payable on 12th July 1995 will amount to US\$52.01 per US\$10,000 Note and US\$520.14 per US\$100,000

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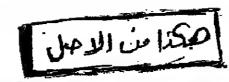
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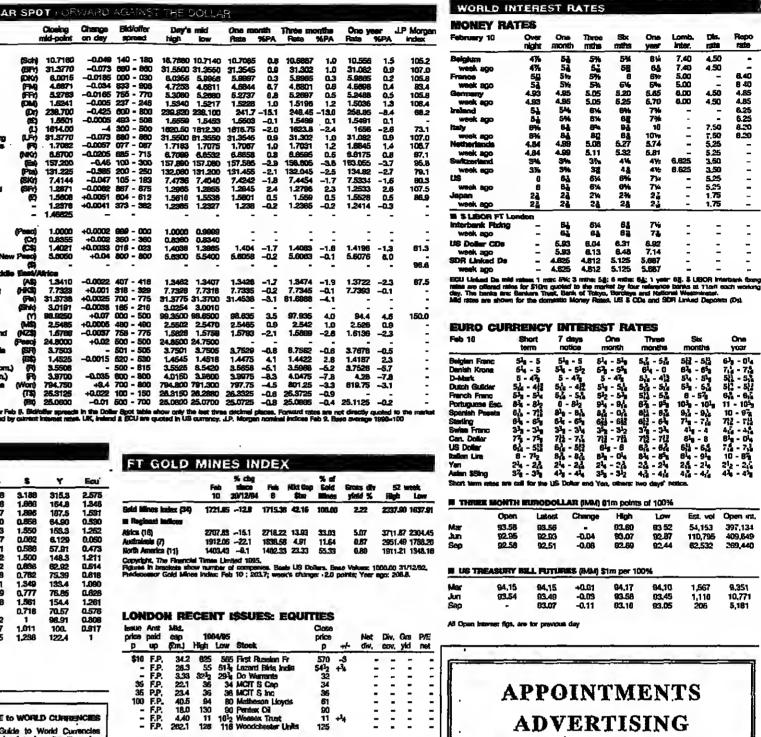
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LONDON MOTOR CONFERENCE London, 20 February 1995

This annual FT meeting, the tenth in a highly successful series, will focus on block exemption, examine the changing relationship between vehicle manufacturers and dealers and address the issue of competitiveness in the nutomotive components sector. Speakers include: Professor Garel Rhys OBE, —Cardiff Business School; Mr Rudolf Beger, ACEA; Sir Trevor Chinn CVO, Lex Service PLC: David Nicholas, Unipart Industries; Rich Van Leeuwen, Ford Credit Britain and Génard Chiffert. Rockwell Automotive Light Vehicle Systems.

CABLE, SATELLITE & NEW MEDIA

London, 27 & 28 February 1995
The Financial Times' 14th ansual conference is being held at a critical time when the vision of the new media is turning into reality. The conference will offer insights into the latest developments both in the context of business and investment implications and the context of technology. Speakers include Mr Barry Spikings, The Pleakow/Spikings Partnership, USA; Mr Michael Schrage, Massachusetts Institute of Technology; Mr Robert Phillis, British Broadcasting Corporation; Mr Stephen Davidson, TeleWest Communications ple and Mr Stefane France, Premiere Modien GmbH.

WORLD STEEL INDUSTRY London, 6 & 7 March 1995

This London conference arranged in association with CRU International, will bring together a distinguished panel of speakers from around the world to share their views on the key questions facing the industry. The industry's structure will be of paramount importance, to what extent should European producers form their own alliances or mergers to create a truly international industry? Will privatisation finally lay the subsidies issue to rest? What technology will steelmakers use to achieve the growth they are seeking? Speakers who will be taking part include Mr Brian S Moffat OBE British Steet ple; Mr Robert J Darmali, Inland Steel Industries Inc. Mr Karel Van Miert, European Commission; Mr Francis Mer, Usinor Sacilor and Mr Robert A Garvey, North Star Steel

INDIA'S ECONOMIC RENAISSANCE - OPPORTUNITIES FOR TRADE, FINANCE AND INVESTMENT New Delhi, 16 & 17 March 1995

New Delhi, 16 & 17 March 1995
Given the breadth and pace of economic reform that has taken place in India since 1991, this high-level FT forum will provide a unique opportunity to review the government's liberalisation programme and assess business and investment prospects. The meeting will also consider India's competitiveness in world markets and look at the challenges of improving the country's infrastructure. Speakers include Dr C Rangarajan, Reserve Bank of India; Mr Pranab Mntherjee, Minister of Commerce; Sir Robert Wade-Gery KCMG KCVO, Barclays de Zoete Wedd, Mr Dipankar Basu, State Bank of India, Professor Jeffrey D Sachs, Harvard University; Mr Tetsuo Shimura, The Bank of Tokyo; Mr A Stephen McIcher, Eagle Star Holdings; Mr Ferdinand Berger, Shell International Petroleum Company and Mr Everett J Santos, International Finance Corporation. Dr Manmohan Singh, the Minister of Finance, has agreed, in

principle, to give the opening address. WORLD PHARMACEUTICALS

20 & 21 March 1995 This year's FT conference, arranged jointly with Coopers & Lybrand, takes as its theme "Evolving from pills to healthcare - realising the ambition'. As governments worldwide seek to contain healthcare costs, the marketplace has become more competitive for R&D-based pharmaceutical uniors. Many are now looking at new ways of working with the healthcare purchasers, whether in the US free market environment or in EuropeanCtype social systems. Leading figures will outline their vision and strategies for moving from being pharmaceutical product-based companies to becoming 'healthcare players'.

THE EUROPEAN WATER INDUSTRY Loudon, 24 & 25 April 1995

At 8 time when many UK and EC companies are seeking opportunities in fresh markets, the sixth conference in the Financial Times Water Industry series will also consider the cost challenge of meeting EC quality yardsticks and the increasing need to put figures or environmental costs. Speakers include Mr lan C R Byan, OFWAT: Mr Nicholas Hood CBE, Wessex Water Pic; Ing António M Taveira, INDAQUA; Dr Johan Bastin, EBRD: Mr David Kinnersley, author of 'Coming Clean, The Politics of Water and the Environment' and Dr Dieter Helm, OXERA.

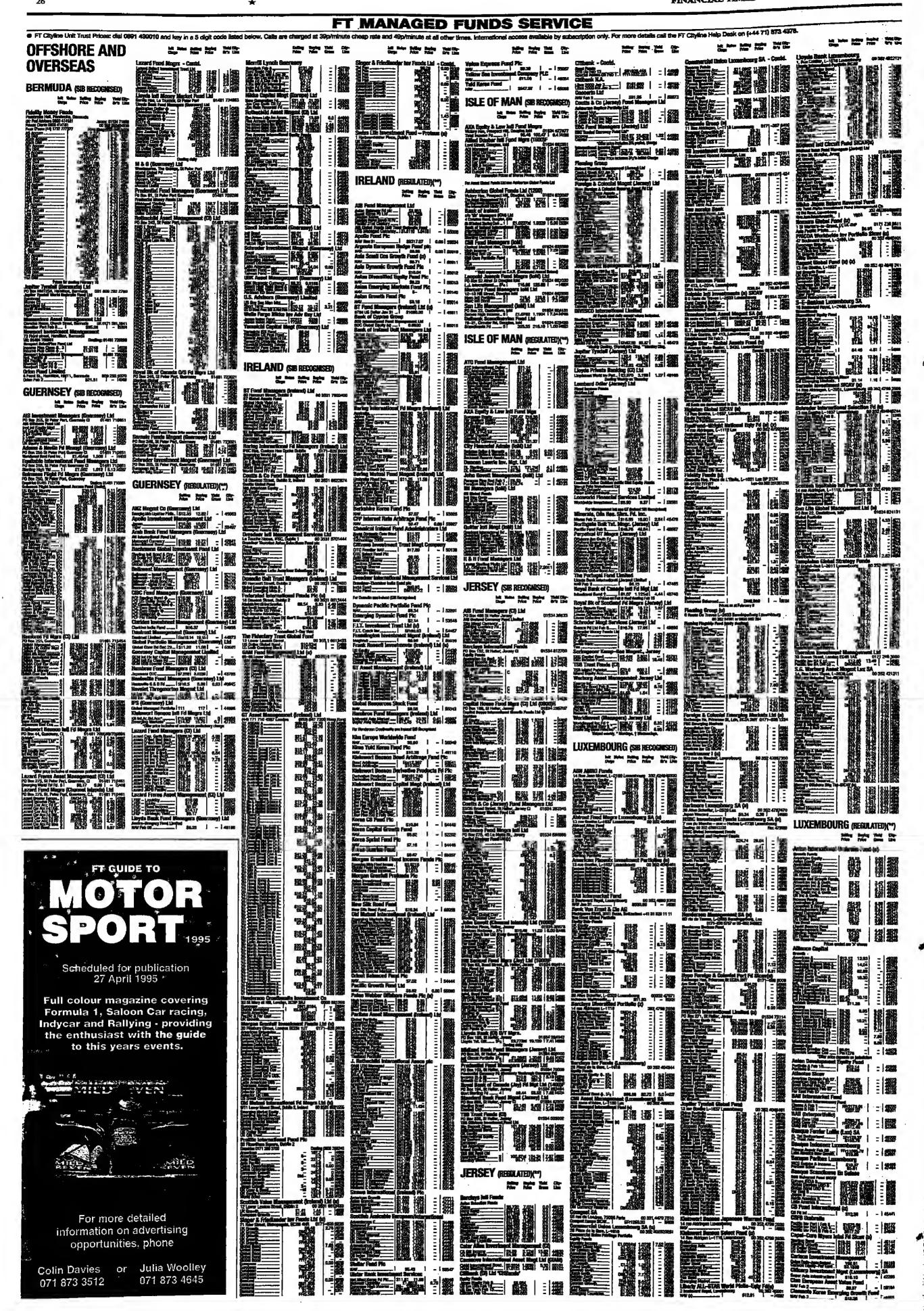
TELECOMMUNICATIONS IN ASIA-PACIFIC Hong Kong, 15 & 16 June 1995

Issues to be addressed at the second conference in this series on the dynamic Asia-Pacific telecommunications sector include: The challenges facing state telecommunications companies in the region; investment prospects for international network operators: development of mobile communications; finding for expansion. Speakers include Mr Setyanto P Santosa, PT Telkom Indonesia; Mr Michael J Heath, NYNEX Network Systems Company; Mr Sieve Burdon, BT Australazia and Ms Boli Medappa, US West International.

All conquiries should be addressed to: Financial Times Conferences, P O Box 3651, London SW12 8PH, UK. Telephone: 081©673 9000, Fax: 081©673 1335.

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MONDAY

China and US talk on trade

The US and China are due to resume talks in Beijing in an attempt to resolve their row over intellectual property rights, and so avert a trade war. Washington has threatened to implement sanctions against \$1.08hn worth of Chinese products from

Apec sherpas confer in Japan

February 26: Beijing has indicated it will

take a tough stance in the negotiations.



Officials of the Asia-Pacific Economic

13

Co-operation forum begin a three-day meeting, chaired by Japan, in the southern city of Fukuoka to prepare for November's Apec summit.
The summit aims to agree concrete steps

towards fulfilling Apec's agreement to liberalise trade and investment in the Asia Pacific region – representing roughly half world trade and gross domestic product – by the year 2020.

G10 Mexico package

Central bank governors from the Group of Ten leading industrial countries meet in Basle to discuss the contribution of the Bank for International Settlements, the central bankers' bank, to the \$50bn financial rescue package for Mexico. The BIS is expected to provide \$10on worth of support, principally from Japan and Europe, with Mexico pledging its foreign exchange reserves as security

Meet me in Stockholm

Russia's foreign minister Andrei Kozyrev and his UK counterpart Douglas Hurd both visit Stockholm for talks with Ingvar Carlsson, Sweden's prime minister, and his top ministers. The two visits were scheduled as bilateral affairs, but Mr Kozyrev and Mr Hurd are expected to use the chance for a get-together on Tuesday to discuss such issues as Chechnya,

Russia's reform programme and Bosnia. Sweden's concerns with Russia include still-delicate relations between Moscow and the three former Soviet Baltic states whose independent development Stockholm has championed.

Euro-culture fights back



Arguments over how to protect European culture from being swamped by US films, TV series, books and software will re-surface at a two-day meeting for European Union culture and communications

ministers in Bordeaux, hosted by Jacques Toubon, France's minister for culture and the French language.
France's goal of tightening restrictions

on European broadcasters within its six-month EU presidency appears to be quotas is likely to be put forcefully by Mr



Major wavers: As other members of the European Union prepare for monetary union, the UK prevaricates in the cold

Dresden raid remembered

Dignitaries from Britain and Germany commemorate the 50th anniversary of the Allied fire-bombing of Dresden. The city authorities have organised exhibitions, concerts and readings to recall that night when nearly 39,000 people were killed following two air raids.

ident Roman Herzog of Germany, who will give the main speech, will emphasise the need for reconciliation.

TUESDAY 14

Rifkind visits Czech Republic The UK defence minister Malcolm Rifkind starts a two-day official visit to the Czech Republic, Mr Rifkind and his Czech counterpart Vilem Holan will attend Czech-British manoeuvres in Bohemia staged by Britain's crack Royal Marine Corps and the Czech Republic's Rapid Deployment Force. They will be the two

countries' first joint military exercises

since the second world war. German coal policy

Germany's Chancellor Helmut Kohl chairs a crucial meeting of his governing coalition partners to decide how the uncompetitive coal sector can be financed. The current Kohlepfennig, an annual DM7.5bn (\$4.9bn) levy on industrial and

domestic electricity consumers, has been deemed unconstitutional.

Oscar commemoration

A plaque in honour of Oscar Wilde is to be unveiled in Poets' Corner in London's the opening night of The Importance of Being Earnest, the writer's comic masterpiece.

Oscar nomination



This week Hollywood clears its calendar for the run-up to the Academy Awards or Oscars. Nominations will be announced, with Tom Hanks (Best Actor) and Jessica Lange (Best Actress) likely to be high among them, closely followed by Best Film contenders Forrest Gump and Pulp Fiction. The award ceremony is on March 27.

15

SA court deliberates

constitution.

constitution.

South Africa's potentially powerful

Constitutional Court holds its first session

in Braamfontein, Johannesburg. The 11-member court has the power to reject

principles that form the current interim

The court's first task will be to decide

whether capital punishment violates the

any law which contradicts the set of

right to life enshrined in the interim

Santer goes to Strasbourg

been approved by MEPs last month, regales the European Parliament with details of the Commission's programme.

THURSDAY

in the armed forces.

collapse in peace talks.

extremists.

Jacques Santer, his Commission having

Yeltsin addresses the Duma

Russia's president, Boris Yeltsin, may give

Friday or later, is expected to indicate the

strength of Mr Yeltsin's commitment to

beginning of an extensive reorganisation

a much postponed state of the union address to the Russian legislature. The

address, which could be delayed until

economic reform and could be the

Rabin and Arafat meet

Israel's prime minister Yitzhak Rabin

meets Yassir Arafat, the Palestinian

amid growing fears of an impending

West Bank in return for Palestinian

security measures against Islamic

leader, for talks at the Israel-Gaza border,

The two will focus on Israel lifting its

Holidays

Sri Lanka, Thailand. WEDNESDAY

EU discusses aid budget

European Union foreign ministers are expected to meet in a last-ditch attempt to agree the size of the next European Development Fund budget, Germany and Britain are seeking cuts in their contributions while France, which holds the rotating EU presidency, wants to ensure the financial package retains its value in real terms.

Trans Dnestr negotiations

Mircea Snegur, president of Moldova, and Igor Smirnov, leader of the breakaway Trans Duestr region, are scheduled to meet in Tiraspol, capital of the separatist republic, for talks.

Trans Dnestr launched a bloody bid for ee years ago, du observers hope negotiations between the two leaders could be part of a gradual normalisation of relations.

ECONOMIC DIARY

Japan and European Union begin a politically sensitive two days of annual bargaining in Tokyo attempting to set the level of Japanese car exports to the European Union for the coming year.

Brazilian constitution

Japan-EU car talks



Brazil's president, Fernando Henrique Cardoso, sends a package of proposals for changing the constitution to Congress, where

discussions are expected to last several months. The reforms, which the government claims are vital to modernise the state and the economy. include proposals to increase foreign involvement in such areas as mining and public utilities. The government also wants to overhaul the creaking tax and social security systems which will otherwise threaten its budget balance.

Lomé negotiations

The final round of ministerial negotiations between the European Union and African, Caribbean and Pacific countries to review the Lomé IV convention begins in Brussel (to Feb 17). The meeting is expected to agree additions to the convention, including greater "conditionality" which ties aid disbursement to human rights.

Caricom ponders Nafta

Heads of government of the Caribbean Community (Caricom) meet in Belize to discuss the impact on the Community of the North American Free Trade Agreement and the effect of the economic changes in Mexico (to Feb 17).

UK politics

The opposition Labour party defends the Commons seat of European transport commissioner Neil Kinnock in a by-election at Islwyn, south Wales. Labour is certain to win, so interest will focus on the Conservative candidate's ability to hold the party's share of the vote at the 1992 general election, and the performance of the nationalist Plaid Cymru.

Saleroom

16



"October" goes under the gavel at Sotheby's New York. Tissot depicts his mistress and muse, Mrs Kathleen Newton. swathed in black frills, furs and feathers and silhouetted backdrop of golden chestnu leaves. The

A smaller

version of

painting

Tissot's large

Holidays Lithuania.

FRIDAY

SA parliament convenes

President Nelson Mandela opens the second session of South Africa's first democratically elected parliament in Cape Town. The heavy legislative programme includes a new law governing labour relations.

Portuguese party congress Portugal's ruling Social Democrats (PSD) begin a three-day congress to elect a successor to Annhal Cavaco Silva, party leader and prime minister since 1985. His decision to withdraw, possibly to run for the presidency in 1996, has left the centre-right PSD facing a divisive leadership struggle before 6 general election due in October.

SATURDAY

18

Rwandan refugees A UN-sponsored conference in the Burundi capital Bujumbura confronts a moral dilemma when it looks at ways to assist refugees from Rwanda. The Hutu iominated government was overthrown last summer by Tutsi-led rebels after the massacre of up to 1m Tutsis by Hutu troops and civilians. Some of the estimated 2m refugees who sought sanctuary in Burundi, Zaire and Tanzania, however, were implicated in the genocide, and fear reprisals should they return.

Turkish politics

Two of Turkey's left wing parties make another stab at unity at a special conference in Ankara. An attempt to merge in January failed over a leadership dispute. The SHP and CHP social democratic parties have agreed on a compromise leader but remain divided over which party will dominate the new grouping. Prime Minister Tansu Ciller's government could fall if the SHP, her unior coalition partner, does merge with the opposition CHP.





In the Five Nations contest, Wales, reigning champions, play England in Cardiff and France meet Scotland in Paris. England looked unstoppable against France two weeks

ago and before that France outplayed Wales. But form can count for little in Cardiff where England often struggle.

SUNDAY

State elections in Hesse The vote in Hesse, governed by the Social Democrats in coalition with the Greens, may see the Free Democrats, junior partner in the federal coalition, jump the per cent hurdle to enter the regional parliament after seven failed attempts in past state elections. The incumbents are expected to be returned to office.

Compiled by Patrick Stiles. Fax: (+44) (0)171 873 3194.

Other economic news

Monday: The annual rate of UK factory gate inflation is thought to have picked up in January, in part because of the rise in excise duties announced in December's "mini-Budget". Higher commodity prices may also have pushed up the annual rate of increase in fuel and raw material costs. Tuesday: The latest survey

of manufacturers by the Confederation of British Industry should indicate whether UK economic growth is slowing. Early evidence suggests that department store sales in the

US have picked up slightly in

January after December's fall. Wednesday: Seasonal adjustment problems may produce a surprise rise in UK January unemployment, while retail price inflation is also expected to have exceeded the Government's long-term target range. US inflation is predicted to have risen in January, despite recent moderation in retail

Thursday: Economic growth in Mexico may have slowed in the last quarter of 1994.

Friday: The US trade deficit is thought to have widened for the fourth successive month in December, reflecting import growth and no boost yet to exports from the weaker dollar.

Statistics to be released this week

I Internation	-			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Mon	UK	Jan producer price lock input*	0.4%	0.4%
Feb 13	UK	yeu beogness bytee jucy jubric.	9.6%	8.5%
	UK	Jan producer price indx output*	0.7%	.0.7%
	UK	Jan prochicer price inch output**	3%	2.8%
	UK	Jan PPI, ex-lood, drink & tobacco**	396	2.8%
	Spain	Dec producer price indx**	5.2%	4.9%
Tues	US	Jan retali sales	0.4%	-0.196
Feb 14	US	Jan retail sales, ex-eutos	0.6%	0.0%
	US	Jan Atlanta Fed indx	-	11.1
	UŞ	Johnson Redbook, w/e Feb 11	•	-4.7%
	Japan	Dec mach ord, ex-elec power/ships*	10%	0.1%
	Japan	Dec mach ord, ex-ele power/ships**	10.3%	4.7%
	Japan	Jan wholesale price indx"	0.0%	0.3%
	Japan	Jan wholesale price indx	-1.2%	-1.1%
	Spain	Jan consumer price indic*	4.9%	4.3%
Wed	US	Jan consumer price indx	0.3%	0.2%
Feb 15.	UŞ	Ditto, ex-food & energy	0.3%	0.1%
-	US	Jan industrial production	0.4%	1% .
	US	Jan capacity utilisation	85.6%	85.4%
	US	Dec business inventories	0.5%	0.7%
	Japan	Dec industrial production†	-	3%
	Japan	Dec shipments†	-	3.1%
	UK	Jan unemployment	-36,000	-55,000
	UK	Jen retali price indx*	0.0%	0.5%

Jan retail price indo**

	- Thinks		. Training to a 19.	7
Wed	UK :	Ditto, ex-mortgage int payments:	28%	2.6%
Feb 15	· UK · · · ·	Jon vetal suice	0.2%	33.55%
(cont(UK .	Jan retail agles"	2,6%	3.896
•	UK	Dec average demings	3.75%	3.75%
	UK ·	Dec unit wages for 3 months	-196	4.3%
Thur	us	Jan housing starts	1.48m	1.5401
Feb 1S	US	Jan building pormits i		1.40m
	US	Initial claims, w/e Peb S	325,000	318,000
	us	State benefits, w/e Feb 4		2.5m
	US	M2, w/s Feb S	\$86n	- ()
	US	Feb Philledelphile Feid tech	÷ : :	10.4
	Japun	Jan money supply, M2/cash depos**	396	2.9%
	Japan	Jan broad Equidity**	*	3,6%
	UK	Jun public spend borrowing req	-22:5bn	20,700
	Canada	. Dec manufacturing new orders*	196	2.5%
Fil	US	Dec trade but, goods & services.	-S1Obti	-StDSbn
Feb 17	US	Dec goods & services, export	\$61.8bn	\$81.2ba
	US	Dec goods & services, import	\$71:50n	\$71.7bn
	US	Fels Michigan sonttment, prefin		97.6
During t	be week			
	Japan . ·	den trade belance, custom cleared		\$6.1bn
	Germany	January wholesale price indic	0.3%	0.7%
	Germany	Jan producer price indic	0.4%	0.1%
	Germany	Jen producer prior inde	1.6%	1.6%

ated (12)
10 Train, say? (7)
11 Complaint about a gumboli one ignored (7)
12 French painter taking care of

decay (5)
13 Tell nearly everyone to be 15 Completely motionless flowers to cultivate (5-5)
18 Revise current returns (4)
18 Flower not wholly Hibernian

(4) 20 Female detective has to avoid wood sheltering king (4,6) Fixed up in last marriage (8)

24 Right angled measure? (5) 26 Crusaders' foe left out in Dal-las plot (7) 27 Thrilled inside to be eating less (7) 28 Loose strap dangles like US banner (4-8)

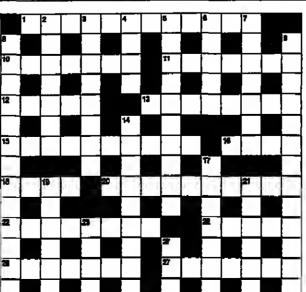
1 Shower or storm Dente cre- 2 Grass snake finally suffering asp rot? (7)
3 Go past extra before the film ing of one scene (8)
4 Moderate standing orders (2-2)
5 Inexorable seller sent out (10) 6 Speed and rhythm of revolu-tionary work came together

(5) With fresh weapons get back to sea (7) 8 Is purest sonic form striking

sician? (13) It takes a turn for the better (8,5) 14 Multiplication on board for

youngsters (10) Lanky Scots go with heather 19 A naughty child drinks and spits (7) 21 Foreign craft of a sanctimo

nious villain (7)
23 In Howard's End – one has a passage here from Forster (5)
25 Festival for which a convict



2.9%

MONDAY PRIZE CROSSWORD No.8,685 Set by CINCINNUS

"month on month, "year on year, freezonally edjusted". Statistics, courtery 1645 interpe

A prize of a Pelikan New Classic 380 fountain pen for the first correct solution opened and five runner-up prizes of 236 Pelikan vouchers will be awarded. Solutions by Thursday February 23, marked Monday Crossword 8,685 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday February 27.

Winners 8.676 M.D. Morrice, Guildford, Sur-

Clarke, Letcombe Regis, Ozon Mrs S.M. Emmett, Blackwell, Co Durham N. Frenke, London E4 M. Lander, Southport, Merseyside A.L. Ogus, Dobeross, Oldham

Solution 8,676



NOTICE OF REDEMPTION MORTGAGE FUNDING CORPORATION NO. 2 PLC

Class B-1 Mortgage Backed Floating Rate Notes

Due August 2023

NOTICE IS HEREBY GIVEN to Bunkers Trustee Company Limited (the "Trustee") and to the holders of the Class B-1 Mortpage Backed Floating Rate Notes Dee August 2023 (the "Class B-1 Notes") of Mortpage Funding Corporation No. 3 PLC (the "Essuer") that, pursuant to the Trust Deed dated 31st August, 1983 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st August, 1983 (the "Agency Agreement"), between the Issuer and Mortpan Gouranty Trust Company of New York (the "Perincipal Psying Agent") sud others, the Issuer has determined that in accordance with the Redemption provisions act tout in the Terms and Conditions of the Class B-1 Notes in the amount of 21,500,000 will be redeemed on 26th February, 1995 (the "Redemption Date"). The Class B-1 Notes elected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDUNG CLASS B-1 NOTES OF £100,000 EACH

OUTSTANDING CLASS B-1 NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW Bearer Notes

374 393 435 507 517 588 773 900 1029 1043 1073 1125 711 719 The Class B-1 Notes may be surrendered for redemp office of any of the Paying Agents, which are as follow

Morgan Cuaranty Trust Company of New York 60 Victoria Embankment ondon EC4Y 0JP Union de Banques Su (Luxembourg) S 36-38 Grand-rue

L-2011

Morgan Guaranty Trust Company of New York Avenue des Arts 35 8 - 1040 Brussels, Belginn First Trust of New York National Associati 100 Wall Street Suite 1600 New York, New York 10005

In respect of Bearer Class B-1 Notes, the Redesuption Price will be paid upon presentation and surrender, on or after the Redesuption Date, of such Notes together with all unmatured compans and talons appertaining therets. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of my Paying Agent instead above by sterling cheque drawn on, or at the option of the bolder by transfer to a sterling account maintained by the payee with, a Town Clearing largesh of a bank in London. On or after the Redesuption Date interest shall cause to source on the Class B-1 Notes which are the subject of this Notice of Redesuption.

MORTGAGE FUNDING CORPORATION NO. 2 PLC By: Morgan Guaranty Trust Company as Principal Paying Agent Dated: 13th February, 1995

NOTICE

Withholding of 31% of great redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agency has the correct tempayer identification number (social security or comployer identification). ness of 1992 maless the paying agest manner of 1992 maless the paying agest manner) or exemption cartificate of the Payer. Please formish a properly complete the paying Agent in New York.

Notes to the Paying Agent in New York.

> Of broking and jobbing the Pelikan's fond, See how sweetly he puts your word onto bond. Selikan 🖰

> > **JOTTER PAD**

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5.3